



Department of Local Government and Communities  
Department of Regional Development



# SHIRE OF YORK

## LONG TERM FINANCIAL PLAN 2013-14 TO 2022-23



**Department of Local Government and Communities**  
**Department of Regional Development**



Development of this plan has been supported by the Department of Local Government and Communities funded from the Royalties for Regions Country Local Government Fund, which is administered by the Department of Regional Development.

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## EXECUTIVE SUMMARY

The Shire of York's Long Term Financial Plan (LTFP) is an important part of Council's Integrated Planning process. The LTFP is aligned with Council's Strategic Community Plan and Corporate Business Plan, and will form the basis for the preparation of Council's annual budgets.

The Long Term Financial Plan covers a 10 year planning period, from 2013-14 to 2022-23 and therefore cannot be set in concrete. The Plan includes the modelling of three scenarios based on a range of assumptions and assesses the Council's revenue capacity against community demands and service levels.

Projections contained in the statutory schedules attached to this Plan reveal that over the next 10 years the Shire will require revenue from rates to grow faster than the anticipated Consumer Price Index, estimated over the life of the Plan of between 3% and 3.25%. Scenario 3 sets the rate increases at 7.0% per annum over the life of the Plan. This is based on the Western Australian Local Government Association Local Government Cost Index of 3.2% plus 3.8% for future infrastructure provisions.

In adopting such a strategy, the Shire will achieve a greater degree of financial independence with the ability to achieve balanced budgets, whilst being able to begin addressing infrastructure asset funding gaps, particularly in the latter years of the Plan.

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## 1.0 STRATEGIC OVERVIEW

### 1.1 PURPOSE OF THE PLAN

The Shire of York's Long Term Financial Plan is an important part of Council's strategic planning process. The Plan is aligned to the Council's Strategic Community Plan and the Corporate Business Plan, and will form the basis for the preparation of the Council's Annual Budget.

The Strategic Community Plan details the community's long term aspirations; however they can only be achieved if sufficient resources like, money, people and assets are allocated. The Long Term Financial Plan (LTFP) costs the community's aspirations against the financial realities.

The LTFP covers a 10 year planning period, from 2013-2014 to 2022-2023; and therefore cannot be set in concrete. It allows for the modelling of various scenarios based on a range of assumptions, and assesses the Council's revenue capacity against community demands and service levels. The Plan will also -

- ⇒ Demonstrate greater accountability and transparency to the community;
- ⇒ Link to various plans, such as the Strategic Community Plan, Corporate Business Plan, Asset Management Plan, Workforce Plan and Annual Budget.
- ⇒ Assess the financial sustainability of the Shire; and
- ⇒ Identify potential financial issues and their long term impact.

### 1.2 LEGISLATIVE OBLIGATIONS

The Shire of York is required, under Section 5.56 of the *Local Government Act 1995*, to plan for the future of its district. In doing so, the Shire needs to comply with Regulation 19DA of the *Local Government (Financial Management) Regulations 1996*, which states-

- (1) *A local government is to ensure that a corporate business plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending June 2013.*
- (2) *A corporate business plan for a district is to cover the period specified in the Plan, which is to be at least 4 financial years.*
- (3) *A corporate business plan for a district is to-*
  - (a) *set out, consistently with any relevant priorities set out in the strategic community plan for the district, a local government's priorities for dealing with the objectives and aspirations of the community in the district; and*

- (b) *govern a local government's internal business planning by expressing a local government's priorities by reference to operations that are within the capacity of the local government's resources; and*
- (c) *develop and integrate matters relating to resources, including asset management, workforce planning and long term financial planning.*

## **1.3 STRATEGIC ALIGNMENT**

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### **1.3.1 Strategic Community Plan**

The Shire of York's Strategic Community Plan (SCP) is a Council visionary document for the next 10 years, based on community input. The Long Term Financial Plan activates the SCP priorities.

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### **1.3.2 Corporate Business Plan**

The Long Term Financial Plan informs the Corporate Business Plan (CBP) to activate the SCP priorities.

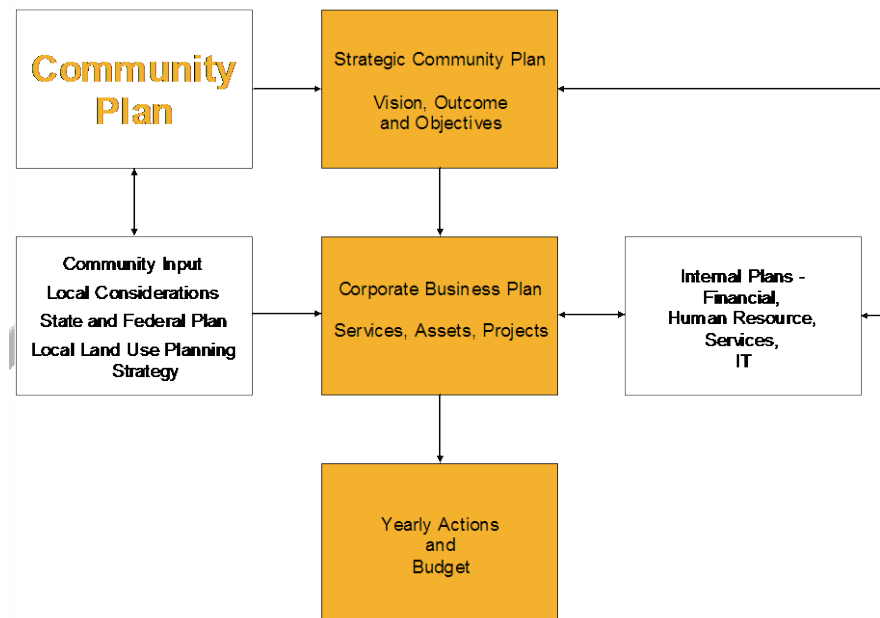
## **1.4 STRATEGIC FINANCIAL DIRECTION**

The Shire of York, in developing the LTFP, and in undertaking subsequent annual reviews, will develop and align the LTFP to the following-

- ⇒ Borrowing Strategy
- ⇒ Rating Strategy
- ⇒ Asset Management Plans
- ⇒ Workforce Plan
- ⇒ Cash Reserve Strategy
- ⇒ Revenue Raising Strategy
- ⇒ Capital Works Program
- ⇒ Range and level of services
- ⇒ Business plans and other studies developed in relation to specific projects.

## **1.5 STRATEGIC PLANNING FRAMEWORK**

The diagram below details the links between the Long Term Financial Plan and the balance of the Corporate Planning Framework.



The framework guides the Council in identifying community needs and aspirations over the long term (Strategic Community Plan), medium term (Corporate Business Plan) and short term (Annual Budget), and then holds itself accountable (Audited Financial Statements). The Council, in preparing a long term financial plan, will seek to answer the following-

- ⇒ The affordability of the community’s needs and wants;
- ⇒ How can we plan to achieve the desired outcomes;
- ⇒ Meeting future challenges and pressures; and
- ⇒ Achieving financial sustainability.

The LTFP establishes the financial direction of the Council in order to meet the funding requirements over the next 10 years. The Plan is prepared in conjunction with the Councils Corporate Business Plan to ensure the affordability of services and facilities incorporated into the Corporate Business Plan.

## 2.0 THE SHIRE IN PROFILE

### 2.1 OUR AREA

The Shire covers an area of 2,010km<sup>2</sup> and the town of York is located 97kms east of Perth in the Avon Valley. Also within its boundaries are the localities of Burges Siding, Greenhills, Kauring, Talbot Brook, Badgin, Balladong, Caljie, Cold Harbour, Daliak, Flynn, Gilgering, Wilberforce, St Ronans, Gwambygine, Inkpen, Malebelling, Mount Hardey, Mt Observation and Narraloggan.

### 2.2 OUR ECONOMY

Agriculture is a significant contributor to York's economy with grain crops, wine and olive production being prominent. 172,000 tourists visit the Shire on average each year of which 79% are day trippers. York provides an attractive Centre and a destination for tourists and visitors alike. With increased tourism and increases in the local population services and commercial opportunities have expanded and diversified.

### 2.3 OUR PEOPLE

There are an estimated 3,396<sup>1</sup> people who call the Shire of York home, with many of them living within the town itself. They are well serviced with all essential facilities including York District High School and York Community Resource Centre. York has a medical service, York District Hospital, Home and Community Care Services, Pioneer Memorial Lodge, Aged Accommodation, St John's Ambulance, Fire and Rescue, RSL, CWA, York Society and other community organisations.

A full programme of recreational activities are provided at the York Recreation and Convention Centre, which includes, netball, hockey, tennis, lawn bowls, football, basketball and cricket.

York has skydiving, paragliding, motor cross, a skate park, racecourse and trotting training track. The York library, swimming pool and pony club also service community needs.

Western Australia Tomorrow Population Report No. 7<sup>2</sup> estimates the following population growth.

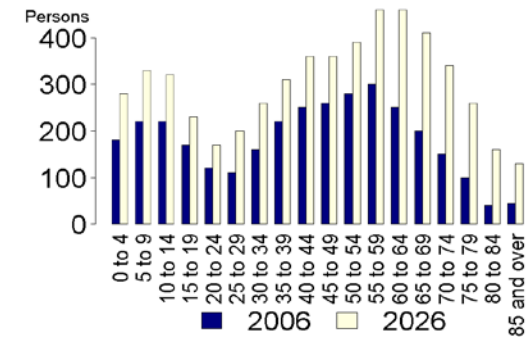
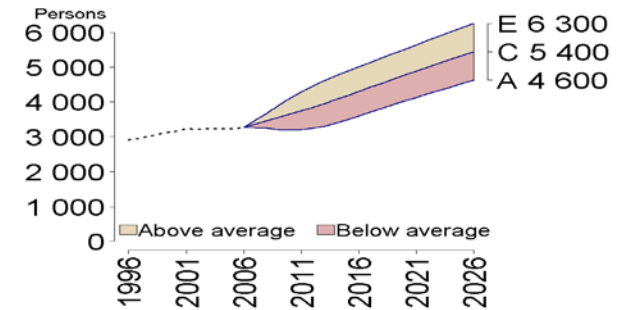
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<sup>1</sup>Australian Bureau of Statistics, 2011 Census, April 2012

<sup>2</sup>Western Australia Tomorrow Population Report No. 7, WA Planning Commission, August 2011

## York (S)

	Band A	Band C	Band E
2006	3 300	3 300	3 300
2007	3 300	3 400	3 500
2008	3 200	3 500	3 700
2009	3 200	3 600	3 900
2010	3 200	3 600	4 100
2011	3 200	3 700	4 300
2012	3 200	3 800	4 500
2013	3 300	4 000	4 600
2014	3 400	4 100	4 800
2015	3 500	4 200	4 900
2016	3 600	4 300	5 000
2017	3 700	4 400	5 100
2018	3 800	4 500	5 300
2019	3 900	4 700	5 400
2020	4 000	4 800	5 500
2021	4 100	4 900	5 600
2022	4 200	5 000	5 800
2023	4 300	5 100	5 900
2024	4 400	5 200	6 000
2025	4 500	5 300	6 100
2026	4 600	5 400	6 300



The population over the next 10 years is estimated to increase by 1,100 persons (4000 in 2013 to 5,100 in 2023), utilising Band C forecasts; equating to an increase of 27.5% over the period, or an average annual increase of 2.75%. Over the same period the number of persons over the age of 65 will increase significantly.

## 2.4 OUR ENVIRONMENT

The local environment is valued, whilst acknowledging that the following need to be addressed:

- ⇒ The development of a River Management Plan
- ⇒ Protection of nature reserves and walks
- ⇒ Protect and sustain Mt Bakewell and Mt Brown
- ⇒ Implementation of the Regional Natural Resource Management Plan

The natural environment and trees need to be sustained along with better management of bush areas.

## 2.5 OUR KEY CHALLENGES AND RISKS

The following risks and local issues have been identified and considered within our Plan.

- ⇒ Rapid Growth
- ⇒ Affordable housing demand
- ⇒ Increase number of people over 65
- ⇒ Infrastructure and Service Capacity
- ⇒ Increases in the population base
- ⇒ Heritage sustainability

## 2.6 STATISTICAL SNAPSHOT

STATISTIC DESCRIPTION <sup>3</sup>	ITEM
Distance from Perth	97 kms
Area	2,010 km <sup>2</sup>
Length of Sealed Roads	264 kms
Length of Unsealed Roads	471 kms
Population	3,396
Number of Electors	2,455
Number of Dwellings	1,789
Total Rates Levied	\$3,724,939
Total Revenue	\$10,455,489
Number of Employees	42

<sup>3</sup>Source – WALGA Local Government Directory 2013



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## 3.0 OUR SERVICES

The type and range of services to be provided by the Shire are detailed below.

### 3.1 CURRENT SERVICES

The tables below detail the current services provided by the Shire. Each service has been classified utilising the following legend.

SERVICE FREQUENCY (SF)		SERVICE DELIVERY (SD)		CHARGING ARRANGEMENTS (CA)	
<b>A</b>	Ad-hoc	<b>FO</b>	Fully Outsourced	<b>U</b>	Fee for Service – Fully recouped
<b>D</b>	Daily	<b>PO</b>	Partially Outsourced	<b>UP</b>	Fee for Service – Partially recouped
<b>W</b>	Weekly	<b>LG</b>	Local Government	<b>S</b>	Subsidised Service – government funded
<b>FN</b>	Fortnightly	<b>V</b>	Volunteers	<b>F</b>	Free at point of use - funded from general revenue
<b>M</b>	Monthly			<b>N/A</b>	Not Applicable
<b>Q</b>	Quarterly				
<b>S</b>	Seasonal				
<b>B</b>	Biannual				
<b>Y</b>	Yearly				

SERVICE	DESCRIPTION (The description heading is general in nature and does not represent the actual services provided by the local government).	CLASSIFICATION			EXPENDITURE/ (REVENUE)	EXPENDITURE			REVENUE	
		SF	SD	CA	NET COSTS \$	DIRECT COSTS	ADMIN ALLOCATION	DEP'N	INTERNAL FUNDING	EXTERNAL FUNDING
<b>Members of Council</b>	Administration and operation of facilities and services to members of council. Includes fees, expenses and allowances paid to elected and committee members, election costs, insurance, subscriptions, conference expenses, council chamber expenses, members' entertainment, support staff (orderly, secretarial, receptionists etc.), printing, telephones, faxes, delivery expenses.				544,215 (300)	348,444	195,171	600	(300)	0
	Also includes the allocation of administration expenses for the Chief Executive Officer and staff in preparation, administration and attendance at meetings and assisting elected members and other committees of Council.	D	LG	N/A	<b>543,915</b>					

SERVICE	DESCRIPTION (The description heading is general in nature and does not represent the actual services provided by the local government).	CLASSIFICATION			EXPENDITURE/ (REVENUE)	EXPENDITURE			REVENUE	
		SF	SD	CA	NET COSTS \$	DIRECT COSTS	ADMIN ALLOCATION	DEP'N	INTERNAL FUNDING	EXTERNAL FUNDING
Other Governance	Other costs that relate to the tasks of assisting elected members and ratepayers on matters which do not concern specific council services. Including civic receptions, refreshments (receptions), naturalisation (citizenship) ceremonies, polls, referendums, public relations (newsletters, sister city relationships etc.), Freedom of Information requests and preparation for State visits.				231,016 <u>(21,600)</u>	113,674	38,531	78,811	(21,600)	(0)
	Research, development and preparation of policy documents, development of local laws, strategic planning, principal activity plans, annual budgets, annual financial reports, audit fees and the annual report.	D	LG/PO	UP	209,416					
	The allocation of expenses made to this program, such as meetings, public relations or staff should not include those identified with specific programs or business units.									
Rates	Rates levied under Division 6 of Part 6 of the Local Government Act 1995. Revenue from a general rate, differential rates, minimum rates, interest and fees on instalment arrangements, interest on arrears, government subsidy for rates deferred by entitled pensioners, less discounts and/or concessions relating to rates levied. Expenditures incurred in administration and maintaining rate records, rating valuations, servicing notices, postage, stationery, advertising, doubtful debt expense, debt collection, printing, indirect administration costs etc. Specified area rates, service charges, sewerage rates and water rates are to be allocated to the service program for which the charge is being levied.	D	LG/PO	U	206,720 <u>(3,898,916)</u>	128,651	78,069	0	(3,898,916)	0

SERVICE	DESCRIPTION (The description heading is general in nature and does not represent the actual services provided by the local government).	CLASSIFICATION			EXPENDITURE/ (REVENUE)	EXPENDITURE			REVENUE	
		SF	SD	CA	NET COSTS \$	DIRECT COSTS	ADMIN ALLOCATION	DEP'N	INTERNAL FUNDING	EXTERNAL FUNDING
<b>Other General Purpose Funding</b>	Amounts receivable from the Western Australian Grants Commission and any other Government Grant of a general purpose nature and generally referred to as untied grants. The funds allocated by the Grants Commission and referred to as general purpose funding and local roads funding are considered untied grants. Grants for special projects from the Commission are considered tied grants and should be disclosed under the appropriate program i.e. Transport. Interest earnings from deposits and investments, including reserve accounts. General overdraft expenses on the Municipal Fund. Where overdraft arrangements are made for specific purposes the cost incurred with that purpose is to be allocated to the appropriate program. Interest expenses on borrowing are to be allocated to the program for which purposes the loans were raised. Repayments of interest by community groups or self-supporting loans are to be treated as revenue in the corresponding program.				2,680 <u>(796,571)</u>	2,500	0	180	(130,000)	(666,571)
	Interest expenses on borrowing are to be allocated to the program for which purposes the loans were raised. Repayments of interest by community groups or self-supporting loans are to be treated as revenue in the corresponding program.	D	LG/PO	U	<b>(793,891)</b>					
<b>Fire Prevention</b>	Administration and operations on fire prevention services, including volunteer fire brigades, FESA levy, outlays on roadside clearing operations (slashing, clearing, mowing verges, standpipes, insurance) and other protective burning. Revenues include the sale of local laws, maps, materials relating to fire prevention, fines and penalties imposed under relevant Acts and fines, fees or charges for clearing fire breaks.	A	LG/V	UP/S	277,997 <u>(54,010)</u>	170,221	26,023	81,753	(8,010)	(46,000)
					<b>223,987</b>					

SERVICE	DESCRIPTION (The description heading is general in nature and does not represent the actual services provided by the local government).	CLASSIFICATION			EXPENDITURE/ (REVENUE)	EXPENDITURE			REVENUE	
		SF	SD	CA	NET COSTS \$	DIRECT COSTS	ADMIN ALLOCATION	DEP'N	INTERNAL FUNDING	EXTERNAL FUNDING
<b>Animal Control</b>	Administration, enforcement and operations relating to the control of animals. Include costs of impounding, destroying and disposal of stray animals. Revenues include dog registration fees, fines and penalties relating to straying dogs, cats, cattle and other livestock and impounding and destruction fees.	D	LG	UP/F	152,465 <u>(74,010)</u>  78,455	100,070	52,046	349	(74,010)	0
<b>Other Law, Order &amp; Public Safety</b>	Administration, promotion, support and operation of services relating to public order and safety that cannot be assigned to one of the two preceding sub-programs. Includes outlays on beach inspectors, lifesaving (including clubhouses) and beach patrols, contributions to State and Voluntary emergency services (civil defence, civil emergency, cyclone preparation, emergency services), the control of off-road vehicles, traffic control by rangers, enforcement of council local laws and impounding vehicles. Where the cost of enforcement of Council local laws cannot be assigned to a specific program those costs should be included under this program. The removal of derelict/abandoned vehicles and dead animals are assigned to the Protection of the Environment.	A	LG	UP/F	60,364 <u>(400)</u>  59,964	40,847	19,517	0	(400)	0
<b>Maternal and Infant Health</b>	Administration and operation of centres concerned with the provision of pre-natal and post-natal care and counselling to mothers and their children, including mother craft nursing services, pre-school dental clinics and infant health centres.	N/A	N/A	N/A	0 <u>0</u>  0	0	0	0	0	0
<b>Preventative Services – Immunisation</b>	Administration, implementation and operation of immunisation and inoculation programs. Includes contract services, donations, subsidies to programs and accommodation costs.	N/A	N/A	N/A	0  0	0	0	0	0	0

SERVICE	DESCRIPTION (The description heading is general in nature and does not represent the actual services provided by the local government).	CLASSIFICATION			EXPENDITURE/ (REVENUE)	EXPENDITURE			REVENUE	
		SF	SD	CA	NET COSTS \$	DIRECT COSTS	ADMIN ALLOCATION	DEP'N	INTERNAL FUNDING	EXTERNAL FUNDING
<b>Preventative Services – Health Administration and Inspection</b>	Administration, inspection and operations of programs concerned with the general health of the community. Includes the costs and revenues derived from the inspection of eating houses, alfresco dining, lodging and boarding houses, itinerant food vendors, stall holders, offensive trade etc. Also includes providing the services of a Medical Officer of Health, group and regional health schemes and any other outlays concerned with the general health inspection and administration services provided by the council.	D	LG	UP/F	274,174 <u>(66,440)</u>  <b>207,774</b>	218,037	52,046	4,091	(66,400)	0
<b>Preventative Services – Pest Control</b>	Administration and operations for programs concerned with the eradication of noxious insects and vermin such as mosquitoes, flies, rodent etc.	N/A	N/A	N/A	0 <u>0</u> <b>0</b>	0	0	0	0	0
<b>Preventative Services - Other</b>	Operation of preventive services that cannot be assigned to one of the four preceding sub-programs. Includes outlays for the supply of fluoride tablets, analytical fees, school health programs (dental, head lice, etc.).	N/A	N/A	N/A	0 <u>0</u> <b>0</b>	0	0	0	(0)	0
<b>Other Health</b>	Administration and operation of medical and dental clinics including contributions, subsidies, donations etc. provision of medical services such as doctors, dentists nursing services, Royal Flying Doctors Service, ambulance services, and hospitals. Subsidies and donations to the Silver Chain, Red Cross, various research appeals such as Huntington's Disease, Heart, Cancer and Arthritis Foundations, etc.	D	LG	UP	39,694 <u>(15,650)</u>  <b>24,044</b>	30,776	0	8,918	(15,650)	0
<b>Pre-School</b>	Providing and maintaining pre-school centres having a qualified teacher which are primarily educational institutions (e.g. pre-schools, 4 year old program, kindergartens). Excludes outlays on play centres, crèches etc. which do not have as a main function the role to prepare children for subsequent schooling (see Care of Families and Children).	N/A	N/A	N/A	0 <u>0</u> <b>0</b>	0	0	0	0	0

SERVICE	DESCRIPTION (The description heading is general in nature and does not represent the actual services provided by the local government).	CLASSIFICATION			EXPENDITURE/ (REVENUE)	EXPENDITURE			REVENUE	
		SF	SD	CA	NET COSTS \$	DIRECT COSTS	ADMIN ALLOCATION	DEP'N	INTERNAL FUNDING	EXTERNAL FUNDING
<b>Other Education</b>	Outlays on other than pre-primary school institutions and services. Including improvements to school grounds, school bus services, student hostels, awards, prizes, scholarships, adult education programs, migrant education services, junior council training, community resource centres (crc), education support programs and associations linked to education such as parents and citizens associations.	N/A	N/A	N/A	0 0 0	0	0	0	0	0
<b>Care of Families and Children</b>	Administration, inspection, support and operation of programs concerned with providing facilities to serve dependent parents and young children, parent and baby centres, child care centres, crèches and play centres at which little or no schooling is provided. Also emergency housekeeping services, out of school child care centres and associations, the operation of home help services for families and children and donations, subsidies, contributions etc. made to centres and associations of welfare services for families and children.	N/A	N/A	N/A	0 0	0	0	0	0	0
<b>Aged and Disabled Other</b>	Administration and operations of welfare services that cannot be assigned to one of the preceding two subgroups. Includes home help services provided for senior citizens and disabled persons, subsidies, contributions, donations etc. Housing for the frail aged is to be included in 'Other Housing'.	N/A	N/A	N/A	0 0 0	0	0	0	0	0
<b>Other Welfare</b>	Administration, support and operation of other welfare services concerned with family support schemes, refuge centres, drop-in centres for the unemployed or youth, services for migrants, social workers and contributions, subsidies, donations to welfare groups.	D	LG	UP	99,114 <u>38,280</u> 60,834	66,053	13,011	20,050	(38,280)	(0)

SERVICE	DESCRIPTION (The description heading is general in nature and does not represent the actual services provided by the local government).	CLASSIFICATION			EXPENDITURE/ (REVENUE)	EXPENDITURE			REVENUE	
		SF	SD	CA	NET COSTS \$	DIRECT COSTS	ADMIN ALLOCATION	DEP'N	INTERNAL FUNDING	EXTERNAL FUNDING
Staff Housing	Administration and operation of residential housing for council staff. The net costs of these facilities should be assigned to the program for which the employee is engaged e.g. environmental health officer's residence to Health.	N/A	N/A	N/A	0 (0) 0	0	0	0	0	0
Other Housing	Administration, provision and operation of housing programs other than those for the benefit of council staff. These include housing for aged persons, unemployed youth, aboriginal housing schemes, Homeswest schemes, government and semi government employees.	N/A	N/A	N/A	0 (0) 0	0	0	0	0	0
Sanitation – Household	Administration and operation of general refuse collection and disposal services. These include the collection of general, recyclable and green waste, the delivery to a disposal site or transfer station, provision and maintenance of rubbish disposal sites, regional schemes, recycling depots and transfer stations.	D/W	LG/PO	UP	523,816 (522,617) 1,199	473,893	39,034	10,889	(522,617)	0
Sanitation - Other	Operation of sanitary services other than for general refuse collection and disposal services. Includes trade and industrial waste disposal, offal and pig swill disposal, industrial waste disposal sites, cleaning of street gutters, verges and public litter bins, special rubbish clean ups, litter enforcement and control.  Contributions, subsidies, donations etc. (e.g. to Keep Australia Beautiful Council, Tidy Towns competition).	A	LG	N/A	1,333 0 1,333	1,180	0	153	0	0
Urban Stormwater Drainage	Administration, inspection and operation of urban stormwater drainage systems including the lining or barrelling of creeks and the provision of open or deep drainage systems and other assistance for the development, expansion or operation of such systems. Excludes the construction of drains associated with roadworks (Transport) and flood mitigation works (Protection of the Environment or Rural Services).	N/A	N/A	N/A	0 0 0	0	0	0	0	0



SERVICE	DESCRIPTION (The description heading is general in nature and does not represent the actual services provided by the local government).	CLASSIFICATION			EXPENDITURE/ (REVENUE)	EXPENDITURE			REVENUE	
		SF	SD	CA	NET COSTS \$	DIRECT COSTS	ADMIN ALLOCATION	DEP'N	INTERNAL FUNDING	EXTERNAL FUNDING
<b>Protection of Environment</b>	Administration, inspection and operation of flood mitigation works, beach and river bank restoration, foreshore protection, removal of dead animals, derelict and abandoned vehicles. Includes the development, monitoring and operation of pollution and noise control, soil erosion, contributions etc., to the Swan River Conservation Board and other waterway management authorities. Exclude the cost of destroying animals and the cost of impounding vehicles (Law, Order and Public Safety). Cleaning and maintenance of beaches and foreshore areas is to be shown under 'Recreation and Culture'.	A	LG/V	N/A	15,093 (99) <b>(14,994)</b>	15,093	0	0	(99)	0
<b>Town Planning and Regional Development</b>	Administration, inspection and operation of town planning and regional development services. These include planning control, the preparation of town planning development schemes, zoning and rezoning. Includes costs associated with the purchase and resumption of land for public open space, community facilities etc. for the expansion or development of this program. Excludes outlays on town planning development schemes wherein the owners of land within the particular schemes are responsible on a contributory basis for the land development costs incurred by Council in the scheme area.	D	LG	UP/SF	333,404 (70,165) <b>263,239</b>	270,016	52,046	11,342	(70,165)	0
<b>Other Community Amenities</b>	The provision, supervision and operation of community amenities that cannot be assigned to one of the preceding groups. Includes outlays on public conveniences, statues, pedestrian shopping malls, drinking fountains, cemeteries, crematoriums, rest centres, bus shelters, street seats and other street furniture. Where these facilities are provided in association with another program, e.g. public toilets on recreation grounds, they should be classified under 'Recreation and Culture'.	D	LG/PO	UP/F	246,847 (85,254) <b>161,593</b>	203,412	39,034	4,401	(85,254)	0

SERVICE	DESCRIPTION (The description heading is general in nature and does not represent the actual services provided by the local government).	CLASSIFICATION			EXPENDITURE/ (REVENUE)	EXPENDITURE			REVENUE	
		SF	SD	CA	NET COSTS \$	DIRECT COSTS	ADMIN ALLOCATION	DEP'N	INTERNAL FUNDING	EXTERNAL FUNDING
<b>Public Halls, Civic Centres</b>	Administration, provision and operation of multipurpose venues such as public halls, town halls, function rooms, civic and community centres, including scout halls. Exclude municipal offices, indoor sporting complexes, art galleries, nurseries, pre-school centres, senior citizen centres.	D	LG/PO	UP/F	209,865 <u>(17,946)</u> <b>(191,919)</b>	152,352	26,023	31,490	(17,946)	0
<b>Swimming Areas &amp; Beaches</b>	Administration and operation of public swimming pools and other recreational swimming areas, including beaches, lakes and foreshore areas. Exclude lifesaving, beach patrols and beach inspectors, which are classified under 'Law, Order and Public Safety'.	S	LG/PO	UP/S	206,752 <u>(41,010)</u> <b>165,742</b>	173,112	19,517	14,123	(38,010)	(3,000)
<b>Other Recreation &amp; Sport</b>	Administration, provision and maintenance of other recreational facilities and services. Including indoor & outdoor sporting complexes and facilities such as football & cricket grounds, tennis courts, basketball & netball courts, bowling greens, golf links, squash courts and other recreational areas such as parks and gardens, ovals, playgrounds, barbecue areas, cycleways, dual use paths, showgrounds, race courses, stables etc. Include boat ramps, jetties, wharves, ferries, marinas predominantly used for recreational purposes. Also include recreation programs, recreation officers, donations, subsidies, contributions etc. to swimming clubs, Scout and Girl Guides Associations, Youth Organisations whose activities are predominantly of a sport and recreational nature. (Note, excludes contribution & self-supporting loan to Country Music Festival)	D	LG/PO	U/S/F	1,736,392 <u>(542,354)</u> <b>1,194,038</b>	1,196,533	299,262	240,597	(542,354)	0
<b>Libraries</b>	Administration, provision and operation of regional and local libraries, lending & reference libraries open to the public & the operation of mobile libraries. Includes books, tapes, records, audio-visual aids, internet & other facilities and services in delivering library services.	D	LG	UP/F	74,655 <u>(17,378)</u> <b>57,277</b>	61,640	13,011	4	(300)	(17,078)

SERVICE	DESCRIPTION (The description heading is general in nature and does not represent the actual services provided by the local government).	CLASSIFICATION			EXPENDITURE/ (REVENUE)	EXPENDITURE			REVENUE	
		SF	SD	CA	NET COSTS \$	DIRECT COSTS	ADMIN ALLOCATION	DEP'N	INTERNAL FUNDING	EXTERNAL FUNDING
<b>Other Culture</b>	The administration, provision and operation of cultural activities including facilities and services for the creative and performing arts like theatres, auditoriums, the staging of concerts, stage productions and orchestral recitals. Other Culture also includes art and craft centres, art galleries and botanical gardens, presentation of festivals, anniversary, centenary and Christmas celebrations, exhibition pavilions, etc.	D	LG	UP	138,018 <u>(5,045)</u> <b>132,973</b>	116,963	13,011	8,044	(5,045)	0
<b>Streets, Roads, Bridges, Depots</b>	Administration, regulation and operation relating to the provision of streets, roads and bridges under the control of the local government and the Commissioner of Main Roads. Includes roads and bridges as well as corresponding drainage works, kerbing, road verges, roundabouts, median strips, footpaths, private streets, crossovers and approaches, overpasses, underpasses, road signs and names, street crossings, line marking, street lighting, street trees and street cleaning.	D	LG/PO	S/F	1,650,998 <u>(106,833)</u> <b>1,544,165</b>	856,371	0	794,627	(1,093)	(105,740)
<b>Traffic Control (Vehicle Licensing)</b>	Operations relating to the licensing or regulating of traffic under the control of the local government. Includes vehicle registration and number plates.	D	LG	UP	148,719 <u>(78,000)</u> <b>70,719</b>	72,264	52,046	24,409	(78,000)	0
<b>Rural Services</b>	Agricultural drainage schemes, flood mitigation and eradication of fruit fly, noxious weeds and vermin control in rural areas.	A	LG/V	F	12,409 <u>(0)</u> <b>12,409</b>	12,409	0	0	0	0
<b>Tourism and Area Promotion</b>	The development, promotion, support, research, operation, etc. of tourism and area promotion to attract tourists, promotion to attract tourist development such as brochures, contributions to tourist promotion schemes. Include tourist bureaus, information offices, information bays, roadside bays, scenic lookouts and camping areas.	D	LG/PO	UP	247,041 <u>(27,600)</u> <b>219,441</b>	226,909	19,517	615	(27,600)	0
<b>Building Control</b>	Administration, inspection and operations concerned with application of the building standards. Includes examination, processing and inspection services, swimming pool inspections, etc.	D	LG	UP	295,556 <u>(96,333)</u> <b>199,223</b>	237,859	52,046	5,651	(96,333)	0

SERVICE	DESCRIPTION (The description heading is general in nature and does not represent the actual services provided by the local government).	CLASSIFICATION			EXPENDITURE/ (REVENUE)	EXPENDITURE			REVENUE	
		SF	SD	CA	NET COSTS \$	DIRECT COSTS	ADMIN ALLOCATION	DEP'N	INTERNAL FUNDING	EXTERNAL FUNDING
<b>Economic Development</b>	The development, promotion, support and research of economic development issues within the community include contributions to business centres and incentives provided to local government development.	D	LG	F	41,217 <u>(1,236)</u> <b>(39,981)</b>	0 41,217	0	0	(1,236)	0
<b>Other Economic Services</b>	The provision, supervision and operation of economic services that cannot be assigned to one of the preceding sub-programs. Includes public weighbridges, quarries and gravel pits, Hot-mix, plants and community bus services.	D	LG	UP	53,360 <u>(57,018)</u> <b>(3,658)</b>	41,972	0	11,388	(57,018)	0
<b>Private Works</b>	Administration, inspection, and operation of work carried out on property or services not under the care, control and management of the local government. These include road works on private property, commissions for agencies and fees or service. Where revenues are received from the provision of professional services incidental to the program responsibilities of the local government, then those revenues should be matched with expenses of that program and not private works.	D	LG	U	39,724 <u>(51,641)</u> <b>(11,917)</b>	39,724	0	0	(51,641)	0
<b>Administration Overheads</b>	All administration overheads are to be assigned to the programs. The amount allocated to other programs should be shown in the sub-program as a reduction of the expenditure on general administration. For the purpose of grouping, allocating and classifying assets this sub-program should be used for administration assets that cannot be readily assigned to another program.	N/A	NA	N/A	0 <u>(0)</u> <b>0</b>	0	0	0	(0)	0
<b>Public Works Overheads</b>	Overhead expenditure necessarily incurred as the result of the use of direct labour shall be apportioned to the cost of the appropriate works and services. As far as practicable the calculated proportion of 'overhead' or 'on-cost' expenditure should be such as to absorb the total expenditure. The amount allocated to works and services should be shown in the sub-program as a reduction of the expenditure on 'Public Works Overheads'.	D	LG	N/A	0 <u>(38,038)</u> <b>(38,038)</b>	(216,761)	201,677	15,084	(38,038)	0

SERVICE	DESCRIPTION (The description heading is general in nature and does not represent the actual services provided by the local government).	CLASSIFICATION			EXPENDITURE/ (REVENUE)	EXPENDITURE			REVENUE	
		SF	SD	CA	NET COSTS \$	DIRECT COSTS	ADMIN ALLOCATION	DEP'N	INTERNAL FUNDING	EXTERNAL FUNDING
<b>Plant Operation Costs</b>	Expenditure necessarily incurred in the maintenance and operation of plant includes fuel, oil, tyres, insurance and registration, repairs, replacement parts and tools, direct labour of mechanics and plant operators. The hire rates fixed by council should, as far as practicable, absorb the total expenditure of plant running costs and usage.	D	LG	N/A	0 (0) <b>(0)</b>	(269,734)	13,011	256,723	0	0
<b>Salaries &amp; Wages</b>	The total of salaries and wages incurred during the year is recorded under this sub-Program and allocated over the various works and services to which it relates.	D	LG	N/A	0	0	0	0	0	0
<b>Unclassified</b>	Outlays that cannot be assigned to one of the preceding programs and sub-programs. These will include sale of miscellaneous land, assistance to victims of droughts, floods and bushfires and programs such as unemployment schemes, apprenticeship and training which cannot be assigned to another program.	D	LG	N/A	80,028 0 <b>80,028</b>	80,028	0	0	0	0
<b>TOTAL</b>					<b>1,218,962</b>	<b>5,005,725</b>	<b>1,313,649</b>	<b>1,624,292</b>	<b>5,886,315</b>	<b>838,389</b>

**Note:**

Revenue figures stated above have been adjusted to exclude capital grants and contributions, and include operating grants received in advance.

Expenditure stated above has been adjusted to exclude once only expenditure, and expenditure funded from grants received in previous years.

The expenditure and revenue for each service was calculated utilising the estimates contained in the 2012-13 Annual Budget. Government grants and subsidies of a non-operating (capital) nature have been excluded from the external funding estimates.

### 3.1.1 Findings

An analysis of the above financial information reveals that for the 2012-13 financial year the Shire has an operational deficit of \$1.219M inclusive of depreciation, or a surplus of \$0.40M excluding depreciation (non cash).

This continuing trend will place the Shire as unsustainable (deficit of \$1,218,962 divided by Rates revenue of \$3,764,540 = -32.38%) if the current service delivery levels are maintained and if no alternative revenue sources are identified. This level of comfort is based on the sustainability rankings developed by the Financial Sustainability Review Board of South Australia detailed below:

OPERATING SURPLUS/(DEFICIT) RATIO	DESCRIPTION	RESULT
Category 1	Very substantial margin of comfort	>15%
Category 2	Substantial margin of comfort	5% to 15%
Category 3	Moderate margin comfort	0% to 5%
Category 4	Minimum margin of comfort	0 to -7.5%
Category 5	Vulnerable	-7.5% to -10%
Category 6	Unsustainable	< -10%

### 3.1.2 Outsourced Service Delivery Arrangements

The Shire has a range of internal and external services that are either outsourced or provided through shared service arrangements with neighbouring local governments. The services outsourced are detailed in the Table below.

Service Description	Outsource Arrangement
Integrated Planning	Partly Outsourced
Information Technology Support	Partly Outsourced
Street Bins Collection	Partly Outsourced
Building Construction Services	Partly Outsourced
Building Maintenance Services	Partly Outsourced
Road Construction Services	Partly Outsourced
Fleet and Plant Servicing	Partly Outsourced

Shared services are as follows-

- ⇒ Community Emergency Services with the Shire of Beverley.

The Shire of York provides a number of services to surrounding local governments i.e. Ranger Services, Town Planning, Building and Health Services.

## 3.2 FUTURE SERVICES

Current services will continue to be delivered for the term of this Long Term Financial Plan. The future services provision will explore the quality and cost effectiveness of each service.

As detailed in Section 3.1.1, the Shire needs to achieve an operating surplus and maintain it over the long term.

The future service delivery is to improve and achieve annual operating surpluses to fund the provision of infrastructure.

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## 4.0 INFRASTRUCTURE ASSET MANAGEMENT

### 4.1 ASSET MANAGEMENT PLANS

Maintenance of assets is funded from Council's operating budget, and grants where available. Current and projected operating and maintenance expenditure forecasts are based on advice received from Council Officers. The Shire has prepared Asset Management Plans that disclose the required operating and maintenance expenditures at the identified service levels. The Asset Management Plans for Transport, Building and Structures were completed in November 2012, and the results are summarised below.

### 4.2 FUNDING GAP

The objective of Asset Management is to detail all the tasks and resources required to manage and maintain Council's infrastructure asset portfolio to an agreed level of service. There are costs associated with the provision of infrastructure assets. These costs include operation and maintenance costs, renewal and upgrading of existing assets, and are usually projected over a ten year planning period.

The funding gap in providing infrastructure assets is determined by identifying the projected cost of providing the assets at an identified level of service, and then deducting Council's estimated available expenditure for the same period; usually over ten years.

The table below details the funding gap, per year, for the Shire across infrastructure asset classes on a short and medium term basis.

ASSET CLASS	YORK
<b>BUILDINGS and STRUCTURES</b>	
Short Term (5 Years) Funding Gap per annum	\$0
Medium Term (10 Years) Funding Gap per annum	\$136,000
<b>TRANSPORT</b>	
Short Term (5 Years) Funding Gap per annum	\$2,005,000
Medium Term (10 Years) Funding Gap per annum	\$1,814,000



ASSET CLASS	YORK
<b>BUILDINGS and STRUCTURES</b>	
Asset Consumption Ratio	2.10%
Asset Renewal Ratio	1.50%
Asset Renewal as a percentage of Asset Consumption	69.90%
Asset Renewal Funding Ratio (NPV <sup>4</sup> approach)	124%
Short Term (5 Years) Sustainability Indicator <sup>5</sup>	1.13
Medium Term (10 Years) Sustainability Indicator	0.87
<b>TRANSPORT</b>	
Asset Consumption Ratio	4.1%
Asset Renewal Ratio	1.8%
Asset Renewal as a percentage of Asset Consumption	42.9%
Asset Renewal Funding Ratio (NPV <sup>14</sup> approach)	19%
Short Term (5 Years) Sustainability Indicator	0.38
Medium Term (10 Years) Sustainability Indicator	0.42

### 4.3 ASSET MANAGEMENT PLAN FINDINGS

1. The Shire has manageable medium term funding gaps for the Buildings and Structures Asset Class.
2. The Shire has 87% of the necessary funding, in the medium term, to meet projected Buildings and Structures Asset renewals. Consideration needs to be given by the Shire in either committing additional funding to the renewal of its Buildings and Structures Assets or rationalising its asset stock to reduce the funding gap.
3. The Shire has a funding gap for the Transport Infrastructure Asset Class that is beyond its current financial capacity. Consideration needs to be given by the Shire in developing and applying an asset hierarchy that determines the level of renewal investment for each road, to reduce the funding gap.

<sup>4</sup>NPV means 'Net Present Value' - it compares the value of a dollar today to the value of that same dollar in the future, taking inflation and returns into account.

<sup>5</sup>A sustainability indicator of 1.00 shows that a local government has 100% of the funding required to undertake all projected renewals.

## 5.0 FINANCIAL SUSTAINABILITY

### 5.1 WHAT IS LONG TERM FINANCIAL SUSTAINABILITY

In order for the Shire to be financially sustainable it needs to fund ongoing service delivery and the replacement of assets without imposing excessive debt or rate increases on future generations; in other words it needs to maintain intergenerational equity.

The key financial sustainability principles are-

1. The Shire must achieve a fully funded operational position; that is it must collect sufficient revenue to fund operational expenditure, depreciation and interest on borrowings.
2. The Shire needs to ensure that it maintains sufficient cash reserves to meet its short-term working capital requirements.
3. The Shire must have a fully funded Capital Infrastructure Program, where each source of funding is identified and secured. The Capital Infrastructure Program is for both capital renewal and new projects.
4. The Shire must maintain its asset base, through the renewal of aging infrastructure and build on its cash reserves to fund future works.

### 5.2 HOW IS LONG TERM FINANCIAL SUSTAINABILITY MEASURED

One of the elements in assessing financial sustainability is to measure the operating surplus or deficit of a local government. The Table below analyses the Shire's Statement of Comprehensive Income for 2012-13 (Budget) and includes adjustments detailed in section 3.1.

	2012-13 Budget
Rate Revenue	\$3,764,540
Net Operating Result (deficit)	(\$1,218,962)
Net Operating Ratio	(32.38%)

The abovementioned table details that the Shire has a negative funding ratio. Councils' long term financial sustainability is dependent upon ensuring that, on average over time, its expenses are less than its associated revenues.

The Shire, in developing its Long Term Financial Plan, needs to set targets over the life of the Plan to ensure that current residents fully meet the cost of services provided to them by the Shire. The Shire will also need to undertake reviews in order to identify cost savings, efficiency gains, revenue generation, change in service levels, introduction of new services, discontinuation of existing services, and new modes of service delivery.

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## 6.0 FINANCIAL PRINCIPLES AND STRATEGIES

### 6.1 FINANCIAL PRINCIPLES

In preparing the Long Term Financial Plan, the following principles have been applied.

- ⇒ Council to maintain its existing services to residents.
- ⇒ The Council to improve its capacity to fund recurrent operations and set a target to achieve a positive net operating ratio over the life of the Plan.
- ⇒ Council to maintain identified assets in a condition that will sustain existing service levels to its residents.
- ⇒ Council to continually explore options for increasing revenue opportunities.
- ⇒ New services and infrastructure to be provided when they are affordable.
- ⇒ Borrowings not to be used to fund ongoing operations.

### 6.2 FINANCIAL STRATEGIES

#### 6.2.1 Rating Strategy

In developing the Long Term Financial Plan rates were identified as an important source of revenue. The Shire, for 2012/13, has a Rates Coverage Ratio of 46%; above the recommended performance benchmark of 40% or greater.

However, it is necessary to balance the importance of the rate revenue as a funding source with community capacity and sensitivity to increases. The Australian Bureau of Statistics provides the following information in relation to the Shire of York local government area.

STATISTIC	2007	2008	2009	2010	2011	2012
No. of Taxable Individuals – York Local Government Area	1,324	1,420	1,289	1,205	N/A	N/A
Average Taxable Income Individuals – York Local Government Area	\$35,678	\$38,492	\$40,534	\$38,353	N/A	N/A
Average Taxable Income Individuals – Wheatbelt Region South	\$37,144	\$39,453	\$41,872	\$41,747	N/A	N/A
Average Taxable Income Individuals – Western Australia	\$45,324	\$47,870	\$50,166	\$52,054	N/A	N/A

The average taxable income for the York local government area is below the average for the Region and the State.

The following table shows the rate in the dollar, and the minimum rate, adopted for the last 6 years.

YEAR	RATES				
	UV RATE IN \$	GRV RATE IN \$	MINIMUM UV	MINIMUM GRV	TOTAL RATES RAISED
2007-08	0.007036	0.097601	\$795	\$685	\$2,683,574
2008-09	0.006437	0.104986	\$820	\$700	\$2,877,169
2009-10	0.004699	0.104986	\$830	\$710	\$3,048,721
2010-11	0.004863	0.107943	\$1,000	\$790	\$3,277,277
2011-12	0.005300	0.075177	\$1,030	\$810	\$3,494,035
2012-13 <sup>6</sup>	0.005700	0.081500	\$1,030	\$830	\$3,753,025

The following table shows rate increases over the last 6 years.

YEAR	RATE IN THE DOLLAR PERCENTAGE INCREASES				
	UV RATE IN \$	GRV RATE IN \$	MINIMUM UV	MINIMUM GRV	TOTAL RATES
2007-08	0.94%	-2.00%	6.08%	5.38%	6.17%
2008-09	19.70%	7.57%	3.14%	2.19%	7.23%
2009-10	2.65%	0.00%	1.22%	1.43%	5.94%
2010-11	3.49%	2.74%	20.48%	11.27%	7.51%
2011-12	11.41%	9.58%	-3.53%	-1.96%	6.56%
2012-13	7.55%	8.41%	0.00%	0.02%	7.47%
<b>Average Increase</b>	<b>7.62%</b>	<b>4.38%</b>	<b>4.56%</b>	<b>3.05%</b>	<b>6.81%</b>

The average rates per category for the 2012-13 financial year are detailed in the table below.

CATEGORY	No. OF PROPERTIES	AVERAGE RATES P.A.	MINIMUM RATES	
			No. OF PROPERTIES	MINIMUM RATE
Town Residential GRV	1921	\$760	690	\$830
Rural UV	659	\$2,235	213	\$1,030
<b>TOTAL</b>	<b>2580</b>		<b>903</b>	

The average rate level per annum, inclusive of the minimum rate, is \$1,077, which represents 2.81% of the average taxable income of \$38,264.

The Shire of York rate in the dollar for the 2012-13 financial year can be further compared to neighbouring local governments, as detailed in the table below.

RATE	LOCAL GOVERNMENT			
	CUNDERDIN	QUAIRADING	BEVERLEY	NORTHAM
Gross Rental Value	\$0.08174	\$0.118714	\$0.0916518	\$0.091472
Unimproved Value	\$0.0069205	\$0.00996	\$0.006976	\$0.004475
Minimum GRV	\$525	\$445	\$670	\$760
Minimum UV	\$525	\$445	\$670	\$760

Note: The Shire of Northam utilises a differential rating system the categories selected for comparison best represent the uniform rating system adopted by the Shire of York.

During the 2011-12 financial year, the Valuer General carried out a revaluation of rural properties within the Shire. The new valuations come into force on 1 July 2012 for the 2012-13 financial year. The outcome of the revaluation has been an overall reduction (negligible) as a result of a depressed market for properties across all size ranges in the period leading up to the valuation. The Total Valuation is \$279,812,500.

## 6.2.2 Cash Investments

Section 6.14 of the Local Government Act 1995 provides that money held in the Municipal Fund or the Trust Fund of a local government that is not required for any other purpose may be invested in accordance with Part III of the Trustees Act 1962. The *Local Government (Financial Management) Regulations 1996* provides for the establishment of internal control procedures for the control of investments, and disclosure requirements in the Annual Budget and the Annual Financial Report. Additional disclosure requirements are provided under the *Australian Accounting Standards*.

### 6.2.2.1 Local Government (Financial Management) Regulations 1996

Regulation 19(c) limits how a local government may invest surplus funds as follows-

- (a) Invest funds with authorised institutions as defined in the Banking Act 1959 (Commonwealth), section 5, of the WA Treasury Corporation;
- (b) Deposit for a fixed term of 12 months or less;
- (c) Invest in bonds guaranteed by the Commonwealth Government, or a State or Territory Government; or
- (d) Invest in Australian currency.

### 6.2.2.2 Trustees Act 1962

Section 17 of the *Trustees Act 1962*, states

“a trustee may, unless expressly prohibited by the instrument creating the trust-

- (a) *Invest trust funds in any form of investment; and*
- (b) *at any time, vary an investment or realise an investment of trust funds and reinvest money resulting from the realisation in any form of investment”.*

Section 18(b) of the *Trustees Act 1962* includes a requirement to “*exercise the care, diligence and skill that a prudent person would exercise in managing the affairs of other persons*”.

Section 20(1)(a) – (o) of the *Trustees Act 1962* includes a list of factors to be taken into account by the investor “*so far as they are appropriate to the circumstances of the trust*” including-

- (i.) *the risk of capital or income loss or depreciation (Trustees Act 1962 section 20(1)(e)); and*
- (ii.) *the liquidity and marketability of the proposed investment during and on the determination of the term of the proposed investment (Trustees Act 1962 section 20(1)(j)).*

### **6.2.2.3 Shire’s Investment Policy**

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**Objective:** To invest money, money held in Council funds that may not be required for immediate use and to provide guidance for the investment of the Shire’s funds and taking into account the legislative requirements and risk while ensuring the Shire’s liquidity requirements are being met.

1.0 The Local Government (Financial Management) Regulation 19C prohibits a local government from:

- 1.1 Depositing funds with an unauthorised institution (An authorised institution is defined in 3 below).
- 1.2 Depositing funds for a fixed term of 12 months.
- 1.3 Investing in bonds that are not guaranteed by the Commonwealth Government, or a State or Territory Government.
- 1.4 Investing in bonds with a term to maturity of more than 3 years.
- 1.5 Investing in a foreign currency.

2.0 Council Funds may be invested in one or more of the following:

- 2.1 Fixed Term Deposits (For a fixed term of 12 months or less)
- 2.2 Commercial Bank Bills (For a fixed term of 12 months or less)
- 2.3 Government Bonds (For a term to maturity of 3 years or less)
- 2.4 Cash Management Funds (For a fixed term of 12 months or less)

3.0 Council funds are to be invested with the following financial institutions:

3.1 Banking institutions holding a banking licence under Commonwealth Banking Legislation with a BBB rating or better, as set by Standard and Poor's. The Institution must be an Authorised Deposit-Taking Institution (ADI's) as defined under the Banking Act 1959.

3.2 Bonds issued and guaranteed by government.

#### 4.0 Credit Risk Management

##### 4.1 Global Credit Framework

To control the credit quality on the entire portfolio, a global credit framework will apply to limit the percentage of the portfolio exposed to any particular rating category. The maximum available limits in each Standard & Poor's credit rating category are as follows:

Standard and Poors - Credit Ratings:

Long term	Short Term	%	Description
AAA	A-1+	100	Prime
AA+		100	High Grade
AA		100	
AA-		100	
A+	A-1	100	Upper Medium Grade
A		100	
A-	A-2	70	Lower Medium Grade
BBB+		50	



#### 4.2 Term to Maturity Management

The Shire of York portfolio will have the following structural constraints:

Category Description	Minimum	Maximum
Portfolio % < 1 Year (Fixed Term Deposit)	0%	100%
Portfolio % > 1 Year < 3 Years (Govt Bonds)	0%	70%

To provide adequate liquidity all tradeable securities purchased will have, subject to market conditions, the ability to be liquidated within five working days.

#### 5.0 Investment Reporting

A monthly investment report must be provided to Council after the end of that month. The report shall give results for the calendar month in question and year to date. The report shall be segregated into three segments for the following:

- General Municipal Funds;
- Reserve Funds;
- Trust Funds

The following detail is to be provided for each segment:

- Total funds invested by institution and investment type;
- Credit ratings of the investments;
- Current interest rates of individual investments;
- Total investments earnings year to date against budget.

6.0 Investments whenever possible are to be placed with Local Banks.

7.0 Letters of Confirmation will be obtained from the financial institutions confirming details of investments held on Council's behalf at 30<sup>th</sup> June each year.

#### 6.2.2.4 Impact on Interest Earned

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Council's current investments are held in term deposits. Council has chosen to remain conservative in forecasting interest rates for investments and has set a forecast rate of 4.5%.

#### 6.2.3 Fees and Charges

Council has the ability to raise revenue through the adoption of fees and charges for services and facilities. Fees and charges are reviewed on an annual basis, in conjunction with the preparation of the Annual Budget.

In determining its fees and charges, the Shire takes into account the user's capacity to pay. The Council has set a forecast rate of 3.0% per year for increases in fees and charges.

#### 6.2.4 Grants

The Commonwealth Government provides the following grants to local government:

1. Financial Assistance Grants; and
2. Roads to Recovery Grants.

##### 6.2.4.1 Financial Assistance Grants

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The Financial Assistance Grants are distributed by the WA Local Government Grants Commission to local governments each year based on the principles established under the Commonwealth legislation. The general purpose grant and the road grant components are untied.

###### 6.2.4.1.1 General Purpose Grant Component

The Commission uses a "balanced budget" approach for calculating the general purpose grants. The balanced budget is calculated as follows:

$$\text{Equalisations Requirement} = \text{Assessed Expenditure} - \text{Assessed Revenue}$$

Natural weighting has been implemented in calculating the balanced budget, which ensures that the Commission bases its calculations on actual expenditure incurred and actual revenue generated by the local governments. The total allocation for each disability is determined by the Commission based its assessed impact on the local government. This approach has been applied to the 2012-13 grant determinations.

$$\text{Actual Expenditure} = \text{Assessed Expenditure} = \text{Preliminary Standard} + \text{Disabilities}$$

The Table below details the estimated general purpose grant for the Shire for the next 5 financial years.

GENERAL PURPOSE GRANT	ACTUAL					FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
York	553,755	568,258	614,279	644,779	713,024	828,455	855,817	881,491	907,936	935,174

**Note:** The actual grant amounts received by the Shire will differ from the above Table for the 2009-10 to 2013-14 financial years as a result of advance payments made by the WA Local Government Grants Commission.

#### 6.2.4.1.2 Local Road Grant Component

In addition to general purpose grants, local governments also receive general purpose local road grants from the Commonwealth Government, which are untied.

The current allocation methodology provides for 7% of the funding to be allocated for special projects on the following basis; one third for road servicing Aboriginal communities and two thirds for bridge works.

The remaining 93% of the funding pool is distributed by the Commission using the “Asset Preservation Model”. This model is used to assess the cost of maintaining each local government’s road network, and has the ability to equalise road standards through the application of minimum standards. It takes into account annual and recurrent maintenance costs and the costs of reconstruction at the end of the road’s useful life. The Table below details the local road grant for the Shire of York for the next 5 financial years.

LOCAL ROAD GRANT	ACTUAL					FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
York	519,420	516,880	568,688	565,241	552,544	595,167	612,217	630,583	649,501	668,986

**Note:** The actual grant amounts received by the Shire will differ from the above Table for the 2009-10 to 2013-14 financial years as a result of advance payments made by the WA Local Government Grants Commission.

#### 6.2.4.2 Roads to Recovery Grants

The Roads to Recovery Program was first implemented in 2000, with two extensions to the Funding Program in 2004 and 2009. It was introduced to address the issue of local road infrastructure in Australia reaching the end of its useful life, and its replacement being beyond the financial capacity of local governments. The Roads to Recovery Program operates uniformly across Australia. Under current arrangements, each local government is guaranteed a share of the total available funding under the program. Under simple administrative procedures whereby spending decisions are made locally and reported to the government, money is paid directly from the Commonwealth Government to each local government.

Grants provided under the Roads to Recovery Program are not intended to replace the local government’s spending on roads, or the funding received from the WA State Government for local road construction and maintenance. Its focus is the renewal of roads to meet safety,

transport connectivity, social and economic needs. The current funding program spans five financial years, expiring on 30 June 2014. In the 2012-13 Budget, the Government announced that it will provide a further \$1.75 billion (\$350 million per annum) to extend the Roads to Recovery Program for five years from 2014-15 to 2018-19.

The Table below details the level of funding for the Shire of York over the next five years.

ROADS TO RECOVERY	ACTUAL					FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
	\$	\$	\$	\$	\$	\$	\$	\$		\$
York	247,229	297,275	297,275	295,148	312,358	283,642	300,000	300,000	300,000	300,000

#### 6.2.4.3 Royalties for Regions Grant Funding

The Royalties for Regions Fund was established in October 2008 by the Western Australian Government to support and maintain strong and vibrant regions through improved infrastructure and headworks, across-government strategic regional and community services projects, and the provision of contestable grant funding. Three funding programs were created under the Fund to distribute the grant monies:

1. Country Local Government Fund;
2. Regional Community Services Fund; and
3. Regional Infrastructure and Headworks Fund.

The Royalties for Regions Fund was enshrined in legislation through the promulgation of the Royalties for Regions Act in 2009. Section 6 (2) of the Act requires the Treasurer of WA to credit to the Royalties for Regions Fund an amount equal to 25% of the forecast royalty income for the financial year. Section 8 of the Act limits the amount that can be standing in the Fund, at any time, to \$1Billion.

Section 9 of the Act, provides for the Minister for Regional Development, with the Treasurer's concurrence, to authorize the expenditure of money standing to the credit of the Fund for the following –

1. To provide infrastructure and services in regional Western Australia;
2. To develop and broaden the economic base of regional Western Australia;
3. To maximize job creation and improve career opportunities in regional Western Australia.

The Country Local Government Fund is the only component that has the ability to directly impact on the future revenue capacity of the Shire of York.

#### 6.2.4.3.1 Country Local Government Fund – Individual Local Government Allocations

In 2012/13 direct funding was provided to individual country local governments' equivalent to 50% of the total Country Local Government Funding pool for 2012/13.

The Table below details the level of funding to be allocated to the Shire of York based on the new allocation methodology for the balance of the four year program, which expires in 2016/17.

CLGF - INDIVIDUAL	ACTUAL					FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
York	816,313	0	514,604	452,363	452,363	452,363	0	0	0	0

#### 6.2.4.3.2 Country Local Government Fund – Regional Groupings Allocation

In 2012/13 50% of the total Country Local Government Funding Pool will be directed to the identified regional groupings of local governments. The funding will be administered by each of the nine Regional Development Commissions.

Regional groups of local governments are required to submit business cases for identified priority projects to access regional group funding in 2012/13.

The level of funding that could be secured by the Shire of York would be dependent upon:

- (a) its membership to a “regional grouping” of local governments; and
- (b) the number and type of regionally significant infrastructure projects with a high enough priority within the “regional grouping” to win funding.

CLGF - REGIONAL GROUPINGS	ACTUAL					FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
York	0	0	0	909,909	0	900,000	0	0	0	0

#### 6.2.4.4 State Road Funds to Local Government

To assist Local Government in road management, the State provides road funds for a number of programs administered by the State Road Funds to Local Government Advisory Committee.

There are three main categories of State funding for local government roads:

1. Category 1 - Local Government Program
2. Category 2 - Main Roads WA Program
3. Category 3 - State Initiatives Program

Category 1 only requires analysis as it is the only component where funding is provided to local government.

There are three sub-components to Category 1:

1. Strategic and Technical support;

Strategic and technical support covers work for local government, the costs of which cannot be related to a project, and includes road management services for local government roads on either a State or Regional road basis. There is no funding provide to local government under this component.

2. Direct Grants;

Direct Grants are provided annually to all Local Governments. The State Road Funds to Local Government Advisory Committee, using the Asset Preservation Model provided by the Western Australian Local Government Grants Commission, calculates Direct Grant allocations each year.

Given that the allocation is based on the Asset Preservation Model, it is anticipated that the level of direct grant funding will remain at a similar level for the next six years.

3. Road Project Grants.

Each local government in Western Australia is included in an appropriate region as defined by the State Road Funds to Local Government Advisory Committee, known as Regional Road Groups.

The State Road Funds to Local Government Advisory Committee allocates funds for road projects to each Regional Road Group. Allocations are based on a five year program. Each year, the State Road Funds to Local Government Advisory Committee provides Regional Road Groups with an indicative funding level for Road Project Grants.

Road Project Grants may be used for road related works (i.e.: street lighting) that the Regional Road Group wishes to undertake, provided it is assessed and prioritised against other road projects in the region and the State Road Funds to Local Government Advisory Committee approval is given.

The Regional Road Group will determine project priorities and Local Governments shall accept these funding priorities.

RRG FUNDING	ACTUAL					FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
York	223,934	203,287	210,440	234,677	272,097	352,680	300,000	300,000	300,000	300,000

### 6.2.4.5 Black Spot Program

The Black Spot Program is part of the commitment to reduce crashes on Australian roads. Black Spot projects target those road locations where crashes are occurring. Black Spot Programs directly target improvements to the safety of roads with proven crash history or high-risk locations. Funding for the programs is mainly focused on cost-effective treatment of hazardous road locations, such as traffic signals and roundabouts at dangerous locations, to reduce the risk of crashes.

All road classifications are eligible for funding, including State roads, local roads and the National Land Transport Network roads. The program targets existing black spots and black lengths and also potential hazardous locations. Black spots can be at an intersection, mid-block or short sections of road and black lengths are lengths of road three or more kilometres long. Black spots and black lengths are selected on the basis of recorded history, while potentially hazardous locations are selected on the basis of formal road safety audits.

The program is based on the following allocation of funds:

- ⇒ Fifty percent will be spent on roads in the Perth Metropolitan Region;
- ⇒ Fifty percent will be spent on rural roads including country towns and cities;
- ⇒ Fifty per cent of the total program funding will be dedicated to local roads. Main Roads and Local Government will contribute funds to this component of the program on a 2:1 (Main Roads: Local Government) basis; and
- ⇒ Up to fifty per cent of the total program funding will be provided for projects at hazardous locations identified by a road safety audit. However, in the case of local roads this proportion may be increased to one hundred per cent to suit the needs as recommended by the Regional Road Groups. Similarly non-metropolitan State roads may have up to one hundred percent of funding provided for projects at hazardous locations identified by a Road Safety Audit if recommended by the Main Roads Executive Director Road Network Services.

Proposals for treatments on local roads (roads under the care and control of Local Government) is evaluated through Regional Road Groups and Main Roads (joint assessment) with assistance, as required, by local Western Australia Local Government Association (WALGA) RoadWise Regional Road Safety Officers and managed by the State Road Funds to Local Government Advisory Committee through those groups.

BLACK SPOT FUNDING	ACTUAL					FORECAST				
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
York	120,000	0	36,781	4,000	0	67,432	197,134	60,000	60,000	60,000

#### 6.2.4.6 Regional and Local Community Infrastructure Program

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This Commonwealth Government grant program ended in 2011-12. The Commonwealth Government is yet to announce whether the program will continue for another 4 year cycle.

#### 6.2.4.7 Other Grants and Capital Contributions

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Grants and contributions have been incorporated in the Long Term Financial Plan.

### 6.2.5 Borrowings

The Shire will be prudent and fiscally responsible when considering any proposals for new debt to deliver Council's objectives.

The Shire does not propose to borrow funds over the life of the Plan.

For further information on Borrowings, please see Section 9.3.7 of this Plan.

The Shire's debt to revenue ratio in 2011-12 was 29.9%. This will decrease over the term of this Plan to 7.86% in 2022-23.

The benchmark for this ratio is less than 60%.

### 6.2.6 Reserves (Cash Backed)

Section 6.11 of the *Local Government Act 1995* allows a local government to set aside money for use for a purpose in a future financial year. The local government is to establish and maintain a reserve account for each such purpose.

The Shire has established the following reserve funds:

- |  |  |
|--|--|
| <b>Plant Replacement Reserve</b>       | - Acquisition of plant and major capital repairs for plant.  |
| <b>Avon River Reserve</b>              | - Maintain and protect Avon River and its environs.  |
| <b>Town Planning Reserve</b>           | - Develop and review York Town Planning Schemes and amendments.  |
| <b>Refuse Site Development Reserve</b> | - Ongoing maintenance and development of Council's waste management facilities.                              |
| <b>Industrial Land Reserve</b>         | - Development and expansion of an industrial subdivision with the Shire.                                     |
| <b>Residency Museum Reserve</b>        | - Fund capital expenditure and maintenance of the historical museum.   |
| <b>Pioneer Memorial Lodge Reserve</b>  | - Finance capital improvements and extensions to senior's village (from operational surpluses of the Lodge). |



<b>Public Open Space Reserve</b>	- Expansion and development of passive recreation areas within the Shire.
<b>Community Bus Reserve</b>	- Finance the changeover of the Community Bus (funded from operational surpluses of the Community Bus).
<b>Centennial Gardens Reserve</b>	- Further expansion and capital repairs of existing units.
<b>Car Parking Reserve</b>	- The Management and control of parking facilities in accordance with Council's Parking Plan.
<b>Archives Reserve</b>	- To provide a secure building for the safe storage of Council's archival records.
<b>Disaster Reserve</b>	- To help fund recover from a natural disaster.
<b>Water Supply Reserve</b>	- To hold funds raised through water supply charge until loan repayment is due.
<b>Tied Grant Funding Reserve</b>	- To segregate grant funds provided for specific projects until those projects are carried out.
<b>Staff Leave Reserve</b>	- To fund annual and long service leave requirements.
<b>Main St (Town Precinct) Upgrade Reserve</b>	- To provide funds for the upgrade of Main Street and development of a town precinct.
<b>Buildings Reserve</b>	- To provide for the construction and major capital improvements to all Council buildings.
<b>Strategic Planning Reserve</b>	- To provide for the preparation, ongoing replacement, amendment & printing costs associated with the Strategic Plan.
<b>Cemetery Reserve</b>	- To provide for ongoing development of the York Cemetery or development of a new cemetery site.
<b>York Town Hall Reserve</b>	- To provide for the ongoing development of York Town Hall recognising its significant heritage value to residents.
<b>Youth Capital Works Reserve</b>	- To provide for youth related infrastructure.
<b>Roads Reserve</b>	- To provide for future road resealing requirements.

**Land & Infrastructure Development Reserve**

- To provide for the purchase of land and/or buildings or the construction of buildings.

**Greenhills Townsite Development Reserve**

- To provide for the enhancement of the amenity and economic potential.

**RSL Memorial Reserve**

- To provide for the upgrading of the RSL memorial.

**Forrest Oval Lights Reserve**

- To provide for the replacement and upgrading of the Oval Lights.

**Forrest Oval Bowling Greens Reserve**

- To provide for the future replacement of Bowls Synthetic Surfaces.

**Forrest Oval Tennis Greens Reserve**

- To provide for the future replacement of Tennis Synthetic Surfaces.

RESERVE NAME	Actual 2012-13	Budget 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Plant Replacement Reserve	338,002	791	168,205	160,774	153,009	144,894	136,415	127,553	118,293	108,616	98,504	87,937
Staff Leave Reserve	279,101	280,292	353,991	435,921	524,537	617,141	713,913	815,039	920,715	1,031,148	1,146,549	1,267,144
Town Planning Reserve	14,892	14,979	15,473	16,169	16,897	17,657	18,452	19,282	20,150	21,057	22,004	22,984
Recreation Complex Reserve	2,916	398,297	477,030	512,496	549,559	588,289	628,762	671,056	715,254	761,440	809,705	860,142
Avon River Maintenance Reserve	23,009	414	567	593	619	647	676	707	738	772	806	843
Industrial Land Reserve	111,364	112,017	115,712	120,919	126,360	132,047	137,989	144,198	150,687	157,468	164,554	171,959
Refuse Site Development Reserve	185,524	162,095	174,649	191,508	209,126	277,537	246,776	266,881	287,890	309,846	332,789	356,764
Centennial Gardens Reserve	100,814	94,600	98,750	98,194	96,612	91,960	87,098	82,018	76,708	71,160	65,363	59,304
Public Open Space Reserve	378	(0)	393	411	429	448	469	490	512	535	559	584
Community Bus Reserve	62,298	3,159	16,030	18,051	20,164	22,371	24,678	27,088	4,607	6,115	7,690	9,336
Pioneer Memorial Lodge Reserve	117,800	129,204	122,399	67,907	70,963	74,156	77,493	80,980	84,624	88,433	92,412	96,571
Residency Museum Reserve	10,847	10,910	11,270	11,777	12,307	12,861	13,440	14,044	14,676	15,337	16,027	16,748
Car Parking Reserve	15,476	15,567	184,660	82,970	123	129	135	141	147	154	161	168
Building Reserve	975	185	1,013	1,059	1,106	1,156	1,208	1,262	1,319	1,379	1,441	1,505
Disaster Reserve	28,808	28,976	29,932	31,279	32,686	34,157	35,694	37,301	38,979	40,733	42,566	44,482
Archives Reserve	19,159	9,271	9,907	10,353	10,819	11,306	11,814	12,346	12,901	13,482	14,089	14,723
Water Supply Reserve	6,778	6,778	6,778	7,083	7,402	7,735	8,083	8,447	8,827	9,224	9,639	10,073
Tied Grant Funds Reserve	61,689	-	6,119	6,119	6,119	6,119	6,119	6,119	6,119	6,119	6,119	6,119
Main St (Town Precinct) Upgrade Reserve	44,195	453	1,920	2,006	2,097	2,191	2,290	2,393	2,500	2,613	2,730	2,853
Strategic Planning Reserve	14,034	(0)	14,582	15,238	15,924	16,640	17,389	18,172	18,990	19,844	20,737	21,670
Cemetery Reserve	23,320	1,657	2,430	2,539	2,654	2,773	2,898	3,028	3,164	3,307	3,456	3,611
York Town Hall Reserve	27,995	18,159	19,088	19,947	20,845	21,783	22,763	23,787	24,858	25,976	27,145	28,367
RSL Memorial Reserve	11,394	11,462	11,839	12,372	12,928	13,510	14,118	14,754	15,417	16,111	16,836	17,594
Greenhills Townsite Development Reserve	26,180	0	4,702	4,914	5,135	5,366	5,607	5,860	6,123	6,399	6,687	6,988
Youth Capital Works Reserve	-	0	-	-	-	-	-	-	-	-	-	-

RESERVE NAME	Actual 2012-13	Budget 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Roads Reserve	71,998	24,250	74,809	78,175	81,693	85,369	89,211	93,226	97,421	101,805	106,386	111,173
Land & Infrastructure Reserve	660	316,064	319,451	363,826	430,198	504,557	577,262	853,239	516,635	589,884	666,428	746,418
Forrest Oval Lights	1,274	2,951	3,424	5,678	8,034	10,495	13,067	15,755	18,564	21,500	24,567	27,773
Forrest Oval- Bowling Greens	4,003	2,080	8,429	13,078	17,937	23,014	28,320	33,864	39,658	45,712	52,040	58,651
Forrest Oval – Tennis Greens	477	2,080	2,726	5,079	7,540	10,109	12,794	15,597	18,532	21,597	24,800	28,147
	<b>\$1,605,361</b>	<b>\$1,646,692</b>	<b>\$2,256,278</b>	<b>\$2,296,435</b>	<b>\$2,443,822</b>	<b>\$2,686,418</b>	<b>\$2,934,932</b>	<b>\$3,394,626</b>	<b>\$3,225,012</b>	<b>\$3,497,763</b>	<b>\$3,782,788</b>	<b>\$4,080,639</b>

Cash-backed reserves are projected to increase by \$2,475,278 to \$4,080,639 in 2022-23.

For additional information on Cash Backed Reserves, refer to Appendix “5”.

### 6.2.7 Budget Surpluses

Section 6.34 of the *Local Government Act 1995* restricts local governments on the surplus or deficit they are permitted to carry forward to not more than 110%, or not less than 90%, of the total budget deficiency to be made up from rates. In compiling this Long Term Financial Plan, a ‘balanced budget’ approach has been used.

### 6.2.8 Capital Investments

The following table summarises the capital works program by Asset Class during the life of this Plan.

ASSET CLASS	2012-13 \$	2013-14 \$	2014-15 \$	2015-16 \$	2016-17 \$	2017-18 \$	2018-19 \$	2019-20 \$	2020-21 \$	2021-22 \$	2022-23 \$
Tools	0	0	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Land & Buildings	137,626	3,517,660	686,000	483,392	65,000	115,000	50,000	1,061,000	434,000	0	14,000
Road Infrastructure	1,395,378	2,658,458	2,199,702	2,092,580	1,983,200	2,000,000	1,939,000	1,884,000	1,956,000	1,900,000	2,070,000
Recreation Infrastructure	278,197	433,645	157,500	217,000	122,000	210,000	230,000	270,000	299,000	296,000	140,000
Other Infrastructure	0	61,000	0	0	0	0	0	50,000	0	0	0
Plant and Equipment	509,894	1,177,227	715,200	907,800	832,200	891,400	726,900	895,600	621,900	1,222,000	906,900
Furniture and Equipment	64,475	129,600	50,000	50,000	31,000	60,000	110,000	25,000	25,000	40,000	25,000
	<b>\$2,385,570</b>	<b>\$7,977,590</b>	<b>\$3,811,402</b>	<b>\$3,753,772</b>	<b>\$3,036,200</b>	<b>\$3,279,400</b>	<b>\$3,058,900</b>	<b>\$4,188,600</b>	<b>\$3,338,900</b>	<b>3,461,000</b>	<b>\$3,158,900</b>

More comprehensive detail on the forecast capital works over the life of this plan is attached at Appendix “4”.

## 7.0 WORKFORCE PLANNING

The Shire's Workforce Plan will ensure that the right people with the right skills are in the right place, at the right time, at the right cost. The Plan provides a disciplined approach for matching human resources with the anticipated needs of the local government.

The Workforce Plan projects that staff levels will remain constant, in line with current service provision levels, which has been the basis in developing this Long Term Financial Plan.

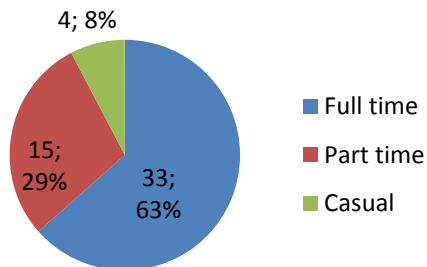
### 7.1 CURRENT WORKFORCE

The Shire of York has a total of 52 employees (43 full-time equivalents) comprising of 33 full-time, 15 part-time and 4 casual employees. Gender percentages are 28 (54%) females and 24 (46%) male. The senior management team comprises of 6 staff. The average age of employees is 45 years.

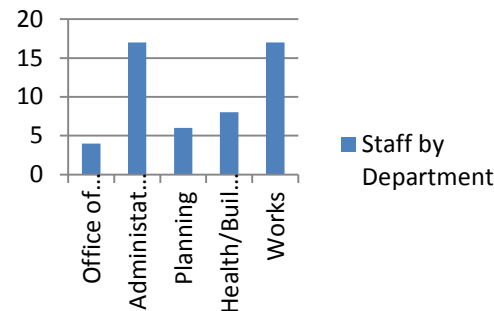
### 7.2 STAFFING LEVELS

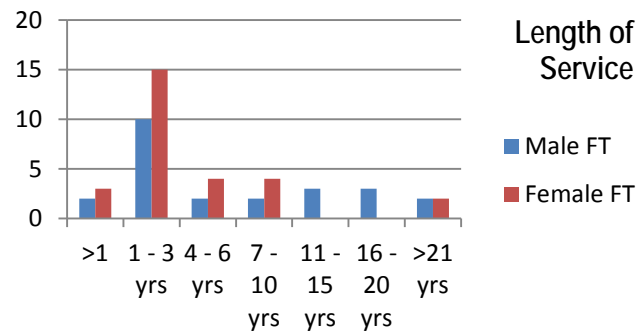
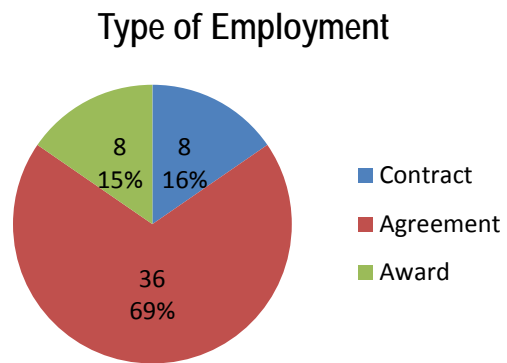
The graphs below details the staffing levels by departments, length of service and type of employment.

Employment Mode



Staff by Department





### 7.3 FORECAST GROWTH IN LABOUR COSTS

The labour costs forecasts are based on the economic forecasts determined by the Western Australian Treasury.

INDICATOR	FORECASTS				
	2011-12	2012-13	2013-14	2014-15	2015-16
York Price Index (WPI)	4.25%	4.5%	4.5%	4.5%	4.5%

## 8.0 LONG TERM FINANCIAL PLAN – SCENARIO MODELLING

The 3 scenario models proposed in this plan consider the range and level of service, workforce planning and asset management requirements, and capital works programs. The Council's Strategic Community Plan has identified community aspirations over the long term and the models provide the community with and understanding of the outcomes based on different assumptions.

### 8.1 SCENARIO 1 (BASELINE)

This model provides for:

- ⇒ No change in the range and level of services;
- ⇒ Country Local Government Fund Individual grants continuing to 2013-14;
- ⇒ Country Local Government Fund Regional grants continuing to 2013-14;
- ⇒ An affordable capital works program;
- ⇒ Rate increases to be based on the WALGA Local Government Cost index of 3.2% per annum.

The findings in relation to this model are as follows:

- ⇒ The liquidity of the Shire, after deducting restricting assets (cash backed reserves), over the life of the Plan will deteriorate, meaning that the Shire would be operating in an overdraft situation during the latter years.
- ⇒ The operating surplus ratio over the forecast period varies from sustainable (-42%) to a very substantial margin of comfort (15%).
- ⇒ The rates coverage ratio will increase from 46% to 60% over the life of the Plan.
- ⇒ The Shire has sufficient funds within its operations to meet future forecast debt service costs.
- ⇒ For two years of the Plan, the Shire is spending more on capital renewal expenditure. For the remaining years, the level of capital renewal expenditure falls below the target of 90% – 100%.
- ⇒ The consumption of the Shires asset base is tracking downwards, but is still within the target range of 50% - 75% or exceeding it.
- ⇒ Revenue from own resources will increase from 66% to 87% over the life of the Plan, making the Shire more self-reliant by reducing its dependency on external funding for operational purposes.

## 8.2 SCENARIO 2

This model provides for:

- ⇒ No change in the range and level of services;
- ⇒ Country Local Government Fund Individual and Regional grants to continue to 2013-14;
- ⇒ An affordable capital works program;
- ⇒ A balanced budget;
- ⇒ Rate increases to be based on achieving a balanced budget.

The findings in relation to this model are as follows:

- ⇒ Rates will vary from a decrease of 8.50% to an increase of 9.50% over the life of the Plan, with significant variations from year to year.
- ⇒ A balanced budget is achieved.
- ⇒ The liquidity of the Shire after deducting restricted assets (cash backed reserves) remains relatively constant over the life of the Plan but below the benchmark.
- ⇒ The operating surplus ratio over the forecast period will vary from an unsustainable classification (-42%) to a very substantial margin of comfort (15%).
- ⇒ The rates coverage ratio increases from 46% to 50% over the life of the Plan.
- ⇒ The Shire has sufficient funds to meet its debt obligations.
- ⇒ For 2 years of the Plan the Shire is spending more on capital renewal expenditure.
- ⇒ The consumption of the Shires' asset base declines over the life of the Plan, with the asset consumption ratio sitting on the upper end of the target range of 50% - 75% or exceeding it.
- ⇒ Revenue from own resources will increase from 66% to 90% over the life of the Plan, making the Shire more self-reliant, by reducing its dependency on external funding for operational purposes.

## 8.3 SCENARIO 3

This model provides for:

- ⇒ No change in the range and level of services;

- ⇒ Country Local Government Fund Individual and Regional grants to continue to 2013-14;
- ⇒ An affordable capital works program;
- ⇒ Budgets in surplus;
- ⇒ Rate increases to be based on the WALGA Local Government Cost index of 3.2% per annum plus 3.8%.

The findings in relation to this model are as follows:

- ⇒ Rates will increase by 7.0% per annum. This will reduce budget deficits to manageable levels, and make available additional funds for new services and capital expenditure. Additional funds in 2015-16 will equate to \$87,747, and increase to \$3,109,118 in 2022-23. The availability of these additional funds will mean that the Shire will be less reliant on government grants and in turn able to meet its strategic objectives with more surety.
- ⇒ A balanced budget is achievable over the life of the Plan.
- ⇒ The operating surplus ratio over the forecast period will vary from unsustainable (-42%) to a very substantial margin of comfort (34%).
- ⇒ The rates coverage ratio will increase from 46% to 79% over the life of the Plan. This means the Shire will be more self-reliant and able to begin to address the funding gaps identified in relation to infrastructure assets.
- ⇒ The Shire has sufficient funds to meet its debt obligations.
- ⇒ The additional funds available in the later years of the Plan will ensure the Shire is able to achieve an asset sustainability ratio target of 90% to 100%.
- ⇒ Revenue from own resources will increase from 66% to 107% over the life of the Plan, making the Shire more self-reliant, by reducing its dependency on external funding for operational purposes.



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## 9.0 LONG TERM FINANCIAL PLAN ASSUMPTIONS

In preparing the Long Term Financial Plan (LTFP), the 2012-13 Annual Budget has been used as the forecasting base, together with the following assumptions.

### 9.1 EXTERNAL INFLUENCES

- ⇒ Cost indices (i.e. Consumer Price Index (CPI), Local Government Cost Index (LGCI), and Wage Price Index (WPI));
- ⇒ Government grants from the Commonwealth and State governments;
- ⇒ Prevailing economic conditions impacting the financial markets for the investment and borrowing of funds; and
- ⇒ Demand for Shire services.

### 9.2 INTERNAL INFLUENCES

- ⇒ Budget surplus/deficit for the 2012-13 financial year; and
- ⇒ Shire workforce requirements (i.e. staff turnover, employment contract negotiations, wages and salary increases).

### 9.3 ASSUMPTIONS

#### 9.3.1 Population Growth

Section 2.3 of this Plan details that the Shire's population will increase from 4,000 persons to approximately 5,100 persons; an increase of 1,100 people over the life of the Plan.

It is considered that the Shire's current services and facilities will cater for the projected population change.

#### 9.3.2 Cost Indices

##### 9.3.2.1 Consumer Price Index

The Consumer Price Index (CPI) increases for the next 10 years are as follows:

COST INDEX	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
CPI	3.50%	3.50%	3.30%	3.30%	3.30%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%

The Western Australian Government mid-year review for the 2012-13 financial year details that Perth's CPI is forecasted at 3.5%, and 3.25% for 2013-14 to 2015-16. These forecasts are in line with the Reserve Bank estimates of 2.0% to 3.25% out to June 2013. The Intergenerational Report 2010, prepared by the Australian Government, and released in January 2010, has utilised a CPI of 2.5% for its 10 year forecasts.

The forecast CPI is to be utilised in the financial modelling of the following:

- ⇒ Revenues, excluding rates, specific grants and interest on investments; and
- ⇒ Expenditures, excluding wages and salaries.

### 9.3.2.2 Local Government Cost Index

Indicative forecasts for the Local Government Cost Index (LGCI) were obtained from the Western Australian Local Government Association (WALGA). The data is detailed below:

COST INDEX	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
LGCI	3.50%	3.50%	3.20%	3.20%	3.20%	3.20%	3.20%	3.20%	3.20%	3.20%	3.20%

The forecast LGCI will provide a guide to potential rate increases in the financial modelling of the Long Term Financial Plan.

### 9.3.2.3 Wage Price Index and Enterprise Bargaining Agreement

Section 7.3 of the Plan details the labour cost forecasts determined by the Western Australian Treasury. Salary and wages increases over the life of the Plan are based on the Western Australian Treasury estimates of 4.5% for 2012-13 to 2015-16. The Shire of York engages all staff under the relevant Federal Awards, which will be subject to National Wage Case decisions by Fair Work Australia.

COST INDEX	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Wage Price Index	4.5%	4.5%	3.20%	3.20%	3.20%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%

## 9.3.3 Rates

### 9.3.3.1 Natural Growth

Increases in additional rates levied through the development and subdivision of land in the Shire have been forecasted as follows:

Rates	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Natural Growth	1.06%	1.00%	1.00%	1.00%	3.0%	3.0%	3.0%	1.00%	1.00%	1.00%	1.00%



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### 9.3.7 Loan Borrowings

#### 9.3.7.1 Current Borrowings

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The Shires current loan borrowings are as follows.

LOAN NO.	PURPOSE	INTEREST RATE	TERM OF LOAN - YEARS	EXPIRY DATE	YEARS REMAINING	PRINCIPAL OUTSTANDING 2012/13
60	Water Supply	7.11%	14	01.09.2015	2	\$29,168
62	Forrest Oval Redevelopment	6.30%	20	25.05.2031	18	\$1,258,993
63	Forrest Oval Redevelopment	5.16%	15	01.03.2027	13.5	\$301,691
64	Forrest Oval Redevelopment	5.16%	15	03.03.2027	13.5	\$470,597
65	Archive Facility	4.88%	10	01.03.2022	8.75	\$104,806
<b>TOTAL</b>						<b>\$2,165,255</b>

The loan repayments as disclosed in the debenture schedule will be incorporated into the financial modelling.

#### 9.3.7.2 New Borrowings

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No new loans are proposed to be raised over the life of the Plan.

Appendix 6 provides more details on the loan repayments over the life of this Plan.

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### 9.3.8 Type and Range of Services

Section 3.2 of this Plan states that all current services will continue to be delivered for the life of this Plan.

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### 9.3.9 Asset Renewal Funding Levels

#### 9.3.9.1 Roads and Bridges

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Section 4.2 of this Plan details that the Shire has a medium term (ten years) funding gap of \$1,814,000 per annum.

The financial modelling undertaken in this Plan shows that Council can only afford to invest between \$1.9 Million and \$2.6 Million per year and will be unable to close the funding gap relating to road infrastructure.

#### 9.3.9.2 Footpaths

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The financial modelling undertaken in this Plan shows that Council expenditure on footpath infrastructure is over the life of the Plan \$1,103,862 or on average \$110,386 per annum.

### 9.3.9.3 Buildings and Structures

Section 4.2 of this Plan details that the Shire has a medium term (ten years) funding gap of \$136,000 per annum.

The financial modelling undertaken in this Plan shows that Council can afford to meet its renewal requirements for buildings and structures infrastructure as long as the Council rationalises its asset portfolio and aligns its capital expenditure with the projected renewal requirements.

### 9.3.10 Balanced Budget Approach

The Long Term Financial Plan has been prepared on the basis that a balanced budget will be achieved for each year of the Plan.

It is noted in Scenario 1 (Baseline) modelling that a 'balanced budget' is not achievable; for the first three years of the Plan. However the Shire is confident that these shortfalls will be addressed as it undertakes its annual reviews.

### 9.3.11 Cash Reserves

The Shire will continue to prudently manage its cash reserves to ensure that appropriate levels of funds are maintained to meet future commitments.

### 9.3.12 Depreciation

The Shire calculates depreciation on a straight line basis and utilises the following depreciation periods.

ASSET CLASS	DEPRECIATION RATE
Buildings	40 years
Furniture and equipment	8 years
Plant and Equipment	8 Years
<b>Infrastructure</b>	
Sealed roads, Streets and Car parks	Condition Rated Annually
Unsealed Roads	Condition Rated Annually
Bridges, Drainage	1.3%
Concrete Footpaths, Cycleways, Walkways and Skate Park	50 Years
Brick Footpaths	25 Years
Effluent Systems	20 Years
Sewerage Parks	75 – 80 Years
Water Pipes and Hydrants	20 years
Bus Shelters	20 Years
Parks Furniture and Equipment	5 – 20 Years

Whilst the financial modelling has incorporated the above rates of depreciation, it has not taken into account the impact of any revaluations of assets.

More detail on depreciation allocations over the life of this plan can be found at Appendix "7".

## 10.0 RATIO ANALYSIS AND LONG TERM SUSTAINABILITY

The ratios are an industry accepted measure of financial health. This section summarises the financial ratio results for each of the 3 models presented in this Plan.

### 10.1 CURRENT RATIO

This is a measure of a local government's liquidity and its ability to meet its short term financial obligations out of unrestricted current assets. It is measured as:

$$\frac{\text{Current Assets less Restricted Assets}}{\text{Current Liabilities less Current Liabilities associated with Restricted Asset}}$$

Target – greater than or equal to 1:1 (or 100%)

FORECAST	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Scenario 1	229%	73%	55%	38%	32%	13%	-2%	-26%	-21%	-12%	44%
Scenario 2	229%	73%	73%	73%	72%	72%	72%	71%	71%	71%	71%
Scenario 3	229%	73%	66%	72%	102%	135%	189%	253%	367%	511%	724%

The target of greater than or equal to 1:1 is well below benchmark for the 10 years of the Plan, except for the last 7 years of Scenario 3. However surplus funds generated by this scenario have not been expended, and once allocated to provision of services and/or capital expenditure the ratio will reduce.

### 10.2 OPERATING SURPLUS RATIO

This is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes. It is measured as:

$$\frac{\text{Operating Revenue (excludes non-operating revenue) less Operating Expenses}}{\text{Own Source Revenue}}$$

Target – between 0% and 15%

FORECAST	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Scenario 1	-25%	-42%	-14%	15%	5%	8%	10%	10%	11%	12%	6%
Scenario 2	-25%	-42%	-8%	19%	7%	13%	13%	13%	10%	10%	-8%
Scenario 3	-25%	-42%	-10%	21%	14%	20%	24%	28%	31%	34%	32%

The target of an operating surplus is achieved in year 4 and onwards for Scenarios 1, 2 and 3 of the LTFP, indicating that surplus funds are available for capital works.

### 10.3 RATES COVERAGE RATIO

This is an indicator of a local government's ability to cover its costs through its own tax revenue effort. It is measured as:

$$\frac{\text{Total Rates Revenue}}{\text{Total Expenses}}$$

Target – greater than or equal to 40%

FORECAST	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Scenario 1	46%	34%	44%	51%	54%	56%	58%	58%	59%	60%	58%
Scenario 2	46%	34%	47%	54%	55%	59%	60%	62%	58%	58%	50%
Scenario 3	46%	34%	46%	55%	60%	65%	69%	72%	76%	79%	79%

The Shire currently has a rates coverage ratio for 2012-13 of 46% which is above the target of 40%. In the LTFP the trend is for this to increase to beyond 40% for all scenarios over the life of the Plan. This indicates that the Shire's rating strategy as outlined under 'Financial Strategies' above, allows the Shire to raise an acceptable level of funds through its rating efforts.

### 10.4 DEBT SERVICE COVER RATIO

This is an indicator of a local government's ability to produce enough cash to cover its debt payments. It is measured as:

$$\frac{\text{Operating Revenue less Operating Expenses excluding Interest Expense and Depreciation}}{\text{Principal and Interest Expense}}$$

Target – greater than or equal to 2:1

FORECAST	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Scenario 1	12.7:1	27.6:1	15.5:1	16.1:1	14.5:1	14.6:1	15.2:1	16.1:1	16.7:1	17.6:1	20.7:1
Scenario 2	12.7:1	27.6:1	16.7:1	17.2:1	14.9:1	15.8:1	16.2:1	17.8:1	16.4:1	17.0:1	16.6:1
Scenario 3	12.7:1	27.6:1	16.2:1	17.6:1	16.9:1	18.0:1	19.9:1	22.1:1	24.2:1	26.8:1	32.3:1

The Shire currently has very low debt levels and has the capacity to fund much higher levels of debt if required in the future.



## 10.5 ASSET SUSTAINABILITY RATIO

This is an indicator of the extent to which assets managed by a local government are being replaced as these reach the end of their useful lives. It is measured as:

$$\frac{\text{Capital Renewal Expenditure}}{\text{Depreciation Expense}}$$

Target – between 90% to 100%

FORECAST	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Scenario 1	81%	104%	92%	85%	86%	83%	87%	86%	75%	69%	55%
Scenario 2	81%	104%	92%	85%	86%	83%	87%	86%	75%	69%	55%
Scenario 3	81%	104%	92%	85%	86%	83%	87%	86%	75%	69%	55%

With the exception of 2 years over the LTFP, the Shire will achieve a ratio below the target range. However in Scenario 3, the Shire has surplus funds available to address capital renewal expenditure.

## 10.6 ASSET CONSUMPTION RATIO

This ratio highlights the aged condition of a local government's physical assets. It is measured as:

$$\frac{\text{Depreciated Replacement Costs of Assets (Written Down Value)}}{\text{Current Replacement Costs}}$$

Target – between 50% to 75%

FORECAST	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Scenario 1	85%	84%	83%	81%	80%	79%	78%	76%	75%	74%	72%
Scenario 2	85%	84%	83%	81%	80%	79%	78%	76%	75%	74%	72%
Scenario 3	85%	84%	83%	81%	80%	79%	78%	76%	75%	74%	72%

While the trend is tracking downwards, the Shire is still within the target range of 50% to 75% for the life of the LTFP. This ratio will be monitored at future LTFP reviews with a view to achieve a positive (not declining) forecast trend.

## 10.7 ASSET RENEWAL FUNDING RATIO

This ratio indicates whether the local government has the financial capacity to fund asset renewal at continued existing service levels. It is measured as:

$$\frac{\text{Net Present Value of Planned Renewal Expenditure}}{\text{Net Present Value of Asset Management Plan Projections}}$$

Target – between 95% and 105%

FORECAST	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Scenario 1						83.77%					
Scenario 2						83.77%					
Scenario 3						83.77%					

The Shire's 10 year average ratio of 83.77% is below the target lower range of 95%. The low ratio is directly attributable to the funding gap relating to Road infrastructure. Future reviews of the LTFP will monitor this.

## 10.8 OWN SOURCE REVENUE RATIO

This is an indicator of the local government's ability to cover operating expenses from own resource revenue.

$$\frac{\text{Own Resource Operating Revenue}}{\text{Operating Expense}}$$

Target – greater than 90%

FORECAST	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Scenario 1	69%	66%	76%	86%	82%	84%	85%	86%	87%	87%	84%
Scenario 2	69%	66%	79%	89%	83%	87%	88%	90%	86%	86%	77%
Scenario 3	69%	66%	78%	90%	89%	93%	97%	100%	103%	107%	106%

Over the life of the LTFP, the Shire will achieve a ratio below the target of 90% except for the last 6 years of Scenario 3.

## 10.9 SUMMARY

Projections show that over the next 10 years the Shire will require revenue from rates to grow at a faster rate than the anticipated Consumer Price Index. Scenario 3 sets the rate increases at 7.0% per annum; this is based on the WALGA LGCI of 3.2% per annum plus 3.8% for future infrastructure provision. In adopting such a strategy the Shire will achieve a greater degree of financial independence, with the ability to achieve balanced budgets while being able to begin addressing infrastructure asset funding gaps, particularly in the latter years of the LTFP.

## 11.0 RISK ASSESSMENT

Risk can be simply defined as the effect of uncertainty on the objectives of the Shire. When evaluating risks the following issues<sup>7</sup> must be understood –

1. An effect may be positive, negative or result in a deviation from the expected.
2. An objective may be financial, related to health and safety, or defined in other terms. In this case, we are examining risks related to financial objectives.
3. Risk is often described by an event, a change in circumstances, a consequence, or a combination of these and how they may affect the achievement of objectives.
4. Risk can be expressed in terms of a combination of the consequences of an event or a change in circumstances, and their likelihood.
5. Uncertainty is the state, even partial, of deficiency of information related to, understanding or knowledge of, an event, its consequences, or likelihood.

Risks are assessed using AS/NZS ISO 31000:2009 Risk Management – Principles and Guidelines. The following risk rating table has been utilised to categorise risks according to their rating and the potential action required.

RISK RATING					
Likelihood	Consequences				
	Insignificant	Minor	Moderate	Major	Catastrophic
Almost Certain	M	H	H	E	E
Likely	M	M	H	H	E
Possible	L	M	M	H	E
Unlikely	L	M	M	H	H
Rare	L	L	M	M	H

<sup>7</sup>Department of Treasury and Finance, Government of South Australia.

Risk Rating		Action Required
L	Low Risk	Managed by Routine Procedures
M	Medium Risk	Planned Action Required
H	High Risk	Prioritised action required
E	Extreme Risk	Immediate corrective action required

The major risk factors in each of the financial models are:

- ⇒ Whether the Royalties for Regions Country Local Government Fund program Individual and Regional components will continue to 2013-14.

**Risk Rating:** Medium (Likelihood – Possible; Consequences – Moderate)

- ⇒ The inability of the Shire to source other grant funding and contributions for the capital projects detailed in the Plan.

**Risk Rating:** Medium (Likelihood – Possible; Consequences – Moderate)

- ⇒ Potential expansion of services required by the community not included in the Plan.

**Risk Rating:** Medium (Likelihood – Possible; Consequences – Moderate)

- ⇒ Imposition of additional regulatory requirements by the Commonwealth and State Governments

**Risk Rating:** Medium (Likelihood – Unlikely; Consequences – Minor)

The above risks apply to all three scenario models proposed in this Plan; and should external funding be reduced, not achieved or delayed, then the timing of projects will need to be reviewed.

## 12.0 FINANCIAL PROJECTIONS

The financial projections in this LTFP have been developed in a format that conforms to the *Local Government (Financial Management) Regulations 1996* and the Australian Accounting Standards. This format has been chosen as it allows projections to feed into the statutory format of the Annual Budget and key performance measures into the LTFP to be compared with Annual Budgets and annual Financial Reports. The statutory schedules include:

- ⇒ Statement of Comprehensive Income;
- ⇒ Statement of Financial Position (Balance Sheet) and Equity Statement;
- ⇒ Statement of Cash Flows; and
- ⇒ Rate Setting Statement.

The Statement of Comprehensive income shows what is expected to happen during the year in terms of revenue, expenses, and other adjustments from all activities. A surplus is estimated for each year of the LTFP.

The Statement of Financial Position is a snap-shot of the expected financial position of the Shire at the end of the financial year. It reports what is expected to be owned (assets) and what is expected to be owed (liabilities). The bottom line “Net Assets” represents the net worth of the Council. The assets and liabilities are separated into current and non-current. Current means those assets or liabilities which will fall due in the next 12 months. Non-current refers to assets and liabilities that are recoverable or which fall due over a longer period than 12 months.

The Statement of Cash Flows shows what is expected to happen during the year in terms of cash. The net cash provided by operating activities shows how much cash is expected to remain after paying for the services provided to the community. This can be used to fund other activities such as capital works and infrastructure. The information in this statement assists in the assessment of the ability to generate cash flows and meet financial commitments as they fall due, including debt repayments.

The Closing Balance detailed in the Rate Setting Statement reveals the net surplus/deficit for each year. The surplus/deficit for each year has not been carried forward, but rather represents funds that are available to fund additional expenditure or funds required by the Shire to deliver a balanced budget.

The Statements are supported by schedules for:

- ⇒ Capital works;
- ⇒ Cash reserves;
- ⇒ Loan repayment schedules; and
- ⇒ Depreciation calculations.

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## 13.0 CONCLUSION – IMPLEMENTATION AND REVIEW OF THE LTFP

The Council will consider the content of the LTFP when preparing the Annual Budget for 2013-14 and subsequent years, and it is expected that adopted budgets will be closely aligned with the proposals in the LTFP and assumptions underpinning this.

Some minor review of the LTFP will occur each year as budgets are prepared to account for performance information and changing circumstances. However, a detailed desktop review is planned for 2014-15 and a full review will be undertaken in 2016-17, in conjunction with formal reviews of the Strategic Community Plan.

The Council is confident that the LTFP will allow the Shire to set priorities within its resourcing capabilities to sustainably deliver the assets and services required by the community.

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# APPENDIX 1

## SCENARIO 1 MODEL

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**SHIRE OF YORK  
COMPREHENSIVE INCOME STATEMENT**

	BUDGET		PROPOSED ESTIMATES							
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>EXPENDITURE</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
General Purpose Funding	(239,556)	(229,788)	(222,283)	(223,951)	(229,797)	(253,717)	(242,503)	(245,609)	(253,288)	(281,250)
Governance	(2,683,675)	(1,806,952)	(735,338)	(747,582)	(758,504)	(765,622)	(803,992)	(823,681)	(844,333)	(858,876)
Law, Order, Public Safety	(592,362)	(515,655)	(538,647)	(531,001)	(545,626)	(564,357)	(586,590)	(601,607)	(623,770)	(675,815)
Health	(310,678)	(318,037)	(333,997)	(329,669)	(341,227)	(352,006)	(362,508)	(369,916)	(382,178)	(400,199)
Education and Welfare	(86,122)	(87,404)	(94,050)	(93,534)	(96,671)	(102,944)	(103,774)	(106,577)	(113,766)	(120,753)
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	(1,298,923)	(1,262,190)	(1,221,123)	(1,252,100)	(1,285,169)	(1,326,096)	(1,370,440)	(1,407,447)	(1,453,363)	(1,506,657)
Recreation and Culture	(2,424,498)	(2,482,600)	(2,508,787)	(2,565,384)	(2,687,324)	(2,750,363)	(2,817,983)	(2,884,202)	(2,981,080)	(3,193,127)
Transport	(3,222,405)	(1,926,154)	(2,072,465)	(1,978,738)	(2,019,126)	(2,088,626)	(2,174,973)	(2,249,053)	(2,331,509)	(2,682,925)
Economic Services	(759,360)	(757,838)	(732,455)	(740,153)	(729,270)	(751,283)	(775,273)	(805,180)	(820,068)	(850,460)
Other Property and Services	(200,864)	-	(32,513)	(33,378)	(34,225)	(35,098)	(35,998)	(36,925)	(37,880)	(38,864)
	<b>(11,818,442)</b>	<b>(9,418,293)</b>	<b>(8,491,659)</b>	<b>(8,495,491)</b>	<b>(8,726,939)</b>	<b>(8,990,112)</b>	<b>(9,274,034)</b>	<b>(9,530,195)</b>	<b>(9,841,235)</b>	<b>(10,608,925)</b>
<b>REVENUE</b>										
General Purpose Funding	4,985,487	5,877,562	6,097,941	6,418,097	6,760,503	7,122,213	7,400,555	7,703,974	8,045,720	8,433,518
Governance	2,012,938	1,118,443	12,472	12,501	12,531	12,562	12,594	12,627	12,660	12,695
Law, Order, Public Safety	216,780	122,220	273,703	125,231	126,804	128,425	130,095	131,814	133,585	135,409
Health	100,800	102,240	103,723	105,251	106,824	108,445	110,115	111,834	113,605	115,429
Education and Welfare	631,787	31,926	32,072	32,226	32,387	32,557	32,734	32,921	33,117	33,323
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	829,898	736,253	743,877	748,640	756,546	761,600	769,804	775,165	783,687	789,375
Recreation and Culture	3,094,481	922,153	729,708	820,790	780,852	755,018	774,759	837,593	816,036	977,608
Transport	2,846,291	1,205,127	1,244,358	1,066,949	921,617	924,366	927,197	936,113	939,116	942,210
Economic Services	224,803	187,430	161,099	164,878	168,771	172,780	226,910	181,164	185,545	190,058
Other Property & Services	98,490	49,000	50,200	51,436	52,709	54,020	55,371	56,762	58,195	59,671
	<b>15,041,755</b>	<b>10,352,353</b>	<b>9,449,154</b>	<b>9,545,999</b>	<b>9,719,545</b>	<b>10,071,986</b>	<b>10,440,134</b>	<b>10,779,966</b>	<b>11,121,267</b>	<b>11,689,295</b>
<i>Increase(Decrease)</i>	<b>3,223,313</b>	<b>934,060</b>	<b>957,495</b>	<b>1,050,508</b>	<b>992,607</b>	<b>1,081,874</b>	<b>1,166,100</b>	<b>1,249,771</b>	<b>1,280,032</b>	<b>1,080,370</b>
<b>DISPOSAL OF ASSETS</b>										
Land	\$1,030,000	\$690,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Plant and Equipment	\$158,300	\$76,380	\$87,000	\$82,300	\$92,200	\$72,700	\$110,300	\$92,080	\$101,200	\$93,000
Furniture and Equipment	-	-	-	-	-	-	-	-	-	-
<i>Gain (Loss) on Disposal</i>	<b>1,188,300</b>	<b>766,380</b>	<b>687,000</b>	<b>82,300</b>	<b>92,200</b>	<b>72,700</b>	<b>110,300</b>	<b>92,080</b>	<b>101,200</b>	<b>93,000</b>
<b>ABNORMAL ITEMS</b>										
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
<i>Total Abnormal Items</i>	-	-	-	-	-	-	-	-	-	-
Rounding	(1)	-	-	-	-	-	-	-	-	-
<b>Total Comprehensive Income</b>	<b>4,411,612</b>	<b>1,700,440</b>	<b>1,644,495</b>	<b>1,132,808</b>	<b>1,084,807</b>	<b>1,154,574</b>	<b>1,276,400</b>	<b>1,341,851</b>	<b>1,381,232</b>	<b>1,173,370</b>

**SHIRE OF YORK  
STATEMENT OF FINANCIAL POSITION**

	PROPOSED ESTIMATES									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Current assets</b>										
Cash and cash equivalents	1,880,110	1,665,978	1,582,215	1,737,732	1,718,331	1,965,647	1,447,556	1,791,377	2,208,816	3,312,992
Trade and other receivables	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940
Inventories	14,285	17,375	15,901	18,883	16,454	13,952	11,376	13,558	15,806	18,121
<b>Total current assets</b>	<b>3,283,335</b>	<b>3,072,293</b>	<b>2,987,056</b>	<b>3,145,555</b>	<b>3,123,725</b>	<b>3,368,539</b>	<b>2,847,871</b>	<b>3,193,875</b>	<b>3,613,562</b>	<b>4,720,053</b>
<b>Non-current assets</b>										
Trade and other receivables	57,662	45,802	39,554	39,554	39,554	39,554	39,554	39,554	39,554	39,554
Property, plant and equipment	11,456,745	11,992,416	12,414,214	12,301,870	12,235,395	12,031,085	12,698,262	12,532,239	12,412,596	11,411,515
Infrastructure	79,714,416	80,996,356	82,205,038	83,186,751	84,248,904	85,245,643	86,251,464	87,282,132	88,228,270	89,164,749
<b>Total non-current assets</b>	<b>91,228,823</b>	<b>93,034,574</b>	<b>94,658,806</b>	<b>95,528,175</b>	<b>96,523,853</b>	<b>97,316,282</b>	<b>98,989,279</b>	<b>99,853,925</b>	<b>100,680,420</b>	<b>100,615,817</b>
<b>Total assets</b>	<b>94,512,158</b>	<b>96,106,867</b>	<b>97,645,863</b>	<b>98,673,730</b>	<b>99,647,578</b>	<b>100,684,821</b>	<b>101,837,151</b>	<b>103,047,800</b>	<b>104,293,983</b>	<b>105,335,870</b>
<b>Current liabilities</b>										
Trade and other payables	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Interest-bearing loans and borrowings	105,731	105,498	104,940	110,961	117,330	124,070	131,201	135,049	131,485	139,175
Provisions	656,155	656,154	656,154	656,153	656,154	656,154	656,153	656,153	656,153	656,155
<b>Total current liabilities</b>	<b>1,411,886</b>	<b>1,411,652</b>	<b>1,411,094</b>	<b>1,417,114</b>	<b>1,423,484</b>	<b>1,430,224</b>	<b>1,437,354</b>	<b>1,441,202</b>	<b>1,437,638</b>	<b>1,445,330</b>
<b>Non-current liabilities</b>										
Interest-bearing loans and borrowings	1,959,679	1,854,181	1,749,241	1,638,280	1,520,950	1,396,880	1,265,679	1,130,630	999,145	859,970
Provisions	20,178	20,178	20,178	20,178	20,178	20,178	20,178	20,178	20,178	20,178
<b>Total non-current liabilities</b>	<b>1,979,857</b>	<b>1,874,359</b>	<b>1,769,419</b>	<b>1,658,458</b>	<b>1,541,128</b>	<b>1,417,058</b>	<b>1,285,857</b>	<b>1,150,808</b>	<b>1,019,323</b>	<b>880,148</b>
<b>Total liabilities</b>	<b>3,391,743</b>	<b>3,286,011</b>	<b>3,180,513</b>	<b>3,075,572</b>	<b>2,964,612</b>	<b>2,847,282</b>	<b>2,723,211</b>	<b>2,592,010</b>	<b>2,456,961</b>	<b>2,325,478</b>
<b>Net assets</b>	<b>91,120,415</b>	<b>92,820,856</b>	<b>94,465,350</b>	<b>95,598,158</b>	<b>96,682,966</b>	<b>97,837,539</b>	<b>99,113,940</b>	<b>100,455,790</b>	<b>101,837,022</b>	<b>103,010,392</b>
<b>Equity</b>										
Retained surplus	36,212,575	37,872,858	39,369,966	40,260,178	41,096,471	41,791,351	43,237,365	44,306,465	45,402,672	46,278,191
Reserve - asset revaluation	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562
Reserves - other (cash/investment backed)	2,256,278	2,296,435	2,443,822	2,686,418	2,934,932	3,394,626	3,225,012	3,497,763	3,782,788	4,080,639
<b>Total equity</b>	<b>91,120,415</b>	<b>92,820,855</b>	<b>94,465,350</b>	<b>95,598,158</b>	<b>96,682,965</b>	<b>97,837,539</b>	<b>99,113,939</b>	<b>100,455,790</b>	<b>101,837,022</b>	<b>103,010,392</b>

**SHIRE OF YORK  
STATEMENT OF CHANGES IN EQUITY**

	PROPOSED ESTIMATES									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Retained surplus</b>										
Balance as at 1 July	32,451,880	36,212,575	37,872,858	39,369,966	40,260,178	41,096,471	41,791,351	43,237,365	44,306,465	45,402,672
Total comprehensive Income	4,411,612	1,700,440	1,644,495	1,132,808	1,084,807	1,154,574	1,276,400	1,341,851	1,381,232	1,173,370
Transfer from /(to) reserves	(650,917)	(40,157)	(147,387)	(242,596)	(248,514)	(459,694)	169,614	(272,751)	(285,025)	(297,851)
<b>Balance as at 30 June</b>	<b>36,212,575</b>	<b>37,872,858</b>	<b>39,369,966</b>	<b>40,260,178</b>	<b>41,096,471</b>	<b>41,791,351</b>	<b>43,237,365</b>	<b>44,306,465</b>	<b>45,402,672</b>	<b>46,278,191</b>
<b>Reserves - cash backed</b>										
Balance as at 1 July	1,605,361	2,256,278	2,296,435	2,443,822	2,686,418	2,934,932	3,394,626	3,225,012	3,497,763	3,782,788
Transfer from /(to) retained surplus	650,917	40,157	147,387	242,596	248,514	459,694	(169,614)	272,751	285,025	297,851
<b>Balance as at 30 June</b>	<b>2,256,278</b>	<b>2,296,435</b>	<b>2,443,822</b>	<b>2,686,418</b>	<b>2,934,932</b>	<b>3,394,626</b>	<b>3,225,012</b>	<b>3,497,763</b>	<b>3,782,788</b>	<b>4,080,639</b>
<b>Reserves - asset revaluation</b>										
Balance as at 1 July	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562
Revaluation increment	0	0	0	0	0	0	0	0	0	0
Revaluation decrement	0	0	0	0	0	0	0	0	0	0
<b>Balance as at 30 June</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>
<b>Total equity</b>	<b>91,120,415</b>	<b>92,820,855</b>	<b>94,465,350</b>	<b>95,598,158</b>	<b>96,682,965</b>	<b>97,837,539</b>	<b>99,113,939</b>	<b>100,455,790</b>	<b>101,837,022</b>	<b>103,010,392</b>

**SHIRE OF YORK  
STATEMENT OF CASH FLOWS**

	<b>BUDGET</b>									
	<b>PROPOSED ESTIMATES</b>									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Cash Flows from operating activities</b>										
<b>EXPENDITURE</b>										
Employee Costs	(3,600,082)	(3,716,079)	(3,829,410)	(3,891,149)	(4,006,474)	(4,100,030)	(4,221,444)	(4,346,508)	(4,475,333)	(4,608,030)
Materials & Contracts	(5,649,295)	(3,366,622)	(2,216,210)	(2,091,901)	(2,107,843)	(2,192,876)	(2,234,264)	(2,281,131)	(2,350,297)	(2,425,919)
Utilities	(357,341)	(368,457)	(387,314)	(399,108)	(420,090)	(442,206)	(465,518)	(490,094)	(516,002)	(543,316)
Insurance	(295,435)	(308,996)	(324,386)	(339,526)	(356,439)	(374,195)	(392,838)	(412,410)	(432,959)	(454,532)
Interest Expenses	(125,889)	(120,003)	(113,766)	(107,854)	(101,834)	(95,462)	(88,724)	(81,593)	(74,032)	(66,455)
GST	-	-	-	-	-	-	-	-	-	-
Other	(136,033)	147,045	152,191	168,696	179,094	192,828	201,732	217,292	230,844	338,518
	<b>(\$10,164,075)</b>	<b>(\$7,733,112)</b>	<b>(\$6,718,895)</b>	<b>(\$6,660,842)</b>	<b>(\$6,813,585)</b>	<b>(\$7,011,940)</b>	<b>(\$7,201,056)</b>	<b>(\$7,394,444)</b>	<b>(\$7,617,778)</b>	<b>(\$7,759,735)</b>
<b>REVENUE</b>										
Rates	3,999,532	4,166,458	4,340,395	4,607,944	4,892,080	5,193,833	5,410,920	5,637,124	5,872,829	6,118,434
Grants Towards Operating Activities	2,420,919	1,657,843	1,845,734	1,711,096	1,759,820	1,807,944	1,857,513	1,914,568	1,967,156	2,021,321
Contributions and Donations Reimbursements	393,273	262,524	267,153	274,923	276,839	281,906	287,128	292,510	298,058	303,776
Fees and Charges	1,767,753	1,678,036	1,706,532	1,732,793	1,762,279	1,790,122	1,809,502	1,838,671	1,871,716	1,902,663
Interest Received	201,000	182,257	184,064	190,697	201,613	212,796	236,113	261,951	315,075	402,764
GST	0	0	0	0	0	0	0	0	0	0
Other	201,019	112,100	115,276	118,547	121,916	125,386	128,960	132,641	136,433	140,339
	<b>\$8,983,496</b>	<b>\$8,059,219</b>	<b>\$8,459,154</b>	<b>\$8,635,999</b>	<b>\$9,014,545</b>	<b>\$9,411,986</b>	<b>\$9,730,134</b>	<b>\$10,077,466</b>	<b>\$10,461,267</b>	<b>\$10,889,295</b>
<b>Net Cash flows from Operating Activities</b>	<b>(\$1,180,579)</b>	<b>\$326,107</b>	<b>\$1,740,259</b>	<b>\$1,975,157</b>	<b>\$2,200,960</b>	<b>\$2,400,046</b>	<b>\$2,529,079</b>	<b>\$2,683,022</b>	<b>\$2,843,488</b>	<b>\$3,129,560</b>
<b>Cash flows from investing activities</b>										
<b>Payments</b>										
Purchase Tools	0	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Purchase Land and Buildings	(3,517,660)	(686,000)	(483,392)	(65,000)	(115,000)	(50,000)	(1,061,000)	(434,000)	-	(14,000)
Purchase Infrastructure Assets- Roads	(2,658,458)	(2,199,702)	(2,092,580)	(1,983,000)	(2,000,000)	(1,939,000)	(1,884,000)	(1,956,000)	(1,900,000)	(2,070,000)
Purchase Infrastructure Assets - Recreational Facilities	(433,645)	(157,500)	(217,000)	(122,000)	(210,000)	(230,000)	(270,000)	(299,000)	(296,000)	(140,000)
Purchase Infrastructure Assets - Other	(61,000)	-	-	-	-	-	(50,000)	-	-	-
Purchase Plant and Equipment	(1,177,227)	(715,200)	(907,800)	(832,200)	(891,400)	(726,900)	(895,600)	(621,900)	(1,222,000)	(906,900)
Purchase Furniture and Equipment	(129,600)	(50,000)	(50,000)	(31,000)	(60,000)	(110,000)	(25,000)	(25,000)	(40,000)	(25,000)
	<b>(7,977,590)</b>	<b>(3,811,402)</b>	<b>(3,753,772)</b>	<b>(3,036,200)</b>	<b>(3,279,400)</b>	<b>(3,058,900)</b>	<b>(4,188,600)</b>	<b>(3,338,900)</b>	<b>(3,461,000)</b>	<b>(3,158,900)</b>
<b>Receipts</b>										
Proceeds from Sale of Land	1,030,000	0	0	0	0	0	0	0	0	0
Proceeds from Sale of Furniture and Equipment	0	0	0	0	0	0	0	0	0	0
Proceeds from Sale of Plant and Equipment	551,500	1,071,900	1,039,000	411,500	465,000	363,500	555,500	428,400	510,000	465,000
Grants and Subsidies for Development of Assets	6,089,789	2,293,134	990,000	910,000	705,000	660,000	710,000	702,500	660,000	800,000
Contributions from Other Parties	-	-	-	-	-	-	-	-	-	-
	<b>7,671,289</b>	<b>3,365,034</b>	<b>2,029,000</b>	<b>1,321,500</b>	<b>1,170,000</b>	<b>1,023,500</b>	<b>1,265,500</b>	<b>1,130,900</b>	<b>1,170,000</b>	<b>1,265,000</b>
<b>Net cash flows from investing activities</b>	<b>(\$306,301)</b>	<b>(\$446,368)</b>	<b>(\$1,724,772)</b>	<b>(\$1,714,700)</b>	<b>(\$2,109,400)</b>	<b>(\$2,035,400)</b>	<b>(\$2,923,100)</b>	<b>(\$2,208,000)</b>	<b>(\$2,291,000)</b>	<b>(\$1,893,900)</b>
<b>Cash flows from financing activities</b>										
<b>Proceeds from Borrowings</b>										
Loan Repayments -Principal	(99,847)	(105,731)	(105,498)	(104,940)	(110,961)	(117,330)	(124,070)	(131,201)	(135,049)	(131,485)
Principal Repayments Received	11,060	11,860	6,248	0	0	0	0	0	0	0
	<b>(\$88,787)</b>	<b>(\$93,871)</b>	<b>(\$99,250)</b>	<b>(\$104,940)</b>	<b>(\$110,961)</b>	<b>(\$117,330)</b>	<b>(\$124,070)</b>	<b>(\$131,201)</b>	<b>(\$135,049)</b>	<b>(\$131,485)</b>
<b>Net cash flows from financing activities</b>	<b>(\$88,787)</b>	<b>(\$93,871)</b>	<b>(\$99,250)</b>	<b>(\$104,940)</b>	<b>(\$110,961)</b>	<b>(\$117,330)</b>	<b>(\$124,070)</b>	<b>(\$131,201)</b>	<b>(\$135,049)</b>	<b>(\$131,485)</b>
<b>Net (decrease)/increase in cash held</b>	<b>(\$1,575,667)</b>	<b>(\$214,132)</b>	<b>(\$83,763)</b>	<b>\$155,517</b>	<b>(\$19,401)</b>	<b>\$247,316</b>	<b>(\$518,091)</b>	<b>\$343,821</b>	<b>\$417,439</b>	<b>\$1,104,175</b>
<b>Cash at the Beginning of Reporting Period</b>	<b>3,455,777</b>	<b>1,880,110</b>	<b>1,665,978</b>	<b>1,582,215</b>	<b>1,737,732</b>	<b>1,718,331</b>	<b>1,965,647</b>	<b>1,447,556</b>	<b>1,791,377</b>	<b>2,208,816</b>
<b>Cash at the End of Reporting Period</b>	<b>\$1,880,110</b>	<b>\$1,665,978</b>	<b>\$1,582,215</b>	<b>\$1,737,732</b>	<b>\$1,718,331</b>	<b>\$1,965,647</b>	<b>\$1,447,556</b>	<b>\$1,791,377</b>	<b>\$2,208,816</b>	<b>\$3,312,992</b>

**SHIRE OF YORK  
BUDGET RATE SETTING STATEMENT**

	BUDGET		PROPOSED ESTIMATES							
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>OPERATING REVENUE</b>										
General Purpose Funding	985,955	1,711,103	1,757,546	1,810,153	1,868,423	1,928,380	1,989,636	2,066,850	2,172,891	2,315,084
Governance	2,012,938	1,118,443	12,472	12,501	12,531	12,562	12,594	12,627	12,660	12,695
Law, Order Public Safety	216,780	273,220	273,703	125,231	126,804	128,425	130,095	131,814	133,585	135,409
Health	100,800	102,240	103,723	105,251	106,824	108,445	110,115	111,834	113,605	115,429
Education and Welfare	631,787	31,926	32,072	32,226	32,387	32,557	32,734	32,921	33,117	33,323
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	829,898	736,253	743,877	748,640	756,546	761,600	769,804	775,165	783,687	789,375
Recreation and Culture	3,094,481	922,153	729,708	820,790	780,852	755,018	774,759	837,593	816,036	977,608
Transport	2,846,291	1,205,127	1,244,358	1,066,949	921,617	924,366	927,197	936,113	939,116	942,210
Economic Services	224,803	187,430	161,099	164,878	168,771	172,780	226,910	181,164	185,545	190,058
Other Property and Services	98,490	49,000	50,200	51,436	52,709	54,020	55,371	56,762	58,195	59,671
	<b>11,042,223</b>	<b>6,185,895</b>	<b>5,108,759</b>	<b>4,938,055</b>	<b>4,827,465</b>	<b>4,878,153</b>	<b>5,029,215</b>	<b>5,142,842</b>	<b>5,248,438</b>	<b>5,570,862</b>
<b>LESS OPERATING EXPENDITURE</b>										
General Purpose Funding	(239,556)	(229,788)	(222,283)	(223,951)	(229,797)	(253,717)	(242,503)	(245,609)	(253,288)	(281,250)
Governance	(2,683,675)	(1,806,952)	(735,338)	(747,582)	(758,504)	(765,622)	(803,992)	(823,681)	(844,333)	(858,876)
Law, Order, Public Safety	(592,362)	(515,655)	(538,647)	(531,001)	(545,626)	(564,357)	(586,590)	(601,607)	(623,770)	(675,815)
Health	(310,678)	(318,037)	(333,997)	(329,669)	(341,227)	(352,006)	(362,508)	(369,916)	(382,178)	(400,199)
Education and Welfare	(86,122)	(87,404)	(94,050)	(93,534)	(96,671)	(102,944)	(103,774)	(106,577)	(113,766)	(120,753)
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	(1,298,923)	(1,262,190)	(1,221,123)	(1,252,100)	(1,285,169)	(1,326,096)	(1,370,440)	(1,407,447)	(1,453,363)	(1,506,657)
Recreation and Culture	(2,424,498)	(2,482,600)	(2,508,787)	(2,565,384)	(2,687,324)	(2,750,363)	(2,817,983)	(2,884,202)	(2,981,080)	(3,193,127)
Transport	(3,222,405)	(1,926,154)	(2,072,465)	(1,978,738)	(2,019,126)	(2,088,626)	(2,174,973)	(2,249,053)	(2,331,509)	(2,682,925)
Economic Services	(759,360)	(757,838)	(732,455)	(740,153)	(729,270)	(751,283)	(775,273)	(805,180)	(820,068)	(850,460)
Other Property & Services	(200,864)	(31,676)	(32,513)	(33,378)	(34,225)	(35,098)	(35,998)	(36,925)	(37,880)	(37,864)
	<b>(11,818,442)</b>	<b>(9,418,293)</b>	<b>(8,491,659)</b>	<b>(8,495,491)</b>	<b>(8,726,939)</b>	<b>(8,990,112)</b>	<b>(9,274,034)</b>	<b>(9,530,195)</b>	<b>(9,841,235)</b>	<b>(10,608,925)</b>
<i>Increase/(Decrease)</i>	<b>(776,219)</b>	<b>(3,232,399)</b>	<b>(3,382,900)</b>	<b>(3,557,436)</b>	<b>(3,899,473)</b>	<b>(4,111,959)</b>	<b>(4,244,819)</b>	<b>(4,387,353)</b>	<b>(4,592,797)</b>	<b>(5,038,063)</b>
<b>ADD</b>										
Principal Repayment Received -Loans	11,060	11,860	6,248	-	-	-	-	-	-	-
Profit/ (Loss) on the disposal of assets	1,188,300	766,380	687,000	82,300	92,200	72,700	110,300	92,080	101,200	93,000
Depreciation Written Back	1,685,255	1,688,272	1,771,290	1,837,631	1,910,924	1,975,670	2,070,402	2,137,933	2,225,705	2,851,503
Book Value of Assets Sold Written Back	393,200	305,520	352,000	329,200	372,800	290,800	445,200	336,320	408,800	372,000
	<b>3,277,815</b>	<b>2,772,032</b>	<b>2,816,538</b>	<b>2,249,131</b>	<b>2,375,924</b>	<b>2,339,170</b>	<b>2,625,902</b>	<b>2,566,333</b>	<b>2,735,705</b>	<b>3,316,503</b>
<i>Sub Total</i>	<b>2,501,596</b>	<b>(460,366)</b>	<b>(566,362)</b>	<b>(1,308,305)</b>	<b>(1,523,549)</b>	<b>(1,772,789)</b>	<b>(1,618,917)</b>	<b>(1,821,020)</b>	<b>(1,857,093)</b>	<b>(1,721,560)</b>
<b>LESS CAPITAL PROGRAMME</b>										
Purchase Tools	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Purchase Land & Buildings	(3,517,660)	(686,000)	(483,392)	(65,000)	(115,000)	(50,000)	(1,061,000)	(434,000)	-	(14,000)
Infrastructure Assets - Roads	(2,658,458)	(2,199,702)	(2,092,580)	(1,983,000)	(2,000,000)	(1,939,000)	(1,884,000)	(1,956,000)	(1,900,000)	(2,070,000)
Infrastructure Assets - Recreation Facilities	(433,645)	(157,500)	(217,000)	(122,000)	(210,000)	(230,000)	(270,000)	(299,000)	(296,000)	(140,000)
Infrastructure Assets - Other	(61,000)	-	-	-	-	-	(50,000)	-	-	-
Purchase Plant and Equipment	(1,177,227)	(715,200)	(907,800)	(832,200)	(891,400)	(726,900)	(895,600)	(621,900)	(1,222,000)	(906,900)
Purchase Furniture and Equipment	(129,600)	(50,000)	(50,000)	(31,000)	(60,000)	(110,000)	(25,000)	(25,000)	(40,000)	(25,000)
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-
Repayment of Debt - Loan Principal	(99,847)	(105,731)	(105,498)	(104,940)	(110,961)	(117,330)	(124,070)	(131,201)	(135,049)	(131,485)
Transfer to Reserves	(1,705,480)	(515,157)	(546,967)	(536,596)	(542,514)	(753,694)	(579,386)	(571,751)	(584,025)	(596,851)
	<b>(9,782,917)</b>	<b>(4,432,290)</b>	<b>(4,406,237)</b>	<b>(3,677,736)</b>	<b>(3,932,875)</b>	<b>(3,929,924)</b>	<b>(4,892,056)</b>	<b>(4,041,852)</b>	<b>(4,180,074)</b>	<b>(3,887,236)</b>
<b>ABNORMAL ITEMS</b>										
Prior Years Payments Written Back										
Prior Years Doubtful Debts Provision										
Prior Years Trust Receipts Transferred										
Bad Debts - Written Off										
Plus Rounding	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b>(9,782,917)</b>	<b>(4,432,290)</b>	<b>(4,406,237)</b>	<b>(3,677,736)</b>	<b>(3,932,875)</b>	<b>(3,929,924)</b>	<b>(4,892,056)</b>	<b>(4,041,852)</b>	<b>(4,180,074)</b>	<b>(3,887,236)</b>
<i>Sub Total</i>	<b>(7,281,321)</b>	<b>(4,892,656)</b>	<b>(4,972,599)</b>	<b>(4,986,041)</b>	<b>(5,456,424)</b>	<b>(5,702,713)</b>	<b>(6,510,973)</b>	<b>(5,862,872)</b>	<b>(6,037,167)</b>	<b>(5,608,796)</b>
<b>LESS FUNDING FROM</b>										
Reserves	1,054,563	475,000	399,580	294,000	294,000	294,000	749,000	299,000	299,000	299,000
Loans Raised	-	-	-	-	-	-	-	-	-	-
Opening Funds	2,227,226	-	-	-	-	-	-	-	-	-
Closing Funds	0	251,198	232,624	84,097	270,344	214,880	351,053	(73,252)	(134,662)	(808,637)
	<b>3,281,789</b>	<b>726,198</b>	<b>632,204</b>	<b>378,097</b>	<b>564,344</b>	<b>508,880</b>	<b>1,100,053</b>	<b>225,748</b>	<b>164,338</b>	<b>(509,637)</b>
<b>TO BE MADE UP FROM RATES</b>	<b>(3,999,531)</b>	<b>(4,166,458)</b>	<b>(4,340,395)</b>	<b>(4,607,944)</b>	<b>(4,892,080)</b>	<b>(5,193,833)</b>	<b>(5,410,920)</b>	<b>(5,637,124)</b>	<b>(5,872,829)</b>	<b>(6,118,434)</b>

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# APPENDIX 2

## SCENARIO 2 MODEL

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**SHIRE OF YORK  
COMPREHENSIVE INCOME STATEMENT**

	BUDGET	PROPOSED ESTIMATES								
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>EXPENDITURE</b>	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
General Purpose Funding	(239,556)	(229,794)	(222,288)	(223,953)	(229,802)	(253,721)	(242,510)	(245,607)	(253,286)	(281,235)
Governance	(2,683,675)	(1,806,982)	(735,365)	(747,592)	(758,534)	(765,645)	(804,030)	(823,673)	(844,318)	(858,792)
Law, Order, Public Safety	(592,362)	(515,661)	(538,653)	(531,003)	(545,633)	(564,362)	(586,598)	(601,605)	(623,767)	(675,796)
Health	(310,678)	(318,040)	(334,000)	(329,671)	(341,230)	(352,008)	(362,513)	(369,915)	(382,176)	(400,189)
Education and Welfare	(86,122)	(87,405)	(94,051)	(93,534)	(96,672)	(102,944)	(103,775)	(106,577)	(113,765)	(120,750)
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	(1,298,923)	(1,262,198)	(1,221,130)	(1,252,102)	(1,285,178)	(1,326,103)	(1,370,451)	(1,407,444)	(1,453,359)	(1,506,632)
Recreation and Culture	(2,424,498)	(2,482,625)	(2,508,810)	(2,565,392)	(2,687,349)	(2,750,382)	(2,818,013)	(2,884,195)	(2,981,068)	(3,193,058)
Transport	(3,222,405)	(1,926,157)	(2,072,468)	(1,978,739)	(2,019,129)	(2,088,629)	(2,174,977)	(2,249,052)	(2,331,508)	(2,682,915)
Economic Services	(759,360)	(757,842)	(732,460)	(740,155)	(729,274)	(751,287)	(775,279)	(805,178)	(820,066)	(850,447)
Other Property and Services	(200,864)	-	(32,513)	(33,378)	(34,225)	(35,098)	(35,998)	(36,925)	(37,880)	(38,864)
	<b>(11,818,442)</b>	<b>(9,418,380)</b>	<b>(8,491,739)</b>	<b>(8,495,518)</b>	<b>(8,727,026)</b>	<b>(8,990,179)</b>	<b>(9,274,143)</b>	<b>(9,530,172)</b>	<b>(9,841,193)</b>	<b>(10,608,680)</b>
<b>REVENUE</b>										
General Purpose Funding	4,985,487	6,128,846	6,330,644	6,502,222	7,030,933	7,337,160	7,751,717	7,630,698	7,911,016	7,624,635
Governance	2,012,938	1,118,443	12,472	12,501	12,531	12,562	12,594	12,627	12,660	12,695
Law, Order, Public Safety	216,780	122,220	273,703	125,231	126,804	128,425	130,095	131,814	133,585	135,409
Health	100,800	102,240	103,723	105,251	106,824	108,445	110,115	111,834	113,605	115,429
Education and Welfare	631,787	31,926	32,072	32,226	32,387	32,557	32,734	32,921	33,117	33,323
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	829,898	736,253	743,877	748,640	756,546	761,600	769,804	775,165	783,687	789,375
Recreation and Culture	3,094,481	922,153	729,708	820,790	780,852	755,018	774,759	837,593	816,036	977,608
Transport	2,846,291	1,205,127	1,244,358	1,066,949	921,617	924,366	927,197	936,113	939,116	942,210
Economic Services	224,803	187,430	161,099	164,878	168,771	172,780	226,910	181,164	185,545	190,058
Other Property & Services	98,490	49,000	50,200	51,436	52,709	54,020	55,371	56,762	58,195	59,671
	<b>15,041,755</b>	<b>10,603,638</b>	<b>9,681,856</b>	<b>9,630,124</b>	<b>9,989,976</b>	<b>10,286,933</b>	<b>10,791,296</b>	<b>10,706,691</b>	<b>10,986,563</b>	<b>10,880,413</b>
<i>Increase(Decrease)</i>	<b>3,223,313</b>	<b>1,185,258</b>	<b>1,190,118</b>	<b>1,134,606</b>	<b>1,262,949</b>	<b>1,296,754</b>	<b>1,517,153</b>	<b>1,176,519</b>	<b>1,145,370</b>	<b>271,733</b>
<b>DISPOSAL OF ASSETS</b>										
Land	\$1,030,000	\$690,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Plant and Equipment	\$158,300	\$76,380	\$87,000	\$82,300	\$92,200	\$72,700	\$110,300	\$92,080	\$101,200	\$93,000
Furniture and Equipment	-	-	-	-	-	-	-	-	-	-
<i>Gain (Loss) on Disposal</i>	<b>1,188,300</b>	<b>766,380</b>	<b>687,000</b>	<b>82,300</b>	<b>92,200</b>	<b>72,700</b>	<b>110,300</b>	<b>92,080</b>	<b>101,200</b>	<b>93,000</b>
<b>ABNORMAL ITEMS</b>	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
<i>Total Abnormal Items</i>	-	-	-	-	-	-	-	-	-	-
Rounding	(1)									
<b>Total Comprehensive Income</b>	<b>4,411,612</b>	<b>1,951,638</b>	<b>1,877,118</b>	<b>1,216,906</b>	<b>1,355,149</b>	<b>1,369,454</b>	<b>1,627,453</b>	<b>1,268,599</b>	<b>1,246,570</b>	<b>364,733</b>

**SHIRE OF YORK  
STATEMENT OF FINANCIAL POSITION**

	<b>PROPOSED ESTIMATES</b>									
	<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Current assets</b>										
Cash and cash equivalents	1,880,110	1,917,176	2,066,036	2,305,651	2,556,592	3,018,789	2,851,750	3,122,319	3,405,097	3,700,635
Trade and other receivables	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940
Inventories	14,285	17,375	15,901	18,883	16,454	13,952	11,376	13,558	15,806	18,121
<b>Total current assets</b>	<b>3,283,335</b>	<b>3,323,491</b>	<b>3,470,877</b>	<b>3,713,473</b>	<b>3,961,986</b>	<b>4,421,681</b>	<b>4,252,066</b>	<b>4,524,817</b>	<b>4,809,843</b>	<b>5,107,696</b>
<b>Non-current assets</b>										
Trade and other receivables	57,662	45,802	39,554	39,554	39,554	39,554	39,554	39,554	39,554	39,554
Property, plant and equipment	91,171,161	92,988,771	94,619,252	95,488,622	96,484,298	97,276,728	98,949,725	99,814,372	100,640,867	100,576,264
Infrastructure		0	0	0	0	0	0	0	0	0
<b>Total non-current assets</b>	<b>91,228,823</b>	<b>93,034,573</b>	<b>94,658,806</b>	<b>95,528,176</b>	<b>96,523,852</b>	<b>97,316,282</b>	<b>98,989,279</b>	<b>99,853,926</b>	<b>100,680,421</b>	<b>100,615,818</b>
<b>Total assets</b>	<b>94,512,158</b>	<b>96,358,064</b>	<b>98,129,683</b>	<b>99,241,649</b>	<b>100,485,838</b>	<b>101,737,962</b>	<b>103,241,345</b>	<b>104,378,743</b>	<b>105,490,264</b>	<b>105,723,514</b>
<b>Current liabilities</b>										
Trade and other payables	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Interest-bearing loans and borrowings	105,731	105,498	104,940	110,961	117,330	124,070	131,201	135,049	131,485	139,175
Provisions	656,155	656,154	656,154	656,153	656,154	656,154	656,153	656,153	656,153	656,155
<b>Total current liabilities</b>	<b>1,411,886</b>	<b>1,411,652</b>	<b>1,411,094</b>	<b>1,417,114</b>	<b>1,423,484</b>	<b>1,430,224</b>	<b>1,437,354</b>	<b>1,441,202</b>	<b>1,437,638</b>	<b>1,445,330</b>
<b>Non-current liabilities</b>										
Interest-bearing loans and borrowings	1,959,679	1,854,181	1,749,241	1,638,280	1,520,950	1,396,880	1,265,679	1,130,630	999,145	859,970
Provisions	20,178	20,178	20,178	20,178	20,178	20,178	20,178	20,178	20,178	20,178
<b>Total non-current liabilities</b>	<b>1,979,857</b>	<b>1,874,359</b>	<b>1,769,419</b>	<b>1,658,458</b>	<b>1,541,128</b>	<b>1,417,058</b>	<b>1,285,857</b>	<b>1,150,808</b>	<b>1,019,323</b>	<b>880,148</b>
<b>Total liabilities</b>	<b>3,391,743</b>	<b>3,286,011</b>	<b>3,180,513</b>	<b>3,075,572</b>	<b>2,964,612</b>	<b>2,847,282</b>	<b>2,723,211</b>	<b>2,592,010</b>	<b>2,456,961</b>	<b>2,325,478</b>
<b>Net assets</b>	<b>91,120,415</b>	<b>93,072,053</b>	<b>94,949,170</b>	<b>96,166,077</b>	<b>97,521,226</b>	<b>98,890,680</b>	<b>100,518,134</b>	<b>101,786,733</b>	<b>103,033,303</b>	<b>103,398,036</b>
<b>Equity</b>										
Retained surplus	36,212,575	38,124,056	39,853,787	40,828,097	41,934,732	42,844,492	44,641,560	45,637,407	46,598,952	46,665,834
Reserve - asset revaluation	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562
Reserves - other (cash/investment backed)	2,256,278	2,296,435	2,443,822	2,686,418	2,934,932	3,394,626	3,225,012	3,497,763	3,782,788	4,080,639
<b>Total equity</b>	<b>91,120,415</b>	<b>93,072,053</b>	<b>94,949,171</b>	<b>96,166,077</b>	<b>97,521,226</b>	<b>98,890,680</b>	<b>100,518,134</b>	<b>101,786,732</b>	<b>103,033,302</b>	<b>103,398,035</b>

**SHIRE OF YORK  
STATEMENT OF CHANGES IN EQUITY**

	PROPOSED ESTIMATES									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Retained surplus</b>										
Balance as at 1 July	32,451,880	36,212,575	38,124,056	39,853,787	40,828,097	41,934,732	42,844,492	44,641,560	45,637,407	46,598,952
Total comprehensive Income	4,411,612	1,951,638	1,877,118	1,216,906	1,355,149	1,369,454	1,627,453	1,268,599	1,246,570	364,733
Transfer from /(to) reserves	(650,917)	(40,157)	(147,387)	(242,596)	(248,514)	(459,694)	169,614	(272,751)	(285,025)	(297,851)
<b>Balance as at 30 June</b>	<b>36,212,575</b>	<b>38,124,056</b>	<b>39,853,787</b>	<b>40,828,097</b>	<b>41,934,732</b>	<b>42,844,492</b>	<b>44,641,560</b>	<b>45,637,407</b>	<b>46,598,952</b>	<b>46,665,834</b>
<b>Reserves - cash backed</b>										
Balance as at 1 July	1,605,361	2,256,278	2,296,435	2,443,822	2,686,418	2,934,932	3,394,626	3,225,012	3,497,763	3,782,788
Transfer from /(to) retained surplus	650,917	40,157	147,387	242,596	248,514	459,694	(169,614)	272,751	285,025	297,851
<b>Balance as at 30 June</b>	<b>2,256,278</b>	<b>2,296,435</b>	<b>2,443,822</b>	<b>2,686,418</b>	<b>2,934,932</b>	<b>3,394,626</b>	<b>3,225,012</b>	<b>3,497,763</b>	<b>3,782,788</b>	<b>4,080,639</b>
<b>Reserves - asset revaluation</b>										
Balance as at 1 July	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562
Revaluation increment	0	0	0	0	0	0	0	0	0	0
Revaluation decrement	0	0	0	0	0	0	0	0	0	0
<b>Balance as at 30 June</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>
<b>Total equity</b>	<b>91,120,415</b>	<b>93,072,053</b>	<b>94,949,171</b>	<b>96,166,077</b>	<b>97,521,226</b>	<b>98,890,680</b>	<b>100,518,134</b>	<b>101,786,732</b>	<b>103,033,302</b>	<b>103,398,035</b>

**SHIRE OF YORK  
STATEMENT OF CASH FLOWS**

	BUDGET	PROPOSED ESTIMATES								
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Cash Flows from operating activities</b>										
<b>EXPENDITURE</b>										
Employee Costs	(3,600,082)	(3,716,079)	(3,829,410)	(3,891,149)	(4,006,474)	(4,100,030)	(4,221,444)	(4,346,508)	(4,475,333)	(4,608,030)
Materials & Contracts	(5,649,295)	(3,366,622)	(2,216,210)	(2,091,901)	(2,107,843)	(2,192,876)	(2,234,264)	(2,281,131)	(2,350,297)	(2,425,919)
Utilities	(357,341)	(368,457)	(387,314)	(399,108)	(420,090)	(442,206)	(465,518)	(490,094)	(516,002)	(543,316)
Insurance	(295,435)	(309,089)	(324,471)	(339,554)	(356,532)	(374,267)	(392,954)	(412,385)	(432,914)	(454,270)
Interest Expenses	(125,889)	(120,003)	(113,766)	(107,854)	(101,834)	(95,462)	(88,724)	(81,593)	(74,032)	(66,455)
GST	-	-	-	-	-	-	-	-	-	-
Other	(136,033)	147,051	152,197	168,698	179,100	192,833	201,740	217,290	230,841	338,501
	<b>(\$10,164,075)</b>	<b>(\$7,733,199)</b>	<b>(\$6,718,975)</b>	<b>(\$6,660,869)</b>	<b>(\$6,813,673)</b>	<b>(\$7,012,007)</b>	<b>(\$7,201,165)</b>	<b>(\$7,394,421)</b>	<b>(\$7,617,737)</b>	<b>(\$7,759,490)</b>
<b>REVENUE</b>										
Rates	3,999,532	4,417,743	4,573,098	4,692,069	5,162,510	5,408,780	5,762,081	5,563,849	5,738,125	5,309,551
Grants Towards Operating Activities	2,420,919	1,657,843	1,845,734	1,711,096	1,759,820	1,807,944	1,857,513	1,914,568	1,967,156	2,021,321
Contributions and Donations Reimbursements	393,273	262,524	267,153	274,923	276,839	281,906	287,128	292,510	298,058	303,776
Fees and Charges	1,767,753	1,678,036	1,706,532	1,732,793	1,762,279	1,790,122	1,809,502	1,838,671	1,871,716	1,902,663
Interest Received	201,000	182,257	184,064	190,697	201,613	212,796	236,113	261,951	315,075	402,764
GST	0	0	0	0	0	0	0	0	0	0
Other	201,019	112,100	115,276	118,547	121,916	125,386	128,960	132,641	136,433	140,339
	<b>\$8,983,496</b>	<b>\$8,310,504</b>	<b>\$8,691,856</b>	<b>\$8,720,124</b>	<b>\$9,284,976</b>	<b>\$9,626,933</b>	<b>\$10,081,296</b>	<b>\$10,004,191</b>	<b>\$10,326,563</b>	<b>\$10,080,413</b>
<b>Net Cash flows from Operating Activities</b>	<b>(\$1,180,579)</b>	<b>\$577,305</b>	<b>\$1,972,882</b>	<b>\$2,059,255</b>	<b>\$2,471,303</b>	<b>\$2,614,926</b>	<b>\$2,880,132</b>	<b>\$2,609,770</b>	<b>\$2,708,826</b>	<b>\$2,320,923</b>
<b>Cash flows from investing activities</b>										
<b>Payments</b>										
Purchase Tools	0	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Purchase Land and Buildings	(3,517,660)	(686,000)	(483,392)	(65,000)	(115,000)	(50,000)	(1,061,000)	(434,000)	-	(14,000)
Purchase Infrastructure Assets- Roads	(2,658,458)	(2,199,702)	(2,092,580)	(1,983,000)	(2,000,000)	(1,939,000)	(1,884,000)	(1,956,000)	(1,900,000)	(2,070,000)
Purchase Infrastructure Assets - Recreational Facilities	(433,645)	(157,500)	(217,000)	(122,000)	(210,000)	(230,000)	(270,000)	(299,000)	(296,000)	(140,000)
Purchase Infrastructure Assets - Other	(61,000)	-	-	-	-	-	(50,000)	-	-	-
Purchase Plant and Equipment	(1,177,227)	(715,200)	(907,800)	(832,200)	(891,400)	(726,900)	(895,600)	(621,900)	(1,222,000)	(906,900)
Purchase Furniture and Equipment	(129,600)	(50,000)	(50,000)	(31,000)	(60,000)	(110,000)	(25,000)	(25,000)	(40,000)	(25,000)
	<b>(7,977,590)</b>	<b>(3,811,402)</b>	<b>(3,753,772)</b>	<b>(3,036,200)</b>	<b>(3,279,400)</b>	<b>(3,058,900)</b>	<b>(4,188,600)</b>	<b>(3,338,900)</b>	<b>(3,461,000)</b>	<b>(3,158,900)</b>
<b>Receipts</b>										
Proceeds from Sale of Land	1,030,000	0	0	0	0	0	0	0	0	0
Proceeds from Sale of Furniture and Equipment	0	0	0	0	0	0	0	0	0	0
Proceeds from Sale of Plant and Equipment	551,500	1,071,900	1,039,000	411,500	465,000	363,500	555,500	428,400	510,000	465,000
Grants and Subsidies for Development of Assets	6,089,789	2,293,134	990,000	910,000	705,000	660,000	710,000	702,500	660,000	800,000
Contributions from Other Parties	-	-	-	-	-	-	-	-	-	-
	<b>7,671,289</b>	<b>3,365,034</b>	<b>2,029,000</b>	<b>1,321,500</b>	<b>1,170,000</b>	<b>1,023,500</b>	<b>1,265,500</b>	<b>1,130,900</b>	<b>1,170,000</b>	<b>1,265,000</b>
<b>Net cash flows from investing activities</b>	<b>(\$306,301)</b>	<b>(\$446,368)</b>	<b>(\$1,724,772)</b>	<b>(\$1,714,700)</b>	<b>(\$2,109,400)</b>	<b>(\$2,035,400)</b>	<b>(\$2,923,100)</b>	<b>(\$2,208,000)</b>	<b>(\$2,291,000)</b>	<b>(\$1,893,900)</b>
<b>Cash flows from financing activities</b>										
Proceeds from Borrowings										
Loan Repayments -Principal	(99,847)	(105,731)	(105,498)	(104,940)	(110,961)	(117,330)	(124,070)	(131,201)	(135,049)	(131,485)
Principal Repayments Received	11,060	11,860	6,248	0	0	0	0	0	0	0
	<b>(\$88,787)</b>	<b>(\$93,871)</b>	<b>(\$99,250)</b>	<b>(\$104,940)</b>	<b>(\$110,961)</b>	<b>(\$117,330)</b>	<b>(\$124,070)</b>	<b>(\$131,201)</b>	<b>(\$135,049)</b>	<b>(\$131,485)</b>
<b>Net cash flows from financing activities</b>										
<b>Net (decrease)/increase in cash held</b>	<b>(\$1,575,667)</b>	<b>\$37,066</b>	<b>\$148,860</b>	<b>\$239,615</b>	<b>\$250,942</b>	<b>\$462,196</b>	<b>(\$167,038)</b>	<b>\$270,569</b>	<b>\$282,777</b>	<b>\$295,538</b>
<b>Cash at the Beginning of Reporting Period</b>	<b>3,455,777</b>	<b>1,880,110</b>	<b>1,917,176</b>	<b>2,066,036</b>	<b>2,305,651</b>	<b>2,556,592</b>	<b>3,018,789</b>	<b>2,851,750</b>	<b>3,122,319</b>	<b>3,405,097</b>
<b>Rounding</b>										
<b>Cash at the End of Reporting Period</b>	<b>\$1,880,110</b>	<b>\$1,917,176</b>	<b>\$2,066,036</b>	<b>\$2,305,651</b>	<b>\$2,556,592</b>	<b>\$3,018,789</b>	<b>\$2,851,750</b>	<b>\$3,122,319</b>	<b>\$3,405,097</b>	<b>\$3,700,635</b>

**SHIRE OF YORK  
RATE SETTING STATEMENT**

	BUDGET	PROPOSED ESTIMATES								
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>OPERATING REVENUE</b>										
General Purpose Funding	985,955	1,711,103	1,757,546	1,810,153	1,868,423	1,928,380	1,989,636	2,066,850	2,172,891	2,315,084
Governance	2,012,938	1,118,443	12,472	12,501	12,531	12,562	12,594	12,627	12,660	12,695
Law, Order Public Safety	216,780	122,220	273,703	125,231	126,804	128,425	130,095	131,814	133,585	135,409
Health	100,800	102,240	103,723	105,251	106,824	108,445	110,115	111,834	113,605	115,429
Education and Welfare	631,787	31,926	32,072	32,226	32,387	32,557	32,734	32,921	33,117	33,323
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	829,898	736,253	743,877	748,640	756,546	761,600	769,804	775,165	783,687	789,375
Recreation and Culture	3,094,481	922,153	729,708	820,790	780,852	755,018	774,759	837,593	816,036	977,608
Transport	2,846,291	1,205,127	1,244,358	1,066,949	921,617	924,366	927,197	936,113	939,116	942,210
Economic Services	224,803	187,430	161,099	164,878	168,771	172,780	226,910	181,164	185,545	190,058
Other Property and Services	98,490	49,000	50,200	51,436	52,709	54,020	55,371	56,762	58,195	59,671
	<b>11,042,223</b>	<b>6,185,895</b>	<b>5,108,759</b>	<b>4,938,055</b>	<b>4,827,465</b>	<b>4,878,153</b>	<b>5,029,215</b>	<b>5,142,842</b>	<b>5,248,438</b>	<b>5,570,862</b>
<b>LESS OPERATING EXPENDITURE</b>										
General Purpose Funding	(239,556)	(229,794)	(222,288)	(223,953)	(229,802)	(253,721)	(242,510)	(245,607)	(253,286)	(281,235)
Governance	(2,683,675)	(1,806,982)	(735,365)	(747,592)	(758,534)	(765,645)	(804,030)	(823,673)	(844,318)	(858,792)
Law, Order, Public Safety	(592,362)	(515,661)	(538,653)	(531,003)	(545,633)	(564,362)	(586,598)	(601,605)	(623,767)	(675,796)
Health	(310,678)	(318,040)	(334,000)	(329,671)	(341,230)	(352,008)	(362,513)	(369,915)	(382,176)	(400,189)
Education and Welfare	(86,122)	(87,405)	(94,051)	(93,534)	(96,672)	(102,944)	(103,775)	(106,577)	(113,765)	(120,750)
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	(1,298,923)	(1,262,198)	(1,221,130)	(1,252,102)	(1,285,178)	(1,326,103)	(1,370,451)	(1,407,444)	(1,453,359)	(1,506,632)
Recreation and Culture	(2,424,498)	(2,482,625)	(2,508,810)	(2,565,392)	(2,687,349)	(2,750,382)	(2,818,013)	(2,884,195)	(2,981,068)	(3,193,058)
Transport	(3,222,405)	(1,926,157)	(2,072,468)	(1,978,739)	(2,019,129)	(2,088,629)	(2,174,977)	(2,249,052)	(2,331,508)	(2,682,915)
Economic Services	(759,360)	(757,842)	(732,460)	(740,155)	(729,274)	(751,287)	(775,279)	(805,178)	(820,066)	(850,447)
Other Property & Services	(200,864)	(31,676)	(32,513)	(33,378)	(34,225)	(35,098)	(35,998)	(36,925)	(37,880)	(38,864)
	<b>(11,818,442)</b>	<b>(9,418,380)</b>	<b>(8,491,739)</b>	<b>(8,495,518)</b>	<b>(8,727,026)</b>	<b>(8,990,179)</b>	<b>(9,274,143)</b>	<b>(9,530,172)</b>	<b>(9,841,193)</b>	<b>(10,608,680)</b>
<i>Increase/(Decrease)</i>	<b>(776,219)</b>	<b>(3,232,485)</b>	<b>(3,382,980)</b>	<b>(3,557,462)</b>	<b>(3,899,561)</b>	<b>(4,112,026)</b>	<b>(4,244,928)</b>	<b>(4,387,330)</b>	<b>(4,592,755)</b>	<b>(5,037,818)</b>
<b>ADD</b>										
Principal Repayment Received -Loans	11,060	11,860	6,248	-	-	-	-	-	-	-
Profit/ (Loss) on the disposal of assets	1,188,300	766,380	687,000	82,300	92,200	72,700	110,300	92,080	101,200	93,000
Depreciation Written Back	1,685,255	1,688,272	1,771,290	1,837,631	1,910,924	1,975,670	2,070,402	2,137,933	2,225,705	2,851,503
Book Value of Assets Sold Written Back	393,200	305,520	352,000	329,200	372,800	290,800	445,200	336,320	408,800	372,000
	<b>3,277,815</b>	<b>2,772,032</b>	<b>2,816,538</b>	<b>2,249,131</b>	<b>2,375,924</b>	<b>2,339,170</b>	<b>2,625,902</b>	<b>2,566,333</b>	<b>2,735,705</b>	<b>3,316,503</b>
<i>Sub Total</i>	<b>2,501,596</b>	<b>(460,453)</b>	<b>(566,442)</b>	<b>(1,308,332)</b>	<b>(1,523,636)</b>	<b>(1,772,856)</b>	<b>(1,619,026)</b>	<b>(1,820,997)</b>	<b>(1,857,051)</b>	<b>(1,721,315)</b>
<b>LESS CAPITAL PROGRAMME</b>										
Purchase Tools	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Purchase Land & Buildings	(3,517,660)	(686,000)	(483,392)	(65,000)	(115,000)	(50,000)	(1,061,000)	(434,000)	-	(14,000)
Infrastructure Assets - Roads	(2,658,458)	(2,199,702)	(2,092,580)	(1,983,000)	(2,000,000)	(1,939,000)	(1,884,000)	(1,956,000)	(1,900,000)	(2,070,000)
Infrastructure Assets - Recreation Facilities	(433,645)	(157,500)	(217,000)	(122,000)	(210,000)	(230,000)	(270,000)	(299,000)	(296,000)	(140,000)
Infrastructure Assets - Other	(61,000)	-	-	-	-	-	(50,000)	-	-	-
Purchase Plant and Equipment	(1,177,227)	(715,200)	(907,800)	(832,200)	(891,400)	(726,900)	(895,600)	(621,900)	(1,222,000)	(906,900)
Purchase Furniture and Equipment	(129,600)	(50,000)	(50,000)	(31,000)	(60,000)	(110,000)	(25,000)	(25,000)	(40,000)	(25,000)
Proceeds from Sale of Assets	-	-	-	-	-	-	-	-	-	-
Repayment of Debt - Loan Principal	(99,847)	(105,731)	(105,498)	(104,940)	(110,961)	(117,330)	(124,070)	(131,201)	(135,049)	(131,485)
Transfer to Reserves	(1,705,480)	(515,157)	(546,967)	(536,596)	(542,514)	(753,694)	(579,386)	(571,751)	(584,025)	(596,851)
	<b>(9,782,917)</b>	<b>(4,432,290)</b>	<b>(4,406,237)</b>	<b>(3,677,736)</b>	<b>(3,932,875)</b>	<b>(3,929,924)</b>	<b>(4,892,056)</b>	<b>(4,041,852)</b>	<b>(4,180,074)</b>	<b>(3,887,236)</b>
<b>ABNORMAL ITEMS</b>										
Prior Years Payments Written Back										
Prior Years Doubtful Debts Provision										
Prior Years Trust Receipts Transferred										
Bad Debts - Written Off										
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Plus Rounding			1	(1)	1					
	<b>(9,782,917)</b>	<b>(4,432,290)</b>	<b>(4,406,236)</b>	<b>(3,677,737)</b>	<b>(3,932,874)</b>	<b>(3,929,924)</b>	<b>(4,892,056)</b>	<b>(4,041,852)</b>	<b>(4,180,074)</b>	<b>(3,887,236)</b>
<i>Sub Total</i>	<b>(7,281,321)</b>	<b>(4,892,743)</b>	<b>(4,972,678)</b>	<b>(4,986,069)</b>	<b>(5,456,510)</b>	<b>(5,702,780)</b>	<b>(6,511,082)</b>	<b>(5,862,849)</b>	<b>(6,037,125)</b>	<b>(5,608,551)</b>
<b>LESS FUNDING FROM</b>										
Reserves	1,054,563	475,000	399,580	294,000	294,000	294,000	749,000	299,000	299,000	299,000
Loans Raised	-	-	-	-	-	-	-	-	-	-
Opening Funds	2,227,226	-	-	-	-	-	-	-	-	-
Closing Funds	0	0	0	0	0	(0)	0	(0)	(0)	(0)
	<b>3,281,789</b>	<b>475,000</b>	<b>399,580</b>	<b>294,000</b>	<b>294,000</b>	<b>294,000</b>	<b>749,000</b>	<b>299,000</b>	<b>299,000</b>	<b>299,000</b>
<b>TO BE MADE UP FROM RATES</b>	<b>(3,999,531)</b>	<b>(4,417,743)</b>	<b>(4,573,098)</b>	<b>(4,692,069)</b>	<b>(5,162,510)</b>	<b>(5,408,780)</b>	<b>(5,762,081)</b>	<b>(5,563,849)</b>	<b>(5,738,125)</b>	<b>(5,309,551)</b>

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# **APPENDIX 3**

## **SCENARIO 3 MODEL**

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**COMPREHENSIVE INCOME STATEMENT**

	BUDGET	PROPOSED ESTIMATES								
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>EXPENDITURE</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
General Purpose Funding	(239,556)	(229,792)	(222,290)	(223,962)	(229,811)	(253,736)	(242,527)	(245,638)	(253,323)	(281,291)
Governance	(2,683,675)	(1,806,970)	(735,376)	(747,642)	(758,587)	(765,731)	(804,130)	(823,850)	(844,536)	(859,116)
Law, Order, Public Safety	(592,362)	(515,659)	(538,655)	(531,014)	(545,644)	(564,381)	(586,620)	(601,643)	(623,814)	(675,867)
Health	(310,678)	(318,039)	(334,002)	(329,676)	(341,236)	(352,018)	(362,524)	(369,936)	(382,201)	(400,227)
Education and Welfare	(86,122)	(87,405)	(94,051)	(93,535)	(96,674)	(102,947)	(103,778)	(106,582)	(113,771)	(120,760)
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	(1,298,923)	(1,262,195)	(1,221,133)	(1,252,117)	(1,285,193)	(1,326,127)	(1,370,480)	(1,407,495)	(1,453,422)	(1,506,726)
Recreation and Culture	(2,424,498)	(2,482,615)	(2,508,818)	(2,565,433)	(2,687,393)	(2,750,453)	(2,818,096)	(2,884,341)	(2,981,247)	(3,193,325)
Transport	(3,222,405)	(1,926,156)	(2,072,469)	(1,978,745)	(2,019,135)	(2,088,639)	(2,174,989)	(2,249,072)	(2,331,533)	(2,682,953)
Economic Services	(759,360)	(757,840)	(732,461)	(740,163)	(729,283)	(751,301)	(775,295)	(805,206)	(820,101)	(850,499)
Other Property and Services	(200,864)	-	(32,513)	(33,378)	(34,225)	(35,098)	(35,998)	(36,925)	(37,880)	(38,864)
	<b>(11,818,442)</b>	<b>(9,418,346)</b>	<b>(8,491,769)</b>	<b>(8,495,664)</b>	<b>(8,727,181)</b>	<b>(8,990,431)</b>	<b>(9,274,436)</b>	<b>(9,530,689)</b>	<b>(9,841,828)</b>	<b>(10,609,627)</b>
<b>REVENUE</b>										
General Purpose Funding	4,985,487	6,028,590	6,418,423	6,934,609	7,502,814	8,123,700	8,678,574	9,288,894	9,970,691	10,734,700
Governance	2,012,938	1,118,443	12,472	12,501	12,531	12,562	12,594	12,627	12,660	12,695
Law, Order, Public Safety	216,780	122,220	273,703	125,231	126,804	128,425	130,095	131,814	133,585	135,409
Health	100,800	102,240	103,723	105,251	106,824	108,445	110,115	111,834	113,605	115,429
Education and Welfare	631,787	31,926	32,072	32,226	32,387	32,557	32,734	32,921	33,117	33,323
Housing	-	-	-	-	-	-	-	-	-	-
Community Amenities	829,898	736,253	743,877	748,640	756,546	761,600	769,804	775,165	783,687	789,375
Recreation and Culture	3,094,481	922,153	729,708	820,790	780,852	755,018	774,759	837,593	816,036	977,608
Transport	2,846,291	1,205,127	1,244,358	1,066,949	921,617	924,366	927,197	936,113	939,116	942,210
Economic Services	224,803	187,430	161,099	164,878	168,771	172,780	226,910	181,164	185,545	190,058
Other Property & Services	98,490	49,000	50,200	51,436	52,709	54,020	55,371	56,762	58,195	59,671
	<b>15,041,755</b>	<b>10,503,382</b>	<b>9,769,636</b>	<b>10,062,511</b>	<b>10,461,856</b>	<b>11,073,473</b>	<b>11,718,153</b>	<b>12,364,887</b>	<b>13,046,238</b>	<b>13,990,478</b>
<b><i>Increase(Decrease)</i></b>	<b>3,223,313</b>	<b>1,085,036</b>	<b>1,277,867</b>	<b>1,566,847</b>	<b>1,734,675</b>	<b>2,083,042</b>	<b>2,443,716</b>	<b>2,834,198</b>	<b>3,204,410</b>	<b>3,380,851</b>
<b>DISPOSAL OF ASSETS</b>										
Land	\$1,030,000	\$690,000	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Plant and Equipment	\$158,300	\$76,380	\$87,000	\$82,300	\$92,200	\$72,700	\$110,300	\$92,080	\$101,200	\$93,000
Furniture and Equipment	-	-	-	-	-	-	-	-	-	-
<b><i>Gain (Loss) on Disposal</i></b>	<b>1,188,300</b>	<b>766,380</b>	<b>687,000</b>	<b>82,300</b>	<b>92,200</b>	<b>72,700</b>	<b>110,300</b>	<b>92,080</b>	<b>101,200</b>	<b>93,000</b>
Rounding	(1)									
<b>Total Comprehensive Income</b>	<b>4,411,612</b>	<b>1,851,416</b>	<b>1,964,867</b>	<b>1,649,147</b>	<b>1,826,875</b>	<b>2,155,742</b>	<b>2,554,016</b>	<b>2,926,278</b>	<b>3,305,610</b>	<b>3,473,851</b>

**STATEMENT OF FINANCIAL POSITION**

	PROPOSED ESTIMATES									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Current assets</b>										
Cash and cash equivalents	1,880,110	1,816,954	2,053,564	2,725,419	3,448,087	4,696,571	5,456,095	7,384,344	9,726,161	13,130,817
Trade and other receivables	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940	1,388,940
Inventories	14,285	17,375	15,901	18,883	16,454	13,952	11,376	13,558	15,806	18,121
<b>Total current assets</b>	<b>3,283,335</b>	<b>3,223,269</b>	<b>3,458,405</b>	<b>4,133,242</b>	<b>4,853,481</b>	<b>6,099,463</b>	<b>6,856,411</b>	<b>8,786,842</b>	<b>11,130,907</b>	<b>14,537,878</b>
<b>Non-current assets</b>										
Trade and other receivables	57,662	45,802	39,554	39,554	39,554	39,554	39,554	39,554	39,554	39,554
Property, plant and equipment	11,456,749	11,992,418	12,414,218	12,301,874	12,235,397	12,031,088	12,698,265	12,532,244	12,412,601	11,411,519
Infrastructure	79,714,416	80,996,356	82,205,038	83,186,751	84,248,904	85,245,643	86,251,464	87,282,132	88,228,270	89,164,749
<b>Total non-current assets</b>	<b>91,228,827</b>	<b>93,034,576</b>	<b>94,658,810</b>	<b>95,528,180</b>	<b>96,523,855</b>	<b>97,316,285</b>	<b>98,989,283</b>	<b>99,853,930</b>	<b>100,680,425</b>	<b>100,615,822</b>
<b>Total assets</b>	<b>94,512,162</b>	<b>96,257,846</b>	<b>98,117,215</b>	<b>99,661,422</b>	<b>101,377,336</b>	<b>103,415,749</b>	<b>105,845,694</b>	<b>108,640,771</b>	<b>111,811,332</b>	<b>115,153,700</b>
<b>Current liabilities</b>										
Trade and other payables	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Interest-bearing loans and borrowings	105,731	105,498	104,940	110,961	117,330	124,070	131,201	135,049	131,485	139,175
Provisions	656,155	656,154	656,154	656,153	656,154	656,154	656,153	656,153	656,153	656,155
<b>Total current liabilities</b>	<b>1,411,886</b>	<b>1,411,652</b>	<b>1,411,094</b>	<b>1,417,114</b>	<b>1,423,484</b>	<b>1,430,224</b>	<b>1,437,354</b>	<b>1,441,202</b>	<b>1,437,638</b>	<b>1,445,330</b>
<b>Non-current liabilities</b>										
Interest-bearing loans and borrowings	1,959,679	1,854,181	1,749,240	1,638,280	1,520,949	1,396,880	1,265,679	1,130,630	999,145	859,970
Provisions	20,178	20,178	20,178	20,178	20,178	20,178	20,178	20,178	20,178	20,178
<b>Total non-current liabilities</b>	<b>1,979,857</b>	<b>1,874,359</b>	<b>1,769,418</b>	<b>1,658,458</b>	<b>1,541,127</b>	<b>1,417,058</b>	<b>1,285,857</b>	<b>1,150,808</b>	<b>1,019,323</b>	<b>880,148</b>
<b>Total liabilities</b>	<b>3,391,743</b>	<b>3,286,011</b>	<b>3,180,512</b>	<b>3,075,572</b>	<b>2,964,611</b>	<b>2,847,282</b>	<b>2,723,211</b>	<b>2,592,010</b>	<b>2,456,961</b>	<b>2,325,478</b>
<b>Net assets</b>	<b>91,120,419</b>	<b>92,971,835</b>	<b>94,936,703</b>	<b>96,585,850</b>	<b>98,412,725</b>	<b>100,568,467</b>	<b>103,122,483</b>	<b>106,048,761</b>	<b>109,354,371</b>	<b>112,828,222</b>
<b>Equity</b>										
Retained surplus	36,212,579	38,023,838	39,841,319	41,247,870	42,826,231	44,522,279	47,245,909	49,899,436	52,920,021	56,096,021
Reserve - asset revaluation	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562
Reserves - (cash/investment backed)	2,256,278	2,296,435	2,443,822	2,686,418	2,934,932	3,394,626	3,225,012	3,497,763	3,782,788	4,080,639
<b>Total equity</b>	<b>91,120,419</b>	<b>92,971,835</b>	<b>94,936,703</b>	<b>96,585,850</b>	<b>98,412,725</b>	<b>100,568,467</b>	<b>103,122,483</b>	<b>106,048,761</b>	<b>109,354,371</b>	<b>112,828,222</b>

**STATEMENT OF CHANGES IN EQUITY**

	PROPOSED ESTIMATES									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Retained surplus</b>										
Balance as at 1 July	32,451,884	36,212,579	38,023,838	39,841,319	41,247,870	42,826,231	44,522,279	47,245,909	49,899,436	52,920,021
Total comprehensive Income	4,411,612	1,851,416	1,964,867	1,649,147	1,826,875	2,155,742	2,554,016	2,926,278	3,305,610	3,473,851
Transfer from /(to) reserves	(650,917)	(40,157)	(147,387)	(242,596)	(248,514)	(459,694)	169,614	(272,751)	(285,025)	(297,851)
<b>Balance as at 30 June</b>	<b>36,212,579</b>	<b>38,023,838</b>	<b>39,841,319</b>	<b>41,247,870</b>	<b>42,826,231</b>	<b>44,522,279</b>	<b>47,245,909</b>	<b>49,899,436</b>	<b>52,920,021</b>	<b>56,096,021</b>
<b>Reserves - cash backed</b>										
Balance as at 1 July	1,605,361	2,256,278	2,296,435	2,443,822	2,686,418	2,934,932	3,394,626	3,225,012	3,497,763	3,782,788
Transfer from /(to) retained surplus	650,917	40,157	147,387	242,596	248,514	459,694	(169,614)	272,751	285,025	297,851
<b>Balance as at 30 June</b>	<b>2,256,278</b>	<b>2,296,435</b>	<b>2,443,822</b>	<b>2,686,418</b>	<b>2,934,932</b>	<b>3,394,626</b>	<b>3,225,012</b>	<b>3,497,763</b>	<b>3,782,788</b>	<b>4,080,639</b>
<b>Reserves - asset revaluation</b>										
Balance as at 1 July	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562	52,651,562
Revaluation increment	0	0	0	0	0	0	0	0	0	0
Revaluation decrement	0	0	0	0	0	0	0	0	0	0
<b>Balance as at 30 June</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>	<b>52,651,562</b>
<b>Total equity</b>	<b>91,120,419</b>	<b>92,971,835</b>	<b>94,936,703</b>	<b>96,585,850</b>	<b>98,412,725</b>	<b>100,568,467</b>	<b>103,122,483</b>	<b>106,048,761</b>	<b>109,354,371</b>	<b>112,828,222</b>

**STATEMENT OF CASH FLOWS**

	BUDGET	PROPOSED ESTIMATES								
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Cash Flows from operating activities</b>										
<b>EXPENDITURE</b>										
Employee Costs	(3,600,082)	(3,716,079)	(3,829,410)	(3,891,149)	(4,006,474)	(4,100,030)	(4,221,444)	(4,346,508)	(4,475,333)	(4,608,030)
Materials & Contracts	(5,649,295)	(3,366,622)	(2,216,210)	(2,091,901)	(2,107,843)	(2,192,876)	(2,234,264)	(2,281,131)	(2,350,297)	(2,425,919)
Utilities	(357,341)	(368,457)	(387,314)	(399,108)	(420,090)	(442,206)	(465,518)	(490,094)	(516,002)	(543,316)
Insurance	(295,435)	(309,052)	(324,504)	(339,711)	(356,698)	(374,536)	(393,268)	(412,938)	(433,593)	(455,283)
Interest Expenses	(125,889)	(120,003)	(113,766)	(107,854)	(101,834)	(95,462)	(88,724)	(81,593)	(74,032)	(66,455)
GST	-	-	-	-	-	-	-	-	-	-
Other	(136,033)	147,049	152,199	168,708	179,111	192,851	201,760	217,326	230,885	338,567
	<b>(\$10,164,075)</b>	<b>(\$7,733,164)</b>	<b>(\$6,719,005)</b>	<b>(\$6,661,016)</b>	<b>(\$6,813,828)</b>	<b>(\$7,012,259)</b>	<b>(\$7,201,458)</b>	<b>(\$7,394,938)</b>	<b>(\$7,618,372)</b>	<b>(\$7,760,437)</b>
<b>REVENUE</b>										
Rates	3,999,532	4,317,487	4,660,878	5,124,455	5,634,391	6,195,320	6,688,938	7,222,045	7,797,800	8,419,616
Grants Towards Operating Activities	2,420,919	2,763,843	1,845,734	1,711,096	1,759,820	1,807,944	1,857,513	1,914,568	1,967,156	2,021,321
Contributions and Donations Reimbursements	393,273	262,524	267,153	274,923	276,839	281,906	287,128	292,510	298,058	303,776
Fees and Charges	1,767,753	1,678,036	1,706,532	1,732,793	1,762,279	1,790,122	1,809,502	1,838,671	1,871,716	1,902,663
Interest Received	201,000	182,257	184,064	190,697	201,613	212,796	236,113	261,951	315,075	402,764
GST	0	0	0	0	0	0	0	0	0	0
Other	201,019	112,100	115,276	118,547	121,916	125,386	128,960	132,641	136,433	140,339
	<b>\$8,983,496</b>	<b>\$9,316,248</b>	<b>\$8,779,636</b>	<b>\$9,152,511</b>	<b>\$9,756,856</b>	<b>\$10,413,473</b>	<b>\$11,008,153</b>	<b>\$11,662,387</b>	<b>\$12,386,238</b>	<b>\$13,190,478</b>
<b>Net Cash flows from Operating Activities</b>	<b>(\$1,180,579)</b>	<b>\$1,583,083</b>	<b>\$2,060,632</b>	<b>\$2,491,495</b>	<b>\$2,943,028</b>	<b>\$3,401,214</b>	<b>\$3,806,694</b>	<b>\$4,267,449</b>	<b>\$4,767,866</b>	<b>\$5,430,041</b>
<b>Cash flows from investing activities</b>										
<b>Payments</b>										
Purchase Tools	0	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Purchase Land and Buildings	(3,517,660)	(686,000)	(483,392)	(65,000)	(115,000)	(50,000)	(1,061,000)	(434,000)	-	(14,000)
Purchase Road Infrastructure	(2,658,458)	(2,199,702)	(2,092,580)	(1,983,000)	(2,000,000)	(1,939,000)	(1,884,000)	(1,956,000)	(1,900,000)	(2,070,000)
Purchase Recreation Infrastructure	(433,645)	(157,500)	(217,000)	(122,000)	(210,000)	(230,000)	(270,000)	(299,000)	(296,000)	(140,000)
Purchase Other Infrastructure	(61,000)	-	-	-	-	-	(50,000)	-	-	-
Purchase Plant and Equipment	(1,177,227)	(715,200)	(907,800)	(832,200)	(891,400)	(726,900)	(895,600)	(621,900)	(1,222,000)	(906,900)
Purchase Furniture and Equipment	(129,600)	(50,000)	(50,000)	(31,000)	(60,000)	(110,000)	(25,000)	(25,000)	(40,000)	(25,000)
	<b>(7,977,590)</b>	<b>(3,811,402)</b>	<b>(3,753,772)</b>	<b>(3,036,200)</b>	<b>(3,279,400)</b>	<b>(3,058,900)</b>	<b>(4,188,600)</b>	<b>(3,338,900)</b>	<b>(3,461,000)</b>	<b>(3,158,900)</b>
<b>Receipts</b>										
Proceeds from Sale of Land	1,030,000	0	0	0	0	0	0	0	0	0
Proceeds from Sale of Furniture and Equipment	0	0	0	0	0	0	0	0	0	0
Proceeds from Sale of Plant and Equipment	551,500	1,071,900	1,039,000	411,500	465,000	363,500	555,500	428,400	510,000	465,000
Grants and Subsidies for Development of Assets	6,089,789	1,187,134	990,000	910,000	705,000	660,000	710,000	702,500	660,000	800,000
Contributions from Other Parties	-	-	-	-	-	-	-	-	-	-
	<b>7,671,289</b>	<b>2,259,034</b>	<b>2,029,000</b>	<b>1,321,500</b>	<b>1,170,000</b>	<b>1,023,500</b>	<b>1,265,500</b>	<b>1,130,900</b>	<b>1,170,000</b>	<b>1,265,000</b>
<b>Net cash flows from investing activities</b>	<b>(\$306,301)</b>	<b>(\$1,552,368)</b>	<b>(\$1,724,772)</b>	<b>(\$1,714,700)</b>	<b>(\$2,109,400)</b>	<b>(\$2,035,400)</b>	<b>(\$2,923,100)</b>	<b>(\$2,208,000)</b>	<b>(\$2,291,000)</b>	<b>(\$1,893,900)</b>
<b>Cash flows from financing activities</b>										
Proceeds from Borrowings										
Loan Repayments -Principal	(99,847)	(105,731)	(105,498)	(104,940)	(110,961)	(117,330)	(124,070)	(131,201)	(135,049)	(131,485)
Principal Repayments Received	11,060	11,860	6,248	0	0	0	0	0	0	0
	<b>(\$88,787)</b>	<b>(\$93,871)</b>	<b>(\$99,250)</b>	<b>(\$104,940)</b>	<b>(\$110,961)</b>	<b>(\$117,330)</b>	<b>(\$124,070)</b>	<b>(\$131,201)</b>	<b>(\$135,049)</b>	<b>(\$131,485)</b>
<b>Net (decrease)/increase in cash held</b>	<b>(\$1,575,667)</b>	<b>(\$63,156)</b>	<b>\$236,610</b>	<b>\$671,855</b>	<b>\$722,667</b>	<b>\$1,248,484</b>	<b>\$759,524</b>	<b>\$1,928,248</b>	<b>\$2,341,817</b>	<b>\$3,404,656</b>
<b>Cash at the Beginning of Reporting Period</b>	<b>3,455,777</b>	<b>1,880,110</b>	<b>1,816,954</b>	<b>2,053,564</b>	<b>2,725,419</b>	<b>3,448,087</b>	<b>4,696,571</b>	<b>5,456,095</b>	<b>7,384,344</b>	<b>9,726,161</b>
<b>Cash at the End of Reporting Period</b>	<b>\$1,880,110</b>	<b>\$1,816,954</b>	<b>\$2,053,564</b>	<b>\$2,725,419</b>	<b>\$3,448,087</b>	<b>\$4,696,571</b>	<b>\$5,456,095</b>	<b>\$7,384,344</b>	<b>\$9,726,161</b>	<b>\$13,130,817</b>

**RATE SETTING STATEMENT**

	BUDGET		PROPOSED ESTIMATES							
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>OPERATING REVENUE</b>										
General Purpose Funding	985,955	1,711,103	1,757,546	1,810,153	1,868,423	1,928,380	1,989,636	2,066,850	2,172,891	2,315,084
Governance	2,012,938	1,118,443	12,472	12,501	12,531	12,562	12,594	12,627	12,660	12,695
Law, Order Public Safety	216,780	122,220	273,703	125,231	126,804	128,425	130,095	131,814	133,585	135,409
Health	100,800	102,240	103,723	105,251	106,824	108,445	110,115	111,834	113,605	115,429
Education and Welfare	631,787	31,926	32,072	32,226	32,387	32,557	32,734	32,921	33,117	33,323
Housing	0	0	0	0	0	0	0	0	0	0
Community Amenities	829,898	736,253	743,877	748,640	756,546	761,600	769,804	775,165	783,687	789,375
Recreation and Culture	3,094,481	922,153	729,708	820,790	780,852	755,018	774,759	837,593	816,036	977,608
Transport	2,846,291	1,205,127	1,244,358	1,066,949	921,617	924,366	927,197	936,113	939,116	942,210
Economic Services	224,803	187,430	161,099	164,878	168,771	172,780	226,910	181,164	185,545	190,058
Other Property and Services	98,490	49,000	50,200	51,436	52,709	54,020	55,371	56,762	58,195	59,671
	<b>11,042,223</b>	<b>6,185,895</b>	<b>5,108,759</b>	<b>4,938,055</b>	<b>4,827,465</b>	<b>4,878,153</b>	<b>5,029,215</b>	<b>5,142,842</b>	<b>5,248,438</b>	<b>5,570,862</b>
<b>LESS OPERATING EXPENDITURE</b>										
General Purpose Funding	(239,556)	(229,792)	(222,290)	(223,962)	(229,811)	(253,736)	(242,527)	(245,638)	(253,323)	(281,291)
Governance	(2,683,675)	(1,806,970)	(735,376)	(747,642)	(758,587)	(765,731)	(804,130)	(823,850)	(844,536)	(859,116)
Law, Order, Public Safety	(592,362)	(515,659)	(538,655)	(531,014)	(545,644)	(564,381)	(586,620)	(601,643)	(623,814)	(675,867)
Health	(310,678)	(318,039)	(334,002)	(329,676)	(341,236)	(352,018)	(362,524)	(369,936)	(382,201)	(400,227)
Education and Welfare	(86,122)	(87,405)	(94,051)	(93,535)	(96,674)	(102,947)	(103,778)	(106,582)	(113,771)	(120,760)
Housing	0	0	0	0	0	0	0	0	0	0
Community Amenities	(1,298,923)	(1,262,195)	(1,221,133)	(1,252,117)	(1,285,193)	(1,326,127)	(1,370,480)	(1,407,495)	(1,453,422)	(1,506,726)
Recreation and Culture	(2,424,498)	(2,482,615)	(2,508,818)	(2,565,433)	(2,687,393)	(2,750,453)	(2,818,096)	(2,884,341)	(2,981,247)	(3,193,325)
Transport	(3,222,405)	(1,926,156)	(2,072,469)	(1,978,745)	(2,019,135)	(2,088,639)	(2,174,989)	(2,249,072)	(2,331,533)	(2,682,953)
Economic Services	(759,360)	(757,840)	(732,461)	(740,163)	(729,283)	(751,301)	(775,295)	(805,206)	(820,101)	(850,499)
Other Property & Services	(200,864)	(31,676)	(32,513)	(33,378)	(34,225)	(35,098)	(35,998)	(36,925)	(37,880)	(38,864)
	<b>(11,818,442)</b>	<b>(9,418,346)</b>	<b>(8,491,769)</b>	<b>(8,495,664)</b>	<b>(8,727,181)</b>	<b>(8,990,431)</b>	<b>(9,274,436)</b>	<b>(9,530,689)</b>	<b>(9,841,828)</b>	<b>(10,609,627)</b>
<i>Increase/(Decrease)</i>	<b>(776,219)</b>	<b>(3,232,451)</b>	<b>(3,383,010)</b>	<b>(3,557,609)</b>	<b>(3,899,716)</b>	<b>(4,112,278)</b>	<b>(4,245,222)</b>	<b>(4,387,847)</b>	<b>(4,593,390)</b>	<b>(5,038,765)</b>
<b>ADD</b>										
Principal Repayment Received -Loans	11,060	11,860	6,248	0	0	0	0	0	0	0
Long Service Leave - Cash at Bank	0	0	0	0	0	0	0	0	0	0
Deferred Pensioner Rates	0	0	0	0	0	0	0	0	0	0
Leave Provisions	0	0	0	0	0	0	0	0	0	0
Profit/ (Loss) on the disposal of assets	1,188,300	766,380	687,000	82,300	92,200	72,700	110,300	92,080	101,200	93,000
Depreciation Written Back	1,685,255	1,688,272	1,771,290	1,837,631	1,910,924	1,975,670	2,070,402	2,137,933	2,225,705	2,851,503
Book Value of Assets Sold Written Back	393,200	305,520	352,000	329,200	372,800	290,800	445,200	336,320	408,800	372,000
	<b>3,277,815</b>	<b>2,772,032</b>	<b>2,816,538</b>	<b>2,249,131</b>	<b>2,375,924</b>	<b>2,339,170</b>	<b>2,625,902</b>	<b>2,566,333</b>	<b>2,735,705</b>	<b>3,316,503</b>
<i>Sub Total</i>	<b>2,501,596</b>	<b>(460,418)</b>	<b>(566,472)</b>	<b>(1,308,478)</b>	<b>(1,523,792)</b>	<b>(1,773,108)</b>	<b>(1,619,319)</b>	<b>(1,821,513)</b>	<b>(1,857,686)</b>	<b>(1,722,262)</b>
<b>LESS CAPITAL PROGRAMME</b>										
Purchase Tools	0	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Purchase Land & Buildings	(3,517,660)	(686,000)	(483,392)	(65,000)	(115,000)	(50,000)	(1,061,000)	(434,000)	0	(14,000)
Infrastructure Assets - Roads	(2,658,458)	(2,199,702)	(2,092,580)	(1,983,000)	(2,000,000)	(1,939,000)	(1,884,000)	(1,956,000)	(1,900,000)	(2,070,000)
Infrastructure Assets - Recreation Facilities	(433,645)	(157,500)	(217,000)	(122,000)	(210,000)	(230,000)	(270,000)	(299,000)	(296,000)	(140,000)
Infrastructure Assets - Other	(61,000)	0	0	0	0	0	(50,000)	0	0	0
Purchase Plant and Equipment	(1,177,227)	(715,200)	(907,800)	(832,200)	(891,400)	(726,900)	(895,600)	(621,900)	(1,222,000)	(906,900)
Purchase Furniture and Equipment	(129,600)	(50,000)	(50,000)	(31,000)	(60,000)	(110,000)	(25,000)	(25,000)	(40,000)	(25,000)
Proceeds from Sale of Assets	0	0	0	0	0	0	0	0	0	0
Repayment of Debt - Loan Principal	(99,847)	(105,731)	(105,498)	(104,940)	(110,961)	(117,330)	(124,070)	(131,201)	(135,049)	(131,485)
Transfer to Reserves	(1,705,480)	(515,157)	(546,967)	(536,596)	(542,514)	(753,694)	(579,386)	(571,751)	(584,025)	(596,851)
	<b>(9,782,917)</b>	<b>(4,432,290)</b>	<b>(4,406,237)</b>	<b>(3,677,736)</b>	<b>(3,932,875)</b>	<b>(3,929,924)</b>	<b>(4,892,056)</b>	<b>(4,041,852)</b>	<b>(4,180,074)</b>	<b>(3,887,236)</b>
Plus Rounding										
	<b>(9,782,917)</b>	<b>(4,432,290)</b>	<b>(4,406,237)</b>	<b>(3,677,736)</b>	<b>(3,932,875)</b>	<b>(3,929,924)</b>	<b>(4,892,056)</b>	<b>(4,041,852)</b>	<b>(4,180,074)</b>	<b>(3,887,236)</b>
<i>Sub Total</i>	<b>(7,281,321)</b>	<b>(4,892,708)</b>	<b>(4,972,709)</b>	<b>(4,986,214)</b>	<b>(5,456,667)</b>	<b>(5,703,032)</b>	<b>(6,511,375)</b>	<b>(5,863,365)</b>	<b>(6,037,760)</b>	<b>(5,609,498)</b>
<b>LESS FUNDING FROM</b>										
Reserves	1,054,563	475,000	399,580	294,000	294,000	294,000	749,000	299,000	299,000	299,000
Loans Raised	0	0	0	0	0	0	0	0	0	0
Opening Funds	2,227,226	0	0	0	0	0	0	0	0	0
Closing Funds	0	100,222	(87,749)	(432,241)	(471,724)	(786,288)	(926,562)	(1,657,679)	(2,059,040)	(3,109,118)
	<b>3,281,789</b>	<b>575,222</b>	<b>311,831</b>	<b>(138,241)</b>	<b>(177,724)</b>	<b>(492,288)</b>	<b>(177,562)</b>	<b>(1,358,679)</b>	<b>(1,760,040)</b>	<b>(2,810,118)</b>
<b>TO BE MADE UP FROM RATES</b>	<b>(3,999,531)</b>	<b>(4,317,487)</b>	<b>(4,660,878)</b>	<b>(5,124,455)</b>	<b>(5,634,391)</b>	<b>(6,195,320)</b>	<b>(6,688,938)</b>	<b>(7,222,045)</b>	<b>(7,797,800)</b>	<b>(8,419,616)</b>

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**APPENDIX 4**  
**CAPITAL WORKS PLAN**  
**BY CLASS**

**CAPITAL WORKS – ROAD INFRASTRUCTURE**

ROADS INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
-Howick Street Area - funded from Reserve 27	\$0	\$110,000	\$106,580	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Top Beverley Rd - Widen & seal /Reseal	\$0	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0
-Qualen West Rd Reseal	\$0	\$0	\$0	\$0	\$130,000	\$0	\$0	\$0	\$0	\$0
-Greenhills South Rd - Extend seal to Beverley boundary	\$98,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Quellington Road-Widen seal	\$110,000	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Quellington Road-Shoulder Upgrade	\$0	\$0	\$0	\$76,000	\$0	\$0	\$0	\$0	\$0	\$0
-Talbot West Rd Reseal	\$0	\$0	\$0	\$0	\$170,000	\$0	\$0	\$0	\$0	\$0
-Marwick Rd - Reseal	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Mannavale Rd - Reseal	\$0	\$60,000	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Cameron Rd - Gravel sheet & seal intersections	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Gyamygine East Rd - Extend Seal	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Ford St - Reseal	\$0	\$0	\$0	\$44,000	\$0	\$0	\$0	\$0	\$0	\$0
-Talbot Hall - Seal 400m Qualen West Rd	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0
-Talbot Hall - Seal 400m Talbot Rd	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0
-Dodenanning Road - Extend Seal	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0
-Hoops Road-Reseal	\$0	\$0	\$0	\$0	\$0	\$0	\$18,000	\$0	\$0	\$0
-Cold Harbour Road -Reseal	\$0	\$0	\$0	\$0	\$0	\$0	\$24,000	\$0	\$0	\$0
-Lightley Road -Reseal	\$0	\$0	\$0	\$0	\$0	\$0	\$18,000	\$0	\$0	\$0
-Clifford Road - Reseal	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0
-Macartney Road - Reseal	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000	\$0	\$0	\$0
-Mokine Road-Reseal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0
-Ulster Road - Reseal full length	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$64,000	\$0	\$0
-Naraloggan Road - Clear,Form,Gravel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0
-Cut Hill Rd - Reseal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$56,000	\$0	\$0
-Cut Hill Rd - Widen,Seal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0
-Qualen West Rd - Reseal 0.00to 4.00	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000	\$0
-Mackie Road - Extend Seal 0.6 to 3.00	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0
-Cut Hill Rd - Final Seal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
-Mackie Road - Final Seal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
-North Road - Reseal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
-Eleventh Road- Reseal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
-Wambyn Road - Extend Seal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
-Talbot Road - Widen Seal	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

ROADS INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
-Talbot West Road 10/11	\$0	\$0	\$0	\$0	\$0	\$48,000	\$0	\$0	\$0	\$0
-Grey Street - Reseal	\$0	\$0	\$0	\$0	\$0	\$48,000	\$0	\$0	\$0	\$0
-Tenth Road - Reseal	\$0	\$0	\$0	\$0	\$0	\$64,000	\$0	\$0	\$0	\$0
-Osnaberg - Reseal	\$0	\$0	\$0	\$0	\$0	\$24,000	\$0	\$0	\$0	\$0
-Forbes - Reseal	\$0	\$0	\$0	\$0	\$0	\$24,000	\$0	\$0	\$0	\$0
-Fraser - Reseal	\$0	\$0	\$0	\$0	\$0	\$92,000	\$0	\$0	\$0	\$0
-York-Tammin Rd Seal & Reseal	\$0	\$0	\$0	\$0	\$245,000	\$0	\$0	\$0	\$0	\$0
-York-Tammin Rd slk 11.68 - 16.48 Carry Over 2012/13	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-York-Tammin Rd Widen seal slk 19.6-26.6	\$0	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0
- York-Tammin Rd C/O 11/12-Upgrade shoulders/drainage SLK 11.4 to 7.0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-York-Tammin Rd SLK 7.5-11 final seal C/Over	\$105,843	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-West Talbot Rd - Reseal (6kms from Bev Bndry)	\$0	\$0	\$135,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Top Beverley Rd - Reseal (6kms from Bev Bndry)	\$0	\$0	\$135,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Spencers Brook Rd - Widen,Seal,Widen	\$0	\$0	\$0	\$0	\$0	\$129,000	\$0	\$0	\$0	\$0
-Top Beverley Rd - Reseal	\$0	\$0	\$0	\$0	\$0	\$132,000	\$0	\$0	\$0	\$0
-York- Tammin - Widen,Seal,Widen	\$0	\$0	\$0	\$0	\$0	\$148,000	\$0	\$0	\$0	\$0
-Spencers Brook Rd - Reseal Hamersley Siding South	\$0	\$0	\$0	\$0	\$0	\$41,000	\$0	\$0	\$0	\$0
-Spencers Brook Rd - Final seal (Bland to North)	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0
-Top Beverley Rd - Reseal to 7.00m	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0
-York-Tammin Rd Widen seal slk 26.6 to 31.3	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0
-West Talbot Rd - Reseal	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0
-Top Beverley Rd - Final Seal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000	\$0	\$0
-York-Tammin- Reseal 0.00to 4.00	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0
-Spencers Brook Rd - Final seal Burges to Mackie	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0
-Marwick Road - Widen ,Seal to 7.00m	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0
-Marwick Road - Final Seal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0
-West Talbot Rd - Reseal 4kms	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0
-Spencers Brook Rd - Reseal 4.00kms	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0
-Top Beverley Rd - Reseal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$110,000	\$0
-Spencers Brook Rd - Reconstruct deformed sections	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$240,000
-Spencers Brook Rd - Reseals,Drainage and Widen ,Seal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$210,000
-Avon Tce - Reseal (Bland to Ford)	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Spencers Brook Rd - Final seal SLK 12.32 to 13.34	\$0	\$30,000	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Spencers Brook Rd - Widen seal ,Drainage and Clearing	\$149,982	\$390,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

ROADS INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
-Spencers Brook Rd - Widen and seal SLK 16.63 to 17.42	\$144,195	\$30,000	\$0	\$0	\$205,000	\$0	\$0	\$0	\$0	\$0
-Greenhills South Rd - Reseal	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Talbot West Rd - Final Seal works	\$40,000	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Ashworth Rd - Widen Seal & reseal	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Bland Rd - Widen seal & kerb	\$60,000	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Gwambygine East Rd - Gravel	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Wambyn Rd - Gravel upgrade - carry fwd 12/13	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
-Boyercurtty - Gravel	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
-Ovens Rd - Seal - carry fwd 12/13	\$0	\$30,000	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Piccadilly Rd - Gravel Sheet	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Waterfall Rd - Drain & Gravel	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
-Allen Rd - Drain & Gravel	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0
-Chester Rd - Drain & Gravel	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
-Quellington Road - Final Seal	\$25,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Doodenanning Road - Extend Seal	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0
-Doodenanning Road - Final Seal	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
-Helena - Clear,Widen ,Drain	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0
-Bogling - Clear, Widen,Drain	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
-Grass Valley - Clear,Widen,Drain	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
-Talbot Road - Widen,Seal	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0
-Leeming Road- Seal (0.00to 0.6)	\$0	\$0	\$0	\$0	\$0	\$63,000	\$0	\$0	\$0	\$0
-Leemining Road -Gravel,Drain	\$0	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0
-Station Road - Gravel ,Drain	\$0	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0
-Mannavale Rd- Widen,Seal,Drain	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000	\$0	\$0	\$0
-Leeming Road- Final Seal	\$0	\$0	\$0	\$0	\$0	\$0	\$18,000	\$0	\$0	\$0
-Mackie Rd - Seal 600m from Quairading Road	\$0	\$0	\$0	\$0	\$0	\$0	\$63,000	\$0	\$0	\$0
-Berry Brow Rd - Seal 600m from Lakes Road	\$0	\$0	\$0	\$0	\$0	\$0	\$63,000	\$0	\$0	\$0
-Talbot Hall Road - Gravel,Seal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0
-Mackie Rd - Final Seal 2019/20 Project	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,000	\$0	\$0
-Mackie Rd - Seal 600m from Goldfields Road	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0
-Berry Brow Rd - Final Seal 2019/20 Project	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18,000	\$0	\$0
-Cubbine Road -Reseal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0
-Quonaming Road - Clear,Form,Gravel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000	\$0

ROADS INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
-Moore Road - Clear,Form,Gravel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000	\$0
-Mackie Rd - Final Seal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
-Talbot Hall Road - Final Seal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000	\$0
-Penny Road -Reseal	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$0
-Doodenanning Road - Reseal 3kms	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000
-Cameron Rd - Seal 600m at intersections	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
-Hamersley Siding Rd - Reseal and extend seal 1km	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000
-Station Road - Seal 1 km	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
-Avon Terrace - Asphalt seal - Stephen to Henrietta Sts	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Leeming Road- Upgrade drainage and grade	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
-Ashworth Rd - Reseal and widen seal (north section)	\$64,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Ashworth Rd - Extend seal - carry fwd 12/13	\$34,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Flea Pool Rd - Clear & gravel sheet	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0
-Mokine Rd - Extend seal	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Mokine Rd - Final seal	\$60,000	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Morse St - drainage, gravel and seal	\$24,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Mackie Rd - Widen, gravel & drain	\$0	\$109,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
-Town Street - Final Seals Chamberlain and Newcastle St	\$18,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Knight St - Widen, drain, seal & kerb	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Burges Siding Rd - Reseal	\$0	\$0	\$47,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Hamersley Siding Rd - Clear, drain & gravel	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Osborne Rd - Reseal	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Club Hotel Rd - Gravel	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Berry Brow Rd - Gravel	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Attfield St - Reseal	\$0	\$0	\$0	\$24,000	\$0	\$0	\$0	\$0	\$0	\$0
-Herbert Rd - Reseal	\$0	\$0	\$0	\$24,000	\$0	\$0	\$0	\$0	\$0	\$0
-Buckingham Estate Reseals	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Various Roads Reseals	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0
-Various Roads Surface upgrade (gravel)	\$0	\$155,000	\$200,000	\$0	\$300,000	\$200,000	\$300,000	\$300,000	\$300,000	\$300,000
-Edge Repairs/upgrades - Qualen West Rd	\$37,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Various -Shoulder Refurbishment	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0
-Various Verge Clearing	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
-Various Town Streets Reseals, Kerbing & Drainage	\$100,000	\$100,000	\$100,000	\$160,000	\$200,000	\$250,000	\$250,000	\$200,000	\$200,000	\$200,000
-Greenhills Townsite - Minor works	\$6,000	\$5,000	\$18,000	\$5,000	\$5,000	\$8,000	\$10,000	\$20,000	\$5,000	\$10,000

ROADS INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
-Kauring Townsite - Minor works and signs	\$6,000	\$5,000	\$6,000	\$60,000	\$5,000	\$8,000	\$10,000	\$20,000	\$5,000	\$10,000
-York Estates - Developer's Funds Stage 2 (Trust Palmbrook) - carry fwd 12/13	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-York Townsites - Various streets	\$100,000	\$80,000	\$40,000	\$20,000	\$50,000	\$90,000	\$60,000	\$80,000	\$90,000	\$80,000
-Radnor Road East	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Developers' Subdivisions - Various streets	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
-York Townsites - Various streets - carry fwd 12/13	\$32,862	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Knotts Rd Bridge (4676)	\$78,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Talbot West Rd Bridge (4708)	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Warding Rd Bridge 4170 - Substructure repairs MRWA - carry fwd 12/13	\$72,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Bridge 4166	\$20,830	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Greenhills South Road Bridge 4165	\$10,000	\$0	\$180,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-York-Tammin Rd Bridge 4151 - Substructure repairs MRWA - carry fwd 12/13	\$22,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Municipal Reseal Construction</b>										
-Talbot West to Qualen West Rd	\$32,649	\$54,201	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Quellington Rd - Mannavale Intersection	\$32,499	\$91,501	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Quellington Rd - Sees Remove crest and re-align road	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Spencers Brook/Wilberforce	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Northam-Cranbrook/Ovens	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Projects Subject to Safety Audit	\$0	\$0	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
-Subdivision Development - Redmile Rd Global Care - carry fwd 12/13	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Various subdivision roads	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
<b>Townsite Drainage Construction</b>										
-Various -York Town site Drainage Upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$250,000
-South Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Drainage Study -Urban Stormwater Management Plan	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Monger St Urban Stormwater Drainage carry fwd 12/13	\$110,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Railway to River Drainage System	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-West Boundary to Railway System	\$150,000	\$150,000	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0
Asset Upgrade - Gravel Sheeting/School Bus Routes	\$139,598	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL EXPENDITURE</b>	<b>\$2,658,458</b>	<b>\$2,199,702</b>	<b>\$2,092,580</b>	<b>\$1,983,000</b>	<b>\$2,000,000</b>	<b>\$1,939,000</b>	<b>\$1,884,000</b>	<b>\$1,956,000</b>	<b>\$1,900,000</b>	<b>\$2,070,000</b>

## CAPITAL WORKS – RECREATION INFRASTRUCTURE

RECREATIONAL INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
-York Motto Cross track- Water supply connection	\$0	\$12,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-York Motto Cross track- Signage	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0
-Mount Brown Park - Install new seating and lighting	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-River Project - York Tourist Bureau - funds from Trust	\$12,602	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
-BBQ's - Convert gas to electrical	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Swinging Bridge Refurbishment	\$0	\$0	\$0	\$0	\$0	\$0	\$44,000	\$0	\$0	\$0
Peace Park Water Fountain	\$0	\$0	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Peace Park Lighting	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
War Memorial Park Flag Poles	\$0	\$0	\$0	\$7,000	\$0	\$0	\$0	\$0	\$0	\$0
Howick St Park Seating	\$0	\$0	\$16,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avon Ascent - Gyambygine Park -Picnic Tables	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avon Ascent - Gyambygine Park BBQ Replacement	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avon Walk trail	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Forrest Oval Infrastructure</b>										
-Forrest Oval Drainage works	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0
-Construct access roads	\$0	\$0	\$0	\$0	\$0	\$160,000	\$0	\$0	\$0	\$0
-Install lighting & security system	\$0	\$0	\$0	\$0	\$0	\$70,000	\$91,000	\$0	\$0	\$0
-50 - Direct labour costs	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-40 - Labour overheads	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
- 51 - Materials and Contracts	\$113,668	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-80 - Plant operation costs	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Furniture and Fittings	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Replace 2 x 7 Rink Bowling Greens (synthetic) & Lights	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$88,000	\$0	\$0
-Replace 8 Synthetic Tennis Courts & Lights	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$168,000	\$0
-Replace Oval Lights and Reticulation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$128,000	\$0
-Install aluminium seating	\$0	\$0	\$4,000	\$0	\$0	\$0	\$0	\$126,000	\$0	\$0
-Remove Bowls shade structures	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Boundary Fencing	\$30,000	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Construct new Barbecue area	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Construct new playground with Shade Cover	\$131,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Walk Trails</b>										
-Mt Observation & Wandoo Nat Park	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$140,000

RECREATIONAL INFRASTRUCTURE ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
-Feasibility Study - York to Greenhills Rail Trail	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$85,000	\$0	\$0
-Upgrade Gwambygine Trail	\$0	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Mt Brown Walk Trail	\$0	\$90,000	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-In town heritage trails Revamp	\$0	\$0	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0
-Avon River Trails - aboriginal heritage	\$23,375	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
New Garden Areas										
-Construct new gardens	\$15,000	\$15,000	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL EXPENDITURE</b>	<b>\$433,645</b>	<b>\$157,500</b>	<b>\$217,000</b>	<b>\$122,000</b>	<b>\$210,000</b>	<b>\$230,000</b>	<b>\$270,000</b>	<b>\$299,000</b>	<b>\$296,000</b>	<b>\$140,000</b>

### CAPITAL WORKS – PLANT & EQUIPMENT

PLANT ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
<b>GOVERNANCE</b>										
Vehicles CEO/DCEO	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-CEO's vehicles x 2	\$88,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
-DCEO's vehicles x 1	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
<b>LAW ORDER &amp; PUBLIC SAFETY</b>										
-Talbot Fire Tender	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Purchase of Ranger's vehicle	\$0	\$0	\$43,000	\$0	\$0	\$0	\$0	\$43,000	\$0	\$0
-Purchase of Ranger's vehicle- Additional	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
-Upgrade Ranger vehicle rear	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0
<b>HEALTH</b>										
-Purchase of Manager EHO vehicle	\$61,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
-Purchase EHO Vehicle	\$24,000	\$26,000	\$0	\$26,000	\$0	\$26,000	\$0	\$26,000	\$0	\$26,000
<b>COMMUNITY AMENITIES</b>										
-Town Planner's vehicle	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
<b>RECREATION AND CULTURE</b>										
-Parks Vehicle Y3777	\$0	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000



PLANT ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
<b>TRANSPORT</b>										
-Road Broom	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0
-Street Sweeper (Replace Footpath Sweeper)	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0	\$120,000
-Multi Tyre Roller	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0
-Vibrating roller	\$188,427	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$130,000	\$0
-Chipper Mulcher	\$0	\$0	\$0	\$0	\$0	\$61,000	\$0	\$0	\$0	\$0
-Cherry Picker	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0
-Grader -Volvo Y930	\$340,000	\$0	\$0	\$0	\$0	\$0	\$340,000	\$0	\$0	\$0
-Grader -Volvo Y710	\$0	\$0	\$0	\$0	\$340,000	\$0	\$0	\$0	\$0	\$0
-Grader Utility Y770	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0
-Chainsaws	\$3,800	\$3,800	\$3,800	\$3,800	\$3,800	\$3,800	\$3,800	\$3,800	\$4,000	\$4,000
-Whippersnippers	\$2,000	\$0	\$2,000	\$0	\$2,000	\$0	\$2,000	\$0	\$2,000	\$0
-Truck 13T Y711	\$0	\$0	\$0	\$215,000	\$0	\$0	\$0	\$0	\$0	\$215,000
-Hino Ranger 13 Tonne Y345	\$0	\$215,000	\$0	\$0	\$0	\$0	\$0	\$0	\$215,000	\$0
-Maintenance Truck 5 tonne	\$0	\$0	\$0	\$0	\$117,000	\$0	\$0	\$0	\$117,000	\$0
-Hino 9 T Truck Y641	\$65,000	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0	\$120,000
-Hino Truck 3T Y397	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0
-Hoist Keverek 1500 - Y397	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
-Mitsubishi Canter Y4099	\$0	\$0	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0
-John Deere Loader	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$260,000	\$0
-Water Pumps x 2	\$0	\$0	\$260,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Water Tanks for utilities	\$3,500	\$0	\$0	\$0	\$1,600	\$0	\$3,500	\$0	\$0	\$3,500
-Replace trailers	\$0	\$0	\$0	\$3,500	\$0	\$0	\$0	\$0	\$0	\$0
-Deutcher Slasher mower	\$0	\$4,500	\$0	\$0	\$0	\$4,500	\$0	\$0	\$0	\$4,500
-Turf Tech Verti-Mower	\$0	\$2,500	\$0	\$0	\$0	\$0	\$0	\$2,500	\$0	\$0
-SM Self Propelled Mower	\$0	\$1,800	\$0	\$1,800	\$0	\$0	\$1,800	\$0	\$0	\$1,800
-Traffic Counters	\$3,000	\$0	\$3,000	\$0	\$3,000	\$0	\$3,000	\$0	\$3,000	\$0
-Spray Utility - Y4118 (Carryover of Building mtce Ute)	\$25,000	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$25,000
-Spray Unit pump	\$500	\$0	\$0	\$500	\$0	\$0	\$500	\$0	\$0	\$500
-Replace Blowers as required	\$0	\$1,600	\$0	\$1,600	\$0	\$1,600	\$0	\$0	\$0	\$1,600
-Boxer Footpath Sweeper	\$44,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,600	\$0	\$0
-Side Tipper Trailer	\$0	\$0	\$0	\$0	\$28,000	\$0	\$0	\$0	\$0	\$0
-Miscellaneous Equipment	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

PLANT ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
<b>ECONOMIC SERVICES</b>										
-Building Surveyor Vehicle	\$26,000	\$0	\$26,000	\$0	\$26,000	\$0	\$26,000	\$0	\$26,000	\$0
<b>OTHER PROPERTY AND SERVICES</b>										
-Commuter bus with wheelchair access	\$130,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$130,000	\$0
-Standpipe swipe card systems x1 per year	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$0
-Works Supervisor's Vehicle Y96	\$30,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
-Building Mtc Utility Y387	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0
<b>TOOL PURCHASES</b>										
-Tool Purchases	\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
<b>TOTAL EXPENDITURE</b>	<b>\$1,177,227</b>	<b>\$718,200</b>	<b>\$910,800</b>	<b>\$835,200</b>	<b>\$894,400</b>	<b>\$729,900</b>	<b>\$898,600</b>	<b>\$624,900</b>	<b>\$1,225,000</b>	<b>\$909,900</b>

### CAPITAL WORKS - LAND & BUILDINGS

LAND AND BUILDINGS ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
<b>GOVERNANCE</b>										
Administration Centre										
-Upgrade Car Parking - Hotmix	\$0	\$40,000	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0
-Upgrade Car Parking - Shades	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0
-50 - Direct labour costs	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-40 - Labour overheads	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-80 - Plant operation costs	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Install New Air-conditioning Units Carry Fwd 12/13	\$235,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-New Air-conditioning enclosure Carry Fwd 12/13	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Upgrade fluoro lighting to LED - energy efficiency	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Forbes Street House - Land & Buildings										
-Install New Air-conditioning Units	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0

LAND AND BUILDINGS ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
<b>LAW ORDER AND PUBLIC SAFETY</b>										
Pound upgrade										
-Construct Cat Pound Facilities -York Regional Facilities Carry Fwd 12/13	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FESA - Minor Capital Purchases	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Malebelling Fire Shed	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CCTV Town Centre										
-Install CCTV Mobile Network - Federal Programme	\$68,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Install CCTV Network - State Programme	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Rangers office - Air-conditioning	\$4,364	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>HEALTH</b>										
Housing Osnaburg Road										
-Housing Construction - Health Service Fraser Street Residence	\$0	\$0	\$320,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Install Solar Panels 24 Ford Street	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Install New Leach Drains	\$6,450	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Renewal repairs - remove asbestos	\$4,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>WELFARE</b>										
Child Centre Facility										
-Construct	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Pioneer Memorial Lodge										
-Renewals - Wall finishes	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>COMMUNITY AMENITIES</b>										
Niche Wall Cemetery										
-New niche wall and materials for patio Carry Fwd 12/13	\$21,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Housing Capital - Osnaburg Street										
-Driveway	\$0	\$0	\$4,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Install Solar Panels	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Toilets - South Street										
-Construct toilet block	\$0	\$0	\$0	\$0	\$0	\$0	\$92,000	\$0	\$0	\$0
Avon Park - 2 Shade Shelters	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
Waste Management Land & Buildings										
-Ringlock fencing - Transfer Station	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Power & phone upgrades	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

LAND AND BUILDINGS ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
<b>RECREATION AND CULTURE</b>										
Youth Centre Building										
-Ramp and Parking	\$7,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Outdoor Skate Facilities	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Town Hall Building										
-Regional Cultural Centre Development	\$1,800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Town Hall - Chambers - Upgrade - carpet and furniture	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Town Hall Shelters	\$15,385	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Town Hall Lift Awning c/fwd 12/13	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-CCTV and Alarm Town Hall - Crime Prevention Fund	\$4,839	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Swimming Pool										
-Major works/repairs - remove asbestos & refurbish	\$14,363	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Shade Structure & Lighting	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Paint Pool Bowl	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Barbecue Area	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Storage Shed	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-New Steps Pool Entry	\$55,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Tiling Shower Floor	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Plant Room Upgrade	\$0	\$390,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Replace Piping	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Olde Fire Station										
-Remove asbestos	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Radio Station - 24 Barker St										
-Decommission & demolition	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Croquet Club										
-Renewals - Remove asbestos	\$6,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Old Bowling Club Building										
-Ground Level Drainage	\$3,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Scout Hall										
-Floor Finishes	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0
Netball Courts & Lights	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Dual mark Netball courts and backboards for basketball - replace every 9 years	\$14,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,000

LAND AND BUILDINGS ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
Forrest Oval Redevelopment / Pavilion Building Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Refurbish Building to Match Function Centre	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
-Refurbish Kitchen	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
-Refurbish Toilet Facilities- Pavilion	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-CCTV YRCC - National Crime Prevention Fund	\$66,688	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Terraced Seating	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$34,000	\$0	\$0
-Construct Storage Areas	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0
Recreation Centre										
-Refurbish Building to match Function Centre	\$0	\$0	\$0	\$0	\$60,000	\$0	\$130,000	\$0	\$0	\$0
RSL Memorial Park Upgrade										
-Shade Shelters	\$1,000	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0
Avon Park Capital - Buildings										
-Shade Shelters - including Power/Water connection	\$21,000	\$0	\$16,392	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0
-Seating - Lowe St	\$0	\$0	\$11,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Benches	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Rotunda Ceiling & Floors	\$0	\$9,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Sound System	\$0	\$0	\$0	\$0	\$0	\$0	\$32,000	\$0	\$0	\$0
Swinging Bridge										
-51 - Materials and Contracts - Footpath Approaches Carry Fwd 12/13	\$33,340	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Candice Bateman Park Capital										
-BMX Track	\$27,000	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Additional Playground Equip	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Child Cycle Area	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0
-Shade Shelters	\$6,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Gwambygine Park										
-Modify Toilet Disabled Access	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Shade Shelters	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Staff Housing	\$0	\$0	\$0	\$0	\$0	\$0	\$260,000	\$0	\$0	\$0
Forrest Oval Water Supply										
-Wheatbelt NRM Water Reuse Project - Engineering	\$11,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Wheatbelt NRM Water Reuse Project - Construction	\$141,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

LAND AND BUILDINGS ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
Residency Museum										
-Disabled Toilet Facility	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>TRANSPORT</b>										
Gravel Supplies Land										
- Clear and develop Land	\$0	\$0	\$0	\$0	\$0	\$0	\$425,000	\$0	\$0	\$0
Roe Street Residence										
-Solar Panels	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Renewal repairs	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Depot										
-Renewals - Remove asbestos	\$0	\$0	\$0	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0
<b>ECONOMIC SERVICES</b>										
Old Infant Health Clinic (CRC Building)										
-Decommission & demolition	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>OTHER PROPERTY AND SERVICES</b>										
Housing Capital Osnaburg Road										
-Construct	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0
Housing - Osnaburg Rd										
-Renewal repairs	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Install Solar Panels	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Land Purchase And Development										
-Preliminary Works	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Purchase easement (SAT Ruling)	\$25,000	\$5,000	\$6,000	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0
-Acquisition of Greenhills Lots in Lieu of Rates	\$3,231	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Truck Loading Ramp										
-Relocate ramp to new site	\$0	\$26,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL EXPENDITURE</b>	<b>\$3,517,660</b>	<b>\$686,000</b>	<b>\$483,392</b>	<b>\$65,000</b>	<b>\$115,000</b>	<b>\$50,000</b>	<b>\$1,061,000</b>	<b>\$434,000</b>	<b>\$0</b>	<b>\$14,000</b>

## CAPITAL WORKS - FURNITURE & EQUIPMENT

FURNITURE AND EQUIPMENT ITEM DESCRIPTION	EXPENDITURE									
	2013/2014	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
<b>GOVERNANCE</b>										
-Laptop computers with software x 2	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
-Office Furniture	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
-Fire Proof Safe as per Audit and Record keeping Plan Carry Fwd 12/13	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Computer replacements (3-4 yr cycle)	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
-Purchase Photocopier	\$30,000	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0
<b>RECREATION AND CULTURE</b>										
Town Hall Furniture & Equipment										
-Christmas Decorations for Town Hall	\$0	\$0	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$15,000	\$0
Youth Centre Furniture & Equipment										
-Floor coverings	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Security doors and screens	\$4,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Avon Park Furniture Capital										
-Park Furniture	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Gym Equipment - Forrest Oval										
-Gym Equipment - subject to grant funds	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Candice Bateman Park Furniture & Equipment										
-Furniture & equipment (Seats & equip)	\$10,000	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
-Seating along Cowan Rd	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0
-Shade Covers	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Recreation Convention Centre Furniture and Equipment										
-Furniture and Fittings incl. IT and kitchen utensils	\$35,000	\$0	\$0	\$0	\$35,000	\$35,000	\$0	\$0	\$0	\$0
<b>TOTAL EXPENDITURE</b>	<b>\$129,600</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$31,000</b>	<b>\$60,000</b>	<b>\$110,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$40,000</b>	<b>\$25,000</b>

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# **APPENDIX 5**

## **CASH RESERVES**

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**Plant Replacement Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 -Other  
 - Interest Received  
**Less Transfer to Accumulated Surplus**  
 -Other Plant Purchases  
**CLOSING BALANCE**

Proposed Estimates									
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
\$ 338,002	\$ 168,205	\$ 160,774	\$ 153,009	\$ 144,894	\$ 136,415	\$ 127,553	\$ 118,293	\$ 108,616	\$ 98,504
270,007	260,000	265,000	265,000	265,000	265,000	270,000	270,000	270,000	270,000
13,196	7,569	7,235	6,885	6,520	6,139	5,740	5,323	4,888	4,433
(453,000)	(275,000)	(280,000)	(280,000)	(280,000)	(280,000)	(285,000)	(285,000)	(285,000)	(285,000)
<b>168,205</b>	<b>160,774</b>	<b>153,009</b>	<b>144,894</b>	<b>136,415</b>	<b>127,553</b>	<b>118,293</b>	<b>108,616</b>	<b>98,504</b>	<b>87,937</b>

Purpose - to be used to fund plant purchases or major capital repairs.

**Staff Leave Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 -Other - cash backing of provisions  
 - Interest Received  
**Less Transfer to Accumulated Surplus**  
 -Other  
**CLOSING BALANCE**

Proposed Estimates									
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
\$ 279,102	\$ 353,991	\$ 435,921	\$ 524,537	\$ 617,141	\$ 713,913	\$ 815,039	\$ 920,715	\$ 1,031,148	\$ 1,146,549
63,993	66,000	69,000	69,000	69,000	69,000	69,000	69,000	69,000	69,000
10,896	15,930	19,616	23,604	27,771	32,126	36,677	41,432	46,402	51,595
0	0	0	0	0	0	0	0	0	0
<b>353,991</b>	<b>435,921</b>	<b>524,537</b>	<b>617,141</b>	<b>713,913</b>	<b>815,039</b>	<b>920,715</b>	<b>1,031,148</b>	<b>1,146,549</b>	<b>1,267,144</b>

Purpose - to fund annual and long service leave requirements.

**Town Planning Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 -Other  
 - Interest Received  
**Less Transfer to Accumulated Surplus**  
 -Other  
**CLOSING BALANCE**

Proposed Estimates									
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
\$ 14,892	\$ 15,473	\$ 16,169	\$ 16,897	\$ 17,657	\$ 18,452	\$ 19,282	\$ 20,150	\$ 21,057	\$ 22,004
0	0	0	0	0	0	0	0	0	0
581	696	728	760	795	830	868	907	948	990
0	0	0	0	0	0	0	0	0	0
<b>15,473</b>	<b>16,169</b>	<b>16,897</b>	<b>17,657</b>	<b>18,452</b>	<b>19,282</b>	<b>20,150</b>	<b>21,057</b>	<b>22,004</b>	<b>22,994</b>

Purpose - to develop and review the York Town Planning schemes and amendments.

**Recreation Complex Reserve**

	Proposed Estimates									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Opening Balance</b>	\$ 2,916	\$ 477,030	\$ 512,496	\$ 549,559	\$ 588,289	\$ 628,762	\$ 671,056	\$ 715,254	\$ 761,440	\$ 809,705
<b>Plus Transfer from Accumulated Surplus</b>										
- Interest Received	114	21,466	23,062	24,730	26,473	28,294	30,198	32,186	34,265	36,437
-Other YRCC Membership fees 1/3	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000
-Other Land Sales	500,000	0	0	0	0	0	0	0	0	0
<b>Less Transfer to Accumulated Surplus</b>										
-Other New Turnstile	0	0	0	0	0	0	0	0	0	0
-Other Function Centre IT & Kitchen Utensils	(35,000)	0	0	0	0	0	0	0	0	0
-Other Outdoor Gym Equipment	(5,000)	0	0	0	0	0	0	0	0	0
-Other Shade Shelters & Storeroom	0	0	0	0	0	0	0	0	0	0
<b>CLOSING BALANCE</b>	<b>477,030</b>	<b>512,496</b>	<b>549,559</b>	<b>588,289</b>	<b>628,762</b>	<b>671,056</b>	<b>715,254</b>	<b>761,440</b>	<b>809,705</b>	<b>860,142</b>

Purpose - to provide for the proposed multi purpose community centre and ongoing development of recreation facilities

**Avon River Maintenance Reserve**

	Proposed Estimates									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Opening Balance</b>	\$ 23,009	\$ 567	\$ 593	\$ 619	\$ 647	\$ 676	\$ 707	\$ 738	\$ 772	\$ 806
<b>Plus Transfer from Accumulated Surplus</b>										
- Interest Received	898	26	27	28	29	30	32	33	35	36
<b>Less Transfer to Accumulated Surplus</b>										
Tfr - Tamarisk project expenses	0	0	0	0	0	0	0	0	0	0
-Other Swing Bridge entrance	(23,340)	0	0	0	0	0	0	0	0	0
-Other Shade Shelters	0	0	0	0	0	0	0	0	0	0
-Other Avon Park Power Outlets	0	0	0	0	0	0	0	0	0	0
-Other	0	0	0	0	0	0	0	0	0	0
<b>CLOSING BALANCE</b>	<b>567</b>	<b>593</b>	<b>619</b>	<b>647</b>	<b>676</b>	<b>707</b>	<b>738</b>	<b>772</b>	<b>806</b>	<b>843</b>

Purpose - to maintain and protect the Avon River and its environs.

**Industrial Land Reserve**

	Proposed Estimates									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Opening Balance</b>	\$ 111,364	\$ 115,712	\$ 120,919	\$ 126,360	\$ 132,047	\$ 137,989	\$ 144,198	\$ 150,687	\$ 157,468	\$ 164,554
<b>Plus Transfer from Accumulated Surplus</b>										
- Interest Received	4,348	5,207	5,441	5,686	5,942	6,209	6,489	6,781	7,086	7,405
<b>Less Transfer to Accumulated Surplus</b>										
-Other	0	0	0	0	0	0	0	0	0	0
<b>CLOSING BALANCE</b>	<b>115,712</b>	<b>120,919</b>	<b>126,360</b>	<b>132,047</b>	<b>137,989</b>	<b>144,198</b>	<b>150,687</b>	<b>157,468</b>	<b>164,554</b>	<b>171,959</b>

Purpose - for the continued development and expansion of an industrial subdivision within the Shire.

**Refuse Site Development Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 -Other  
 - Interest Received  
**Less Transfer to Accumulated Surplus**  
 - Other Fencing Waste Transfer Station  
**CLOSING BALANCE**

		Proposed Estimates								
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	185,524	174,649	191,508	209,126	227,537	246,776	266,881	287,890	309,846	332,789
	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
	7,243	7,859	8,618	9,411	10,239	11,105	12,010	12,955	13,943	14,975
	(27,118)	0	0	0	0	0	0	0	0	0
<b>CLOSING BALANCE</b>	<b>174,649</b>	<b>191,508</b>	<b>209,126</b>	<b>227,537</b>	<b>246,776</b>	<b>266,881</b>	<b>287,890</b>	<b>309,846</b>	<b>332,789</b>	<b>356,764</b>

Purpose - to be used for ongoing maintenance and development of Council's waste management facilities.

**Centennial Gardens Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 - Interest Received  
 -Other  
**Less Transfer to Accumulated Surplus**  
 -Other Operating Loss  
**CLOSING BALANCE**

		Proposed Estimates								
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	100,814	98,750	98,194	96,612	91,960	87,098	82,018	76,708	71,160	65,363
	3,936	4,444	4,419	4,348	4,138	3,919	3,691	3,452	3,202	2,941
	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
	(11,000)	(10,000)	(11,000)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)	(14,000)
<b>CLOSING BALANCE</b>	<b>98,750</b>	<b>98,194</b>	<b>96,612</b>	<b>91,960</b>	<b>87,098</b>	<b>82,018</b>	<b>76,708</b>	<b>71,160</b>	<b>65,363</b>	<b>59,304</b>

Purpose - to be used for further expansion and capital repairs of the existing units.

**Public Open Space Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 - Interest Received  
**Less Transfer to Accumulated Surplus**  
**CLOSING BALANCE**

		Proposed Estimates								
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	378	393	411	429	448	469	490	512	535	559
	15	18	18	19	20	21	22	23	24	25
	0	0	0	0	0	0	0	0	0	0
<b>CLOSING BALANCE</b>	<b>393</b>	<b>411</b>	<b>429</b>	<b>448</b>	<b>469</b>	<b>490</b>	<b>512</b>	<b>535</b>	<b>559</b>	<b>584</b>

Purpose - for the expansion and development of passive recreation areas within the Shire.

**Community Bus Reserve**

	Proposed Estimates									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Opening Balance</b>	\$ 62,298	\$ 16,030	\$ 18,051	\$ 20,164	\$ 22,371	\$ 24,678	\$ 27,088	\$ 4,607	\$ 6,115	\$ 7,690
<b>Plus Transfer from Accumulated Surplus</b>										
-Other Operating Profit	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300
- Interest Received	2,432	721	812	907	1,007	1,110	1,219	207	275	346
<b>Less Transfer to Accumulated Surplus</b>										
-Other	(50,000)	0	0	0	0	0	(25,000)	0	0	0
<b>CLOSING BALANCE</b>	<b>16,030</b>	<b>18,051</b>	<b>20,164</b>	<b>22,371</b>	<b>24,678</b>	<b>27,088</b>	<b>4,607</b>	<b>6,115</b>	<b>7,690</b>	<b>9,336</b>

Purpose - to finance the changeover of the Community Bus (funded by the operational surplus of the Community Bus)

**Pioneer Memorial Lodge Reserve**

	Proposed Estimates									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Opening Balance</b>	\$ 117,800	\$ 122,399	\$ 67,907	\$ 70,963	\$ 74,156	\$ 77,493	\$ 80,980	\$ 84,624	\$ 88,433	\$ 92,412
<b>Plus Transfer from Accumulated Surplus</b>										
- Interest Received	4,599	5,508	3,056	3,193	3,337	3,487	3,644	3,808	3,979	4,159
<b>Less Transfer to Accumulated Surplus</b>										
-Other Operating Loss	0	0	0	0	0	0	0	0	0	0
-Other Wall Finishes	0	(60,000)	0	0	0	0	0	0	0	0
-Other Stormwater sump pit	0	0	0	0	0	0	0	0	0	0
<b>CLOSING BALANCE</b>	<b>122,399</b>	<b>67,907</b>	<b>70,963</b>	<b>74,156</b>	<b>77,493</b>	<b>80,980</b>	<b>84,624</b>	<b>88,433</b>	<b>92,412</b>	<b>96,571</b>

Purpose - to finance capital improvements and extensions to the seniors village (funded by the operational surplus of the Lodge)

**Residency Museum Reserve**

	Proposed Estimates									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Opening Balance</b>	\$ 10,847	\$ 11,270	\$ 11,777	\$ 12,307	\$ 12,861	\$ 13,440	\$ 14,044	\$ 14,676	\$ 15,337	\$ 16,027
<b>Plus Transfer from Accumulated Surplus</b>										
- Interest Received	423	507	530	554	579	605	632	660	690	721
<b>Less Transfer to Accumulated Surplus</b>										
-Other	0	0	0	0	0	0	0	0	0	0
<b>CLOSING BALANCE</b>	<b>11,270</b>	<b>11,777</b>	<b>12,307</b>	<b>12,861</b>	<b>13,440</b>	<b>14,044</b>	<b>14,676</b>	<b>15,337</b>	<b>16,027</b>	<b>16,748</b>

Purpose - to fund capital expenditure and maintenance of the historical museum.

**Car Parking Reserve**

	Proposed Estimates									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Opening Balance</b>	\$ 15,476	\$ 184,660	\$ 82,970	\$ 123	\$ 129	\$ 135	\$ 141	\$ 147	\$ 154	\$ 161
<b>Plus Transfer from Accumulated Surplus</b>										
-Other Contribution	218,580	0	22,000	0	0	0	0	0	0	0
- Interest Received	604	8,310	3,734	6	6	6	6	7	7	7
<b>Less Transfer to Accumulated Surplus</b>										
-Other	(50,000)	(110,000)	(108,580)	0	0	0	0	0	0	0
<b>CLOSING BALANCE</b>	<b>184,660</b>	<b>82,970</b>	<b>123</b>	<b>129</b>	<b>135</b>	<b>141</b>	<b>147</b>	<b>154</b>	<b>161</b>	<b>168</b>

Purpose - to fund the management and control of parking facilities in accordance with Councils Parking Plan.

**Building Reserve**

	Proposed Estimates									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Opening Balance</b>	\$ 975	\$ 1,013	\$ 1,059	\$ 1,106	\$ 1,156	\$ 1,208	\$ 1,262	\$ 1,319	\$ 1,379	\$ 1,441
<b>Plus Transfer from Accumulated Surplus</b>										
- Interest Received	38	46	48	50	52	54	57	59	62	65
<b>Less Transfer to Accumulated Surplus</b>										
-Other Upgrade of Admin Locks & Keys	0	0	0	0	0	0	0	0	0	0
<b>CLOSING BALANCE</b>	<b>1,013</b>	<b>1,059</b>	<b>1,106</b>	<b>1,156</b>	<b>1,208</b>	<b>1,262</b>	<b>1,319</b>	<b>1,379</b>	<b>1,441</b>	<b>1,505</b>

Purpose - for the construction and major capital improvements to all Council buildings.

**Disaster Reserve**

	Proposed Estimates									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Opening Balance</b>	\$ 28,808	\$ 29,932	\$ 31,279	\$ 32,686	\$ 34,157	\$ 35,694	\$ 37,301	\$ 38,979	\$ 40,733	\$ 42,566
<b>Plus Transfer from Accumulated Surplus</b>										
- Interest Received	1,124	1,347	1,408	1,471	1,537	1,606	1,679	1,754	1,833	1,915
<b>Less Transfer to Accumulated Surplus</b>										
<b>CLOSING BALANCE</b>	<b>29,932</b>	<b>31,279</b>	<b>32,686</b>	<b>34,157</b>	<b>35,694</b>	<b>37,301</b>	<b>38,979</b>	<b>40,733</b>	<b>42,566</b>	<b>44,482</b>

Purpose - a contingency reserve to help fund recovery from any natural disaster.

**Archives Reserve**

Opening Balance  
 Plus Transfer from Accumulated Surplus  
 - Interest Received  
 Less Transfer to Accumulated Surplus  
 -Other Compactus and Safe  
**CLOSING BALANCE**

Proposed Estimates										
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
\$ 19,159	\$ 9,907	\$ 10,353	\$ 10,819	\$ 11,306	\$ 11,814	\$ 12,346	\$ 12,901	\$ 13,482	\$ 14,089	\$
748	446	466	487	509	532	556	581	607	634	
(10,000)	0	0	0	0	0	0	0	0	0	0
<b>9,907</b>	<b>10,353</b>	<b>10,819</b>	<b>11,306</b>	<b>11,814</b>	<b>12,346</b>	<b>12,901</b>	<b>13,482</b>	<b>14,089</b>	<b>14,723</b>	

Purpose - to provide a secure building for the safe storage of Council's Archival Records.

**Water Supply Reserve**

Opening Balance  
 Plus Transfer from Accumulated Surplus  
 - Interest Received  
 Less Transfer to Accumulated Surplus  
**CLOSING BALANCE**

Proposed Estimates										
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
\$ 6,778	\$ 6,778	\$ 7,083	\$ 7,402	\$ 7,735	\$ 8,083	\$ 8,447	\$ 8,827	\$ 9,224	\$ 9,639	\$
0	305	319	333	348	364	380	397	415	434	
<b>6,778</b>	<b>7,083</b>	<b>7,402</b>	<b>7,735</b>	<b>8,083</b>	<b>8,447</b>	<b>8,827</b>	<b>9,224</b>	<b>9,639</b>	<b>10,073</b>	

Purpose - to hold funds raised through the water supply charge until the loan repayment is due.

**Tied Grant Funds Reserve**

Opening Balance  
 Plus Transfer from Accumulated Surplus  
 - Interest Received  
 Less Transfer to Accumulated Surplus  
 -Other SEAVROC  
 -Other Regional Waste Management Strategy  
 -Other YAC Leadership Programme  
 -Other Mannavale, Qualan West and Spencers Brk Bridges  
 -Other You're Welcome Project  
 -Other Bridge Upgrades  
**CLOSING BALANCE**

Proposed Estimates										
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
\$ 61,689	\$ 6,119	\$ 6,119	\$ 6,119	\$ 6,119	\$ 6,119	\$ 6,119	\$ 6,119	\$ 6,119	\$ 6,119	\$ 6,119
0	0	0	0	0	0	0	0	0	0	0
(11,374)	0	0	0	0	0	0	0	0	0	0
(1,500)	0	0	0	0	0	0	0	0	0	0
(11,866)	0	0	0	0	0	0	0	0	0	0
(30,830)	0	0	0	0	0	0	0	0	0	0
<b>6,119</b>	<b>6,119</b>	<b>6,119</b>	<b>6,119</b>	<b>6,119</b>	<b>6,119</b>	<b>6,119</b>	<b>6,119</b>	<b>6,119</b>	<b>6,119</b>	<b>6,119</b>

Purpose - to segregate grant funds provided for specific projects until those projects are carried out.



**Main St (Town Precinct) Upgrade Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 - Interest Received  
**Less Transfer to Accumulated Surplus**  
 -Other Avon Terrace Project  
**CLOSING BALANCE**

Proposed Estimates										
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
\$ 44,195	\$ 1,920	\$ 2,006	\$ 2,097	\$ 2,191	\$ 2,290	\$ 2,393	\$ 2,500	\$ 2,613	\$ 2,730	\$
1,725	86	90	94	99	103	108	113	118	123	
(44,000)	0	0	0	0	0	0	0	0	0	0
<b>1,920</b>	<b>2,006</b>	<b>2,097</b>	<b>2,191</b>	<b>2,290</b>	<b>2,393</b>	<b>2,500</b>	<b>2,613</b>	<b>2,730</b>	<b>2,853</b>	

Purpose - to provide funds to upgrade the Main St and the development of a Town Precinct.

**Strategic Planning Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 - Interest Received  
**Less Transfer to Accumulated Surplus**  
 Other - Strategic Planning Expenses  
**CLOSING BALANCE**

Proposed Estimates										
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
\$ 14,034	\$ 14,582	\$ 15,238	\$ 15,924	\$ 16,640	\$ 17,389	\$ 18,172	\$ 18,990	\$ 19,844	\$ 20,737	\$
548	656	686	717	749	783	818	855	893	933	
0	0	0	0	0	0	0	0	0	0	0
<b>14,582</b>	<b>15,238</b>	<b>15,924</b>	<b>16,640</b>	<b>17,389</b>	<b>18,172</b>	<b>18,990</b>	<b>19,844</b>	<b>20,737</b>	<b>21,670</b>	

Purpose - to provide for the preparation, ongoing replacement, amendment and printing costs associated with the Strategic Plan.

**Cemetery Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 - Interest Received  
**Less Transfer to Accumulated Surplus**  
 -Other Cemetary Upgrade  
**CLOSING BALANCE**

Proposed Estimates										
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
\$ 23,320	\$ 2,430	\$ 2,539	\$ 2,654	\$ 2,773	\$ 2,898	\$ 3,028	\$ 3,164	\$ 3,307	\$ 3,456	\$
910	109	114	119	125	130	136	142	149	156	
(21,800)	0	0	0	0	0	0	0	0	0	0
<b>2,430</b>	<b>2,539</b>	<b>2,654</b>	<b>2,773</b>	<b>2,898</b>	<b>3,028</b>	<b>3,164</b>	<b>3,307</b>	<b>3,456</b>	<b>3,611</b>	

Purpose - to provide for the ongoing development of the existing York Cemetery or the development of a new site at a location to be determined.

**York Town Hall Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 - Interest Received  
**Less Transfer to Accumulated Surplus**  
 -Other Town Hall Lift Awning  
**CLOSING BALANCE**

Proposed Estimates										
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
\$ 27,995	\$ 19,088	\$ 19,947	\$ 20,845	\$ 21,783	\$ 22,763	\$ 23,787	\$ 24,858	\$ 25,976	\$ 27,145	\$
1,093	859	898	938	980	1,024	1,070	1,119	1,169	1,222	
(10,000)	0	0	0	0	0	0	0	0	0	0
<b>19,088</b>	<b>19,947</b>	<b>20,845</b>	<b>21,783</b>	<b>22,763</b>	<b>23,787</b>	<b>24,858</b>	<b>25,976</b>	<b>27,145</b>	<b>28,367</b>	

Purpose - to provide for the ongoing development of the existing Town Hall in recognition of its significant heritage value to residents of the Shire.

**RSL Memorial Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 - Interest Received  
**Less Transfer to Accumulated Surplus**  
 -Other Upgrade  
**CLOSING BALANCE**

Proposed Estimates										
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
\$ 11,394	\$ 11,839	\$ 12,372	\$ 12,928	\$ 13,510	\$ 14,118	\$ 14,754	\$ 15,417	\$ 16,111	\$ 16,836	\$
445	533	557	582	608	635	664	694	725	758	
0	0	0	0	0	0	0	0	0	0	0
<b>11,839</b>	<b>12,372</b>	<b>12,928</b>	<b>13,510</b>	<b>14,118</b>	<b>14,754</b>	<b>15,417</b>	<b>16,111</b>	<b>16,836</b>	<b>17,594</b>	

Purpose - to provide for the upgrading of the RSL Memorial.

**Greenhills Townsite Development Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 - Interest Received  
**Less Transfer to Accumulated Surplus**  
 -Other Townsite Redevelopment  
**CLOSING BALANCE**

Proposed Estimates										
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
\$ 26,180	\$ 4,702	\$ 4,914	\$ 5,135	\$ 5,366	\$ 5,607	\$ 5,860	\$ 6,123	\$ 6,399	\$ 6,687	\$
1,022	212	221	231	241	252	264	276	288	301	
(22,500)	0	0	0	0	0	0	0	0	0	0
<b>4,702</b>	<b>4,914</b>	<b>5,135</b>	<b>5,366</b>	<b>5,607</b>	<b>5,860</b>	<b>6,123</b>	<b>6,399</b>	<b>6,687</b>	<b>6,988</b>	

Purpose - to provide funds to enhance the amenity and economic potential of the Greenhills Townsite with such funds to be expended in consultation with the Greenhills Progress Association.

**Youth Capital Works Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 - Interest Received  
**Less Transfer to Accumulated Surplus**  
 -Other Youth Development  
**CLOSING BALANCE**

Proposed Estimates										
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0
<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Purpose - to provide for youth related infrastructure requirements

**Roads Reserve**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 - Interest Received  
**Less Transfer to Accumulated Surplus**  
 -Other Qualan West Road Reseal  
**CLOSING BALANCE**

Proposed Estimates										
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
\$ 71,998	\$ 74,809	\$ 78,175	\$ 81,693	\$ 85,369	\$ 89,211	\$ 93,226	\$ 97,421	\$ 101,805	\$ 106,386	\$ 111,173
2,811	3,366	3,518	3,676	3,842	4,015	4,195	4,384	4,581	4,787	
0	0	0	0	0	0	0	0	0	0	0
<b>74,809</b>	<b>78,175</b>	<b>81,693</b>	<b>85,369</b>	<b>89,211</b>	<b>93,226</b>	<b>97,421</b>	<b>101,805</b>	<b>106,386</b>	<b>111,173</b>	

Purpose - to provide for future road resealing requirements

**Land & Infrastructure Reserve**

	Proposed Estimates									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Opening Balance</b>	\$ 660	\$ 319,451	\$ 363,826	\$ 430,198	\$ 504,557	\$ 577,262	\$ 853,239	\$ 516,635	\$ 589,884	\$ 666,428
<b>Plus Transfer from Accumulated Surplus</b>										
- Interest Received	26	14,375	16,372	19,359	22,705	25,977	38,396	23,249	26,545	29,989
-Other	25,000	50,000	50,000	55,000	50,000	250,000	50,000	50,000	50,000	50,000
-Other Contribution - Land Sales	530,000	0	0	0	0	0	0	0	0	0
<b>Less Transfer to Accumulated Surplus</b>										
-Other Install new Air Conditioning Units	(15,000)	0	0	0	0	0	0	0	0	0
-Other Air Conditioning Enclosure	0	0	0	0	0	0	0	0	0	0
-Other Install costs of Solar Panels	(8,000)	0	0	0	0	0	0	0	0	0
-Other Burges Siding Fire Shed Site Works	0	0	0	0	0	0	0	0	0	0
-Other Fraser St Kitchen Upgrade	0	0	0	0	0	0	0	0	0	0
-Other Youth Centre HW Service Upgrade	0	0	0	0	0	0	0	0	0	0
-Other Town Hall Kitchen HW Service Upgrade	0	0	0	0	0	0	0	0	0	0
-Other Bowling Club HW Service Upgrade	0	0	0	0	0	0	0	0	0	0
-Other Rec Centre Shower HW Service Upgrade	0	0	0	0	0	0	0	0	0	0
-Other Swim Pool HW Service Upgrade	0	0	0	0	0	0	0	0	0	0
-Other Cemetery Infrastructure	(30,000)	0	0	0	0	0	0	0	0	0
-Other Purchase easement Lot 51	(25,000)	0	0	0	0	0	0	0	0	0
-Other Car Park	(6,000)	0	0	0	0	0	0	0	0	0
-Other Relocate Talbot Fire Shed	(20,000)	(20,000)	0	0	0	0	0	0	0	0
-Other Energy Efficiency Projects	(132,235)	0	0	0	0	0	0	0	0	0
-Other Land Acquisition Gravel Pits	0	0	0	0	0	0	(425,000)	0	0	0
<b>CLOSING BALANCE</b>	<b>319,451</b>	<b>363,826</b>	<b>430,198</b>	<b>504,557</b>	<b>577,262</b>	<b>853,239</b>	<b>516,635</b>	<b>589,884</b>	<b>666,428</b>	<b>746,418</b>

Purpose - for the purpose of funding the purchase of land and or buildings or the construction of buildings

**Forrest Oval Lights**

	Proposed Estimates									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Opening Balance</b>	\$ 1,274	\$ 3,424	\$ 5,678	\$ 8,034	\$ 10,495	\$ 13,067	\$ 15,755	\$ 18,564	\$ 21,500	\$ 24,567
<b>Plus Transfer from Accumulated Surplus</b>										
- Interest Received	50	154	256	362	472	588	709	835	967	1,106
-Other Contribution	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
<b>Less Transfer to Accumulated Surplus</b>										
-Other	0	0	0	0	0	0	0	0	0	0
<b>CLOSING BALANCE</b>	<b>3,424</b>	<b>5,678</b>	<b>8,034</b>	<b>10,495</b>	<b>13,067</b>	<b>15,755</b>	<b>18,564</b>	<b>21,500</b>	<b>24,567</b>	<b>27,773</b>

Purpose - to provide for the replacement and upgrading of the Oval Lights

**Forrest Oval - Bowling Greens**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 - Interest Received  
 -Other Contribution  
**Less Transfer to Accumulated Surplus**  
 -Other  
**CLOSING BALANCE**

Proposed Estimates										
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
\$ 4,003	\$ 8,429	\$ 13,078	\$ 17,937	\$ 23,014	\$ 28,320	\$ 33,864	\$ 39,658	\$ 45,712	\$ 52,040	\$
156	379	589	807	1,036	1,274	1,524	1,785	2,057	2,342	
4,270	4,270	4,270	4,270	4,270	4,270	4,270	4,270	4,270	4,270	
0	0	0	0	0	0	0	0	0	0	
<b>8,429</b>	<b>13,078</b>	<b>17,937</b>	<b>23,014</b>	<b>28,320</b>	<b>33,864</b>	<b>39,658</b>	<b>45,712</b>	<b>52,040</b>	<b>58,651</b>	

Purpose - to provide for the future replacement of Bowls synthetic surface

**Forrest Oval - Tennis Greens**

**Opening Balance**  
**Plus Transfer from Accumulated Surplus**  
 - Interest Received  
 -Other Contribution  
**Less Transfer to Accumulated Surplus**  
 -Other  
**CLOSING BALANCE**

Proposed Estimates										
2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
\$ 477	\$ 2,726	\$ 5,079	\$ 7,540	\$ 10,109	\$ 12,794	\$ 15,597	\$ 18,532	\$ 21,597	\$ 24,800	\$
19	123	232	338	456	573	705	835	973	1,117	
2,230	2,230	2,230	2,230	2,230	2,230	2,230	2,230	2,230	2,230	
0	0	0	0	0	0	0	0	0	0	
<b>2,726</b>	<b>5,079</b>	<b>7,540</b>	<b>10,109</b>	<b>12,794</b>	<b>15,597</b>	<b>18,532</b>	<b>21,597</b>	<b>24,800</b>	<b>28,147</b>	

Purpose - to provide for the future replacement of Tennis synthetic surface

**TOTAL RESERVES - CASH BACKED**

<b>2,256,278</b>	<b>2,296,435</b>	<b>2,443,822</b>	<b>2,686,418</b>	<b>2,934,932</b>	<b>3,394,626</b>	<b>3,225,012</b>	<b>3,497,763</b>	<b>3,782,788</b>	<b>4,080,639</b>
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# **APPENDIX 6**

## **LOAN REPAYMENT SCHEDULES**

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Program	Loan No.	Principal	Loans Raised	Interest	Principal	Principal
		01.07.13	Estimates 2013/2014	Estimates 2013/2014	Estimates 2013/2014	31.06.2014
		\$	\$	\$	\$	\$
Water Supply (Self Supporting Loan)	60	29,168	0	1,881	11,060	18,108
Forrest Oval Redevelopment	62	1,258,993	0	79,524	39,221	1,219,772
Forrest Oval Redevelopment	63	301,691	0	15,424	15,514	286,177
Forrest Oval Redevelopment	64	470,597	0	24,059	24,199	446,398
Archive Facility	65	104,806	0	5,000	9,852	94,954
		<b>2,165,255</b>	<b>0</b>	<b>125,888</b>	<b>99,846</b>	<b>2,065,409</b>

Program	Loan No.	Principal	Loans Raised	Interest	Principal	Principal
		01.07.14	Estimates 2014/2015	Estimates 2014/2015	Estimates 2014/2015	31.06.2015
		\$	\$	\$	\$	\$
Water Supply (Self Supporting Loan)	60	18,108	0	1,080	11,860	6,248
Forrest Oval Redevelopment	62	1,219,772	0	77,014	41,731	1,178,041
Forrest Oval Redevelopment	63	286,177	0	14,609	16,328	269,849
Forrest Oval Redevelopment	64	446,398	0	22,788	25,469	420,929
Archive Facility	65	94,954		4,511	10,342	84,612
		<b>2,065,409</b>	<b>0</b>	<b>120,002</b>	<b>105,730</b>	<b>1,959,679</b>

Program	Loan No.	Principal	Loans Raised	Interest	Principal	Principal
		01.07.15	Estimates 2015/2016	Estimates 2015/2016	Estimates 2015/2016	31.06.2016
		\$	\$	\$	\$	\$
Water Supply (Self Supporting Loan)	60	6,248	0	222	6,248	0
Forrest Oval Redevelopment	62	1,178,041	0	74,344	44,400	1,133,641
Forrest Oval Redevelopment	63	269,849	0	13,752	17,185	252,664
Forrest Oval Redevelopment	64	420,929	0	21,451	26,807	394,122
Archive Facility	65	84,612	0	3,997	10,856	73,756
		<b>1,959,679</b>	<b>0</b>	<b>113,766</b>	<b>105,496</b>	<b>1,854,183</b>

Program	Loan No.	Principal	Loans Raised	Interest	Principal	Principal
		01.07.16	Estimates 2016/2017	Estimates 2016/2017	Estimates 2016/2017	31.06.2017
		\$	\$	\$	\$	\$
Water Supply (Self Supporting Loan)	60	0	0	0	0	0
Forrest Oval Redevelopment	62	1,133,641	0	71,503	47,242	1,086,399
Forrest Oval Redevelopment	63	252,664	0	12,850	18,087	234,577
Forrest Oval Redevelopment	64	394,122	0	20,043	28,214	365,908
Archive Facility	65	73,756	0	3,457	11,396	62,360
		<b>1,854,183</b>	<b>0</b>	<b>107,853</b>	<b>104,939</b>	<b>1,749,244</b>

Program	Loan No.	Principal	Loans Raised	Interest	Principal	Principal
		01.07.17	Estimates 2017/2018	Estimates 2017/2018	Estimates 2017/2018	31.06.2018
		\$	\$	\$	\$	\$
Water Supply (Self Supporting Loan)	60	0	0	0	0	0
Forrest Oval Redevelopment	62	1,086,399	0	68,480	50,265	1,036,134
Forrest Oval Redevelopment	63	234,577	0	11,900	19,037	215,540
Forrest Oval Redevelopment	64	365,908	0	18,562	29,696	336,212
Archive Facility	65	62,360	0	2,891	11,962	50,398
		<b>1,749,244</b>	<b>0</b>	<b>101,833</b>	<b>110,960</b>	<b>1,638,284</b>

Program	Loan No.	Principal	Loans Raised	Interest	Principal	Principal
		01.07.18	Estimates 2018/2019	Estimates 2018/2019	Estimates 2018/2019	31.06.2019
		\$	\$	\$	\$	\$
Water Supply (Self Supporting Loan)	60	0	0	0	0	0
Forrest Oval Redevelopment	62	1,036,134	0	65,263	53,482	982,652
Forrest Oval Redevelopment	63	215,540	0	10,900	20,036	195,504
Forrest Oval Redevelopment	64	336,212	0	17,003	31,255	304,957
Archive Facility	65	50,398	0	2,296	12,556	37,842
		<b>1,638,284</b>	<b>0</b>	<b>95,462</b>	<b>117,329</b>	<b>1,520,955</b>

Program	Loan No.	Principal	Loans Raised	Interest	Principal	Principal
		01.07.19	Estimates 2019/2020	Estimates 2019/2020	Estimates 2019/2020	31.06.2020
		\$	\$	\$	\$	\$
Water Supply (Self Supporting Loan)	60	0	0	0	0	0
Forrest Oval Redevelopment	62	982,652	0	61,841	56,904	925,748
Forrest Oval Redevelopment	63	195,504	0	9,848	21,089	174,415
Forrest Oval Redevelopment	64	304,957	0	15,362	32,896	272,061
Archive Facility	65	37,842	0	1,672	13,180	24,662
		<b>1,520,955</b>	<b>0</b>	<b>88,723</b>	<b>124,069</b>	<b>1,396,886</b>

Program	Loan No.	Principal	Loans Raised	Interest	Principal	Principal
		01.07.20	Estimates 2020/2021	Estimates 2020/2021	Estimates 2020/2021	31.06.2021
		\$	\$	\$	\$	\$
Water Supply (Self Supporting Loan)	60	0	0	0	0	0
Forrest Oval Redevelopment	62	925,748	0	58,199	60,546	865,202
Forrest Oval Redevelopment	63	174,415	0	8,741	22,196	152,219
Forrest Oval Redevelopment	64	272,061	0	13,635	34,623	237,438
Archive Facility	65	24,662	0	1,017	13,836	10,826
		<b>1,396,886</b>	<b>0</b>	<b>81,592</b>	<b>131,201</b>	<b>1,265,685</b>

Program	Loan No.	Principal	Loans Raised	Interest	Principal	Principal
		01.07.21	Estimates 2021/2022	Estimates 2021/2022	Estimates 2021/2022	31.06.2022
		\$	\$	\$	\$	\$
Water Supply (Self Supporting Loan)	60	0	0	0	0	0
Forrest Oval Redevelopment	62	865,202	0	54,325	64,420	800,782
Forrest Oval Redevelopment	63	152,219	0	7,575	23,361	128,858
Forrest Oval Redevelopment	64	237,438	0	11,817	36,441	200,997
Archive Facility	65	10,826	0	314	10,826	0
		<b>1,265,685</b>	<b>0</b>	<b>74,031</b>	<b>135,048</b>	<b>1,130,637</b>

Program	Loan No.	Principal	Loans Raised	Interest	Principal	Principal
		01.07.22	Estimates 2022/23	Estimates 2022/23	Estimates 2022/23	31.06.2023
		\$	\$	\$	\$	\$
Water Supply (Self Supporting Loan)	60	0	0	0	0	0
Forrest Oval Redevelopment	62	800,782	0	50,202	68,543	732,239
Forrest Oval Redevelopment	63	128,858	0	6,349	24,588	104,270
Forrest Oval Redevelopment	64	200,997	0	9,904	38,354	162,643
Archive Facility	65	0	0	0	0	0
		<b>1,130,637</b>	<b>0</b>	<b>66,455</b>	<b>131,485</b>	<b>999,152</b>

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# **APPENDIX 7**

## **DEPRECIATION SCHEDULES**

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**2013-14**

Program	Land and Buildings	Furniture and Equip.	Plant and Equip.	Tools	Footpaths	Roads	Other	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Balance at the beginning of the year</b>	7,408,216	1,175,210	4,594,591	0	0	75,928,495	11,482,658	100,589,170
<b>Assets Acquired during the year</b>	3,517,660	129,600	1,177,227	0	0	2,658,458	494,645	7,977,590
<b>Assets Disposed during the year</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Asset Balance at the end of the year</b>	<b>10,925,876</b>	<b>1,304,810</b>	<b>5,771,818</b>	<b>0</b>	<b>0</b>	<b>78,586,953</b>	<b>11,977,303</b>	<b>108,566,760</b>
<b>Depreciation at the beginning of the year</b>	(2,167,571)	(869,465)	(2,544,703)	0	0	(8,292,324)	(1,443,077)	(15,317,140)
<b>Depreciation Expense Raised</b>	(249,604)	(32,620)	(288,591)	0	0	(831,706)	(282,733)	(1,685,255)
<b>Depreciation Expense Written Back on Disposals</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Depreciation at the end of Year</b>	<b>(2,417,176)</b>	<b>(902,086)</b>	<b>(2,833,294)</b>	<b>0</b>	<b>0</b>	<b>(9,124,030)</b>	<b>(1,725,810)</b>	<b>(17,002,395)</b>
<b>Written Down Value of Assets Sold</b>	<b>0</b>	<b>0</b>	<b>(393,200)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(393,200)</b>
<b>Net Asset Values at the end of the year</b>	<b>8,508,700</b>	<b>402,724</b>	<b>2,545,324</b>	<b>0</b>	<b>0</b>	<b>69,462,923</b>	<b>10,251,493</b>	<b>91,171,165</b>

**2014-15**

Program	Land and Buildings	Furniture and Equip.	Plant and Equip.	Tools	Footpaths	Roads	Other	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Balance at the beginning of the year</b>	10,925,876	1,304,810	5,771,818	0	0	78,586,953	11,977,303	108,566,760
<b>Assets Acquired during the year</b>	686,000	50,000	715,200	3,000	0	2,199,702	157,500	3,811,402
<b>Assets Disposed during the year</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Asset Balance at the end of the year</b>	<b>11,611,876</b>	<b>1,354,810</b>	<b>6,487,018</b>	<b>3,000</b>	<b>0</b>	<b>80,786,655</b>	<b>12,134,803</b>	<b>112,378,162</b>
<b>Depreciation at the beginning of the year</b>	(2,417,176)	(902,086)	(3,226,494)	0	0	(9,124,030)	(1,725,810)	(17,395,595)
<b>Depreciation Expense Raised</b>	(254,648)	(33,870)	(324,351)	(141)	0	(798,942)	(276,320)	(1,688,272)
<b>Depreciation Expense Written Back on Disposals</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Depreciation at the end of Year</b>	<b>(2,671,824)</b>	<b>(935,956)</b>	<b>(3,550,845)</b>	<b>(141)</b>	<b>0</b>	<b>(9,922,972)</b>	<b>(2,002,130)</b>	<b>(19,083,868)</b>
<b>Written Down Value of Assets Sold</b>	<b>0</b>	<b>0</b>	<b>(305,520)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(305,520)</b>
<b>Net Asset Values at the end of the year</b>	<b>8,940,052</b>	<b>418,854</b>	<b>2,630,653</b>	<b>2,859</b>	<b>0</b>	<b>70,863,683</b>	<b>10,132,673</b>	<b>92,988,774</b>

**2015-16**

Program	Land and Buildings	Furniture and Equip.	Plant and Equip.	Tools	Footpaths	Roads	Other	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Balance at the beginning of the year</b>	11,611,876	1,354,810	6,487,018	3,000	0	80,786,655	12,134,803	112,378,162
<b>Assets Acquired during the year</b>	483,392	50,000	907,800	3,000	0	2,092,580	217,000	3,753,772
<b>Assets Disposed during the year</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Asset Balance at the end of the year</b>	<b>12,095,268</b>	<b>1,404,810</b>	<b>7,394,818</b>	<b>6,000</b>	<b>0</b>	<b>82,879,235</b>	<b>12,351,803</b>	<b>116,131,934</b>
<b>Depreciation at the beginning of the year</b>	(2,671,824)	(935,956)	(3,856,365)	(141)	0	(9,922,972)	(2,002,130)	(19,389,388)
<b>Depreciation Expense Raised</b>	(265,249)	(35,120)	(369,741)	(282)	0	(819,637)	(281,261)	(1,771,290)
<b>Depreciation Expense Written Back on Disposals</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Depreciation at the end of Year</b>	<b>(2,937,073)</b>	<b>(971,076)</b>	<b>(4,226,106)</b>	<b>(423)</b>	<b>0</b>	<b>(10,742,609)</b>	<b>(2,283,391)</b>	<b>(21,160,678)</b>
<b>Written Down Value of Assets Sold</b>	<b>0</b>	<b>0</b>	<b>(352,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(352,000)</b>
<b>Net Asset Values at the end of the year</b>	<b>9,158,195</b>	<b>433,734</b>	<b>2,816,712</b>	<b>5,577</b>	<b>0</b>	<b>72,136,626</b>	<b>10,068,412</b>	<b>94,619,256</b>

**2016-17**

Program	Land and Buildings	Furniture and Equip.	Plant and Equip.	Tools	Footpaths	Roads	Other	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Balance at the beginning of the year</b>	12,095,268	1,404,810	7,394,818	6,000	0	82,879,235	12,351,803	116,131,934
<b>Assets Acquired during the year</b>	65,000	31,000	832,200	3,000	0	1,983,000	122,000	3,036,200
<b>Assets Disposed during the year</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Asset Balance at the end of the year</b>	<b>12,160,268</b>	<b>1,435,810</b>	<b>8,227,018</b>	<b>9,000</b>	<b>0</b>	<b>84,862,235</b>	<b>12,473,803</b>	<b>119,168,134</b>
<b>Depreciation at the beginning of the year</b>	(2,937,073)	(971,076)	(4,578,106)	(423)	0	(10,742,609)	(2,283,391)	(21,512,678)
<b>Depreciation Expense Raised</b>	(266,675)	(35,895)	(411,351)	(423)	0	(839,248)	(284,039)	(1,837,631)
<b>Depreciation Expense Written Back on Disposals</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Depreciation at the end of Year</b>	<b>(3,203,748)</b>	<b>(1,006,971)</b>	<b>(4,989,456)</b>	<b>(846)</b>	<b>0</b>	<b>(11,581,857)</b>	<b>(2,567,430)</b>	<b>(23,350,308)</b>
<b>Written Down Value of Assets Sold</b>	<b>0</b>	<b>0</b>	<b>(329,200)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(329,200)</b>
<b>Net Asset Values at the end of the year</b>	<b>8,956,520</b>	<b>428,839</b>	<b>2,908,362</b>	<b>8,154</b>	<b>0</b>	<b>73,280,378</b>	<b>9,906,373</b>	<b>95,488,626</b>

**2017-18**

Program	Land and Buildings	Furniture and Equip.	Plant and Equip.	Tools	Footpaths	Roads	Other	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Balance at the beginning of the year</b>	12,160,268	1,435,810	8,227,018	9,000	0	84,862,235	12,473,803	119,168,134
<b>Assets Acquired during the year</b>	115,000	60,000	891,400	3,000	0	2,000,000	210,000	3,279,400
<b>Assets Disposed during the year</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Asset Balance at the end of the year</b>	<b>12,275,268</b>	<b>1,495,810</b>	<b>9,118,418</b>	<b>12,000</b>	<b>0</b>	<b>86,862,235</b>	<b>12,683,803</b>	<b>122,447,534</b>
<b>Depreciation at the beginning of the year</b>	(3,203,748)	(1,006,971)	(5,318,656)	(846)	0	(11,581,857)	(2,567,430)	(23,679,508)
<b>Depreciation Expense Raised</b>	(269,197)	(37,395)	(455,921)	(564)	0	(859,027)	(288,821)	(1,910,924)
<b>Depreciation Expense Written Back on Disposals</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Depreciation at the end of Year</b>	<b>(3,472,945)</b>	<b>(1,044,367)</b>	<b>(5,774,577)</b>	<b>(1,410)</b>	<b>0</b>	<b>(12,440,883)</b>	<b>(2,856,251)</b>	<b>(25,590,433)</b>
<b>Written Down Value of Assets Sold</b>	<b>0</b>	<b>0</b>	<b>(372,800)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(372,800)</b>
<b>Net Asset Values at the end of the year</b>	<b>8,802,323</b>	<b>451,443</b>	<b>2,971,041</b>	<b>10,590</b>	<b>0</b>	<b>74,421,352</b>	<b>9,827,552</b>	<b>96,484,301</b>

2018-19								
Program	Land and Buildings	Furniture and Equip.	Plant and Equip.	Tools	Footpaths	Roads	Other	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Balance at the beginning of the year</b>	12,275,268	1,495,810	9,118,418	12,000	0	86,862,235	12,683,803	122,447,534
<b>Assets Acquired during the year</b>	50,000	110,000	726,900	3,000	0	1,939,000	230,000	3,058,900
<b>Assets Disposed during the year</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Asset Balance at the end of the year</b>	<b>12,325,268</b>	<b>1,605,810</b>	<b>9,845,318</b>	<b>15,000</b>	<b>0</b>	<b>88,801,235</b>	<b>12,913,803</b>	<b>125,506,434</b>
<b>Depreciation at the beginning of the year</b>	(3,472,945)	(1,044,367)	(6,147,377)	(1,410)	0	(12,440,883)	(2,856,251)	(25,963,233)
<b>Depreciation Expense Raised</b>	(270,293)	(40,145)	(492,266)	(705)	0	(878,202)	(294,058)	(1,975,670)
<b>Depreciation Expense Written Back on Disposals</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Depreciation at the end of Year</b>	<b>(3,743,238)</b>	<b>(1,084,512)</b>	<b>(6,639,643)</b>	<b>(2,115)</b>	<b>0</b>	<b>(13,319,086)</b>	<b>(3,150,309)</b>	<b>(27,938,903)</b>
<b>Written Down Value of Assets Sold</b>	<b>0</b>	<b>0</b>	<b>(290,800)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(290,800)</b>
<b>Net Asset Values at the end of the year</b>	<b>8,582,030</b>	<b>521,298</b>	<b>2,914,875</b>	<b>12,885</b>	<b>0</b>	<b>75,482,149</b>	<b>9,763,494</b>	<b>97,276,731</b>

**2019-20**

Program	Land and Buildings	Furniture and Equip.	Plant and Equip.	Tools	Footpaths	Roads	Other	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Balance at the beginning of the year</b>	12,325,268	1,605,810	9,845,318	15,000	0	88,801,235	12,913,803	125,506,434
<b>Assets Acquired during the year</b>	1,061,000	25,000	895,600	3,000	0	1,884,000	320,000	4,188,600
<b>Assets Disposed during the year</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Asset Balance at the end of the year</b>	<b>13,386,268</b>	<b>1,630,810</b>	<b>10,740,918</b>	<b>18,000</b>	<b>0</b>	<b>90,685,235</b>	<b>13,233,803</b>	<b>129,695,034</b>
<b>Depreciation at the beginning of the year</b>	(3,743,238)	(1,084,512)	(6,930,443)	(2,115)	0	(13,319,086)	(3,150,309)	(28,229,703)
<b>Depreciation Expense Raised</b>	(293,561)	(40,770)	(537,046)	(846)	0	(896,834)	(301,345)	(2,070,402)
<b>Depreciation Expense Written Back on Disposals</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Depreciation at the end of Year</b>	<b>(4,036,799)</b>	<b>(1,125,282)</b>	<b>(7,467,489)</b>	<b>(2,961)</b>	<b>0</b>	<b>(14,215,920)</b>	<b>(3,451,654)</b>	<b>(30,300,105)</b>
<b>Written Down Value of Assets Sold</b>	<b>0</b>	<b>0</b>	<b>(445,200)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(445,200)</b>
<b>Net Asset Values at the end of the year</b>	<b>9,349,469</b>	<b>505,528</b>	<b>2,828,229</b>	<b>15,039</b>	<b>0</b>	<b>76,469,315</b>	<b>9,782,149</b>	<b>98,949,729</b>

**2020-21**

Program	Land and Buildings	Furniture and Equip.	Plant and Equip.	Tools	Footpaths	Roads	Other	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Balance at the beginning of the year</b>	13,386,268	1,630,810	10,740,918	18,000	0	90,685,235	13,233,803	129,695,034
<b>Assets Acquired during the year</b>	434,000	25,000	621,900	3,000	0	1,956,000	299,000	3,338,900
<b>Assets Disposed during the year</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Asset Balance at the end of the year</b>	<b>13,820,268</b>	<b>1,655,810</b>	<b>11,362,818</b>	<b>21,000</b>	<b>0</b>	<b>92,641,235</b>	<b>13,532,803</b>	<b>133,033,934</b>
<b>Depreciation at the beginning of the year</b>	(4,036,799)	(1,125,282)	(7,912,689)	(2,961)	0	(14,215,920)	(3,451,654)	(30,745,305)
<b>Depreciation Expense Raised</b>	(303,078)	(41,395)	(568,141)	(987)	0	(916,178)	(308,153)	(2,137,933)
<b>Depreciation Expense Written Back on Disposals</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Depreciation at the end of Year</b>	<b>(4,339,877)</b>	<b>(1,166,677)</b>	<b>(8,480,830)</b>	<b>(3,948)</b>	<b>0</b>	<b>(15,132,098)</b>	<b>(3,759,808)</b>	<b>(32,883,238)</b>
<b>Written Down Value of Assets Sold</b>	<b>0</b>	<b>0</b>	<b>(336,320)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(336,320)</b>
<b>Net Asset Values at the end of the year</b>	<b>9,480,391</b>	<b>489,133</b>	<b>2,545,668</b>	<b>17,052</b>	<b>0</b>	<b>77,509,137</b>	<b>9,772,995</b>	<b>99,814,376</b>



2021-22								
Program	Land and Buildings	Furniture and Equip.	Plant and Equip.	Tools	Footpaths	Roads	Other	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Balance at the beginning of the year</b>	13,820,268	1,655,810	11,362,818	21,000	0	92,641,235	13,532,803	133,033,934
<b>Assets Acquired during the year</b>	0	40,000	1,222,000	3,000	0	1,900,000	296,000	3,461,000
<b>Assets Disposed during the year</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Asset Balance at the end of the year</b>	<b>13,820,268</b>	<b>1,695,810</b>	<b>12,584,818</b>	<b>24,000</b>	<b>0</b>	<b>94,541,235</b>	<b>13,828,803</b>	<b>136,494,934</b>
<b>Depreciation at the beginning of the year</b>	(4,339,877)	(1,166,677)	(8,817,150)	(3,948)	0	(15,132,098)	(3,759,808)	(33,219,558)
<b>Depreciation Expense Raised</b>	(303,078)	(42,395)	(629,241)	(1,128)	0	(934,968)	(314,894)	(2,225,705)
<b>Depreciation Expense Written Back on Disposals</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Depreciation at the end of Year</b>	<b>(4,642,955)</b>	<b>(1,209,073)</b>	<b>(9,446,391)</b>	<b>(5,076)</b>	<b>0</b>	<b>(16,067,067)</b>	<b>(4,074,701)</b>	<b>(35,445,263)</b>
<b>Written Down Value of Assets Sold</b>	<b>0</b>	<b>0</b>	<b>(408,800)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(408,800)</b>
<b>Net Asset Values at the end of the year</b>	<b>9,177,313</b>	<b>486,737</b>	<b>2,729,627</b>	<b>18,924</b>	<b>0</b>	<b>78,474,168</b>	<b>9,754,102</b>	<b>100,640,871</b>

**2022-23**

Program	Land and Buildings	Furniture and Equip.	Plant and Equip.	Tools	Footpaths	Roads	Other	Total
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Asset Balance at the beginning of the year</b>	13,820,268	1,695,810	12,584,818	24,000	0	94,541,235	13,828,803	136,494,934
<b>Assets Acquired during the year</b>	14,000	25,000	906,900	3,000	0	2,070,000	140,000	3,158,900
<b>Assets Disposed during the year</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Asset Balance at the end of the year</b>	<b>13,834,268</b>	<b>1,720,810</b>	<b>13,491,718</b>	<b>27,000</b>	<b>0</b>	<b>96,611,235</b>	<b>13,968,803</b>	<b>139,653,834</b>
<b>Depreciation at the beginning of the year</b>	(4,642,955)	(1,209,073)	(9,855,191)	(5,076)	0	(16,067,067)	(4,074,701)	(35,854,063)
<b>Depreciation Expense Raised</b>	(303,385)	(43,020)	(1,230,307)	(1,269)	0	(955,440)	(318,082)	(2,851,503)
<b>Depreciation Expense Written Back on Disposals</b>	0	0	0	0	0	0	0	0
<b>Revaluation Increments/ (decrements)</b>	0	0	0	0	0	0	0	0
<b>Depreciation at the end of Year</b>	<b>(4,946,341)</b>	<b>(1,252,093)</b>	<b>(11,085,498)</b>	<b>(6,345)</b>	<b>0</b>	<b>(17,022,506)</b>	<b>(4,392,783)</b>	<b>(38,705,566)</b>
<b>Written Down Value of Assets Sold</b>	<b>0</b>	<b>0</b>	<b>(372,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(372,000)</b>
<b>Net Asset Values at the end of the year</b>	<b>8,887,927</b>	<b>468,717</b>	<b>2,034,220</b>	<b>20,655</b>	<b>0</b>	<b>79,588,729</b>	<b>9,576,020</b>	<b>100,576,268</b>

# **APPENDIX 8**

## **10 YEAR FINANCIAL PLAN**

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Shire of York

Details by function Under The Following Programme Titles  
And Type Of Activities Within The Programme

Table with columns for Adopted Budget (2013-14), Proposed Estimates (2014-15, 2015-16, 2016-17, 2017-18, 2018-19, 2019-20, 2020-21, 2021-22, 2022-23) and rows for FIRE PREVENTION, ANIMAL CONTROL, and OTHER LAW ORDER & PUBLIC SAFETY.





## Shire of York

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

	Adopted Budget		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates					
	2013-14		2014-15		2015-16		2016-17		2017-18		2018-19		2019-20		2020-21		2021-22		2022-23			
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure		
068101	Maintenance PML - Contingency	\$0	\$5,461	\$0	\$5,244	\$0	\$8,305	\$0	\$5,690	\$0	\$5,927	\$0	\$9,205	\$0	\$6,429	\$0	\$6,699	\$0	\$10,301	\$0	\$7,270	
068199	Depreciation	\$0	\$18,005	\$0	\$18,037	\$0	\$18,924	\$0	\$19,633	\$0	\$20,416	\$0	\$21,108	\$0	\$22,120	\$0	\$22,841	\$0	\$23,779	\$0	\$30,465	
069101	Education Expenses	\$0	\$5,908	\$0	\$5,908	\$0	\$5,908	\$0	\$5,908	\$0	\$5,908	\$0	\$5,908	\$0	\$5,908	\$0	\$5,908	\$0	\$5,908	\$0	\$5,908	
<b>Sub Total - OTHER WELFARE OPEXP</b>		\$0	\$86,122	\$0	\$87,405	\$0	\$94,051	\$0	\$93,535	\$0	\$96,674	\$0	\$102,947	\$0	\$103,778	\$0	\$106,582	\$0	\$113,771	\$0	\$120,760	
<b>OPERATING INCOME</b>																						
065202	Work for the Dole - Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
067202	Rent Centennial Units	(\$29,000)	\$0	(\$29,000)	\$0	(\$29,000)	\$0	(\$29,000)	\$0	(\$29,000)	\$0	(\$29,000)	\$0	(\$29,000)	\$0	(\$29,000)	\$0	(\$29,000)	\$0	(\$29,000)	\$0	
067205	Reimbursements Taxable Supply	(\$2,787)	\$0	(\$2,926)	\$0	(\$3,072)	\$0	(\$3,226)	\$0	(\$3,387)	\$0	(\$3,557)	\$0	(\$3,734)	\$0	(\$3,921)	\$0	(\$4,117)	\$0	(\$4,323)	\$0	
068201	Contributions & Donations Pml	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
068204	Grants Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Sub Total - OTHER WELFARE OP/INC</b>		(\$31,787)	\$0	(\$31,926)	\$0	(\$32,072)	\$0	(\$32,226)	\$0	(\$32,387)	\$0	(\$32,557)	\$0	(\$32,734)	\$0	(\$32,921)	\$0	(\$33,117)	\$0	(\$33,323)	\$0	
<b>Total - OTHER WELFARE</b>		(\$31,787)	\$86,122	(\$31,926)	\$87,405	(\$32,072)	\$94,051	(\$32,226)	\$93,535	(\$32,387)	\$96,674	(\$32,557)	\$102,947	(\$32,734)	\$103,778	(\$32,921)	\$106,582	(\$33,117)	\$113,771	(\$33,323)	\$120,760	
<b>Total - EDUCATION &amp; WELFARE</b>		(\$631,767)	\$86,122	(\$31,926)	\$87,405	(\$32,072)	\$94,051	(\$32,226)	\$93,535	(\$32,387)	\$96,674	(\$32,557)	\$102,947	(\$32,734)	\$103,778	(\$32,921)	\$106,582	(\$33,117)	\$113,771	(\$33,323)	\$120,760	
<b>SANITATION - HOUSEHOLD REFUSE</b>																						
<b>OPERATING EXPENDITURE</b>																						
101101	Admin O/Head & Labour Costs	\$0	\$42,076	\$0	\$42,293	\$0	\$45,684	\$0	\$45,073	\$0	\$46,504	\$0	\$48,368	\$0	\$50,800	\$0	\$50,829	\$0	\$53,097	\$0	\$54,730	
101103	Litter Control	\$0	\$3,000	\$0	\$2,000	\$0	\$2,000	\$0	\$2,000	\$0	\$2,000	\$0	\$2,000	\$0	\$2,000	\$0	\$2,000	\$0	\$2,000	\$0	\$2,000	
101104	Recycling Services	\$0	\$69,543	\$0	\$71,768	\$0	\$74,065	\$0	\$76,435	\$0	\$78,881	\$0	\$81,405	\$0	\$84,010	\$0	\$86,698	\$0	\$89,472	\$0	\$92,336	
101105	Seavroc Regional Waste Minimisation Strategy	\$0	\$16,540	\$0	\$5,596	\$0	\$10,775	\$0	\$10,959	\$0	\$6,138	\$0	\$6,322	\$0	\$6,512	\$0	\$6,707	\$0	\$6,909	\$0	\$7,116	
101106	Waste Management Facility Mlce	\$0	\$8,973	\$0	\$8,240	\$0	\$8,517	\$0	\$8,803	\$0	\$9,089	\$0	\$9,386	\$0	\$9,692	\$0	\$10,008	\$0	\$10,335	\$0	\$10,673	
101107	Advertising	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
101108	Avon Waste - Transfer Strn Op	\$0	\$139,098	\$0	\$143,549	\$0	\$148,142	\$0	\$152,883	\$0	\$157,775	\$0	\$162,824	\$0	\$168,034	\$0	\$173,412	\$0	\$178,961	\$0	\$184,688	
101109	Refuse Collection (Contractor)	\$0	\$110,465	\$0	\$113,999	\$0	\$117,647	\$0	\$121,412	\$0	\$125,297	\$0	\$129,307	\$0	\$133,445	\$0	\$137,715	\$0	\$142,122	\$0	\$146,670	
101110	Dumping/Disposal Fees	\$0	\$80,420	\$0	\$82,993	\$0	\$85,649	\$0	\$88,389	\$0	\$91,218	\$0	\$94,137	\$0	\$97,149	\$0	\$100,258	\$0	\$103,466	\$0	\$106,777	
101113	Drum Muster Collection	\$0	\$4,296	\$0	\$4,433	\$0	\$4,575	\$0	\$4,722	\$0	\$4,864	\$0	\$5,010	\$0	\$5,161	\$0	\$5,316	\$0	\$5,476	\$0	\$5,641	
101114	Skip Bins Verge Collection	\$0	\$14,326	\$0	\$14,785	\$0	\$15,258	\$0	\$15,746	\$0	\$16,250	\$0	\$16,770	\$0	\$17,307	\$0	\$17,861	\$0	\$18,432	\$0	\$19,022	
101115	Bulk Rubbish Verge Collection	\$0	\$84,526	\$0	\$66,591	\$0	\$68,722	\$0	\$70,921	\$0	\$73,054	\$0	\$75,251	\$0	\$77,515	\$0	\$79,846	\$0	\$82,248	\$0	\$84,722	
101199	Depreciation	\$0	\$11,085	\$0	\$11,105	\$0	\$11,651	\$0	\$12,087	\$0	\$12,569	\$0	\$12,995	\$0	\$13,618	\$0	\$14,063	\$0	\$14,640	\$0	\$18,756	
<b>Sub Total - SANITATION HOUSEHOLD REFUSE OPEXP</b>		\$0	\$564,347	\$0	\$567,352	\$0	\$592,685	\$0	\$609,430	\$0	\$623,640	\$0	\$643,776	\$0	\$665,243	\$0	\$684,712	\$0	\$707,157	\$0	\$733,129	
<b>OPERATING INCOME</b>																						
101214	Charges - Rubbish Service	(\$300,000)	\$0	(\$300,000)	\$0	(\$303,000)	\$0	(\$303,000)	\$0	(\$306,000)	\$0	(\$306,000)	\$0	(\$309,000)	\$0	(\$309,000)	\$0	(\$312,000)	\$0	(\$312,000)	\$0	\$0
101215	Bin Service - Additional Bins	(\$115,000)	\$0	(\$115,000)	\$0	(\$115,000)	\$0	(\$115,000)	\$0	(\$115,000)	\$0	(\$115,000)	\$0	(\$115,000)	\$0	(\$115,000)	\$0	(\$115,000)	\$0	(\$115,000)	\$0	(\$115,000)
101216	Waste Management Levy	(\$128,500)	\$0	(\$128,500)	\$0	(\$128,500)	\$0	(\$128,500)	\$0	(\$128,500)	\$0	(\$128,500)	\$0	(\$128,500)	\$0	(\$128,500)	\$0	(\$128,500)	\$0	(\$128,500)	\$0	(\$128,500)
101218	Reimbursements Taxable	(\$100)	\$0	(\$100)	\$0	(\$100)	\$0	(\$100)	\$0	(\$100)	\$0	(\$100)	\$0	(\$100)	\$0	(\$100)	\$0	(\$100)	\$0	(\$100)	\$0	(\$100)
101219	Reimbursements Non Taxable	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)
101225	Operating Grants - Waste Management	(\$5,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Sub Total - SANITATION HHOLD REFUSE OP/INC</b>		(\$548,610)	\$0	(\$543,610)	\$0	(\$546,610)	\$0	(\$546,610)	\$0	(\$549,610)	\$0	(\$549,610)	\$0	(\$552,610)	\$0	(\$552,610)	\$0	(\$555,610)	\$0	(\$555,610)	\$0	\$0
<b>Total - SANITATION HOUSEHOLD REFUSE</b>		(\$548,610)	\$564,347	(\$543,610)	\$567,352	(\$546,610)	\$592,685	(\$546,610)	\$609,430	(\$549,610)	\$623,640	(\$549,610)	\$643,776	(\$552,610)	\$665,243	(\$552,610)	\$684,712	(\$555,610)	\$707,157	(\$555,610)	\$733,129	
<b>SANITATION OTHER</b>																						
<b>OPERATING EXPENDITURE</b>																						
102147	Street Bin Collection - Contract	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
102148	Main Street Bins - Mlce	\$0	\$1,221	\$0	\$1,260	\$0	\$1,301	\$0	\$1,342	\$0	\$1,385	\$0	\$1,430	\$0	\$1,475	\$0	\$1,523	\$0	\$1,571	\$0	\$1,622	
102199	Depreciation Expense	\$0	\$153	\$0	\$153	\$0	\$161	\$0	\$167	\$0	\$173	\$0	\$179	\$0	\$188	\$0	\$194	\$0	\$202	\$0	\$259	
<b>Sub Total - SANITATION OTHER OPEXP</b>		\$0	\$1,374	\$0	\$1,414	\$0	\$1,462	\$0	\$1,509	\$0	\$1,559	\$0	\$1,609	\$0	\$1,663	\$0	\$1,717	\$0	\$1,773	\$0	\$1,880	
<b>OPERATING INCOME</b>																						
<b>Sub Total - SANITATION OTHER OP/INC</b>		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>Total - SANITATION OTHER</b>		\$0	\$1,374	\$0	\$1,414	\$0	\$1,462	\$0	\$1,509	\$0	\$1,559	\$0	\$1,609	\$0	\$1,663	\$0	\$1,717	\$0	\$1,773	\$0	\$1,880	



**Shire of York**

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

	Adopted Budget		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		
	2013-14		2014-15		2015-16		2016-17		2017-18		2018-19		2019-20		2020-21		2021-22		2022-23		
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	
109253	Cemetery Fees - Burial & Interment	(\$18,540)	\$0	(\$19,096)	\$0	(\$19,669)	\$0	(\$20,259)	\$0	(\$20,867)	\$0	(\$21,493)	\$0	(\$22,138)	\$0	(\$22,802)	\$0	(\$23,486)	\$0	(\$24,190)	\$0
109254	Cemetery - Plates	(\$500)	\$0	(\$515)	\$0	(\$530)	\$0	(\$546)	\$0	(\$563)	\$0	(\$580)	\$0	(\$597)	\$0	(\$615)	\$0	(\$633)	\$0	(\$652)	\$0
109255	Cemetery Monument Permit	(\$2,122)	\$0	(\$2,185)	\$0	(\$2,251)	\$0	(\$2,319)	\$0	(\$2,388)	\$0	(\$2,460)	\$0	(\$2,534)	\$0	(\$2,610)	\$0	(\$2,688)	\$0	(\$2,768)	\$0
109256	Cemetery - Undertaker License	(\$3,090)	\$0	(\$3,183)	\$0	(\$3,278)	\$0	(\$3,377)	\$0	(\$3,478)	\$0	(\$3,582)	\$0	(\$3,690)	\$0	(\$3,800)	\$0	(\$3,914)	\$0	(\$4,032)	\$0
109260	Reimbursement Water Supply Ssl 60 (Principal & Interest)	(\$3,608)	\$0	(\$3,716)	\$0	(\$3,828)	\$0	(\$3,943)	\$0	(\$4,061)	\$0	(\$4,183)	\$0	(\$4,308)	\$0	(\$4,437)	\$0	(\$4,571)	\$0	(\$4,708)	\$0
109262	Yac Fundraising Income	(\$800)	\$0	(\$824)	\$0	(\$849)	\$0	(\$874)	\$0	(\$900)	\$0	(\$927)	\$0	(\$955)	\$0	(\$984)	\$0	(\$1,013)	\$0	(\$1,044)	\$0
109265	Youth Services Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
109266	Youth Development Grants	(\$5,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
109267	Yac General Income - Holiday Programmes	(\$3,500)	\$0	(\$3,500)	\$0	(\$3,500)	\$0	(\$3,500)	\$0	(\$3,500)	\$0	(\$3,500)	\$0	(\$3,500)	\$0	(\$3,500)	\$0	(\$3,500)	\$0	(\$3,500)	\$0
109269	Charges Liquid Waste Removal	(\$8,000)	\$0	(\$8,240)	\$0	(\$8,487)	\$0	(\$8,742)	\$0	(\$9,004)	\$0	(\$9,274)	\$0	(\$9,552)	\$0	(\$9,839)	\$0	(\$10,134)	\$0	(\$10,438)	\$0
109270	Contributions & Donations Youth Advisory Council	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0
109272	Reimbursements - Non Taxable	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0	(\$10)	\$0
	<b>Sub Total - OTHER COMMUNITY AMENITIES OP/INC</b>	<b>(\$46,803)</b>	<b>\$0</b>	<b>(\$42,952)</b>	<b>\$0</b>	<b>(\$44,135)</b>	<b>\$0</b>	<b>(\$45,353)</b>	<b>\$0</b>	<b>(\$46,608)</b>	<b>\$0</b>	<b>(\$47,901)</b>	<b>\$0</b>	<b>(\$49,232)</b>	<b>\$0</b>	<b>(\$50,603)</b>	<b>\$0</b>	<b>(\$52,016)</b>	<b>\$0</b>	<b>(\$53,471)</b>	<b>\$0</b>
	<b>Total - OTHER COMMUNITY AMENITIES</b>	<b>(\$46,803)</b>	<b>\$213,464</b>	<b>(\$42,952)</b>	<b>\$217,394</b>	<b>(\$44,135)</b>	<b>\$226,311</b>	<b>(\$45,353)</b>	<b>\$229,994</b>	<b>(\$46,608)</b>	<b>\$237,407</b>	<b>(\$47,901)</b>	<b>\$244,921</b>	<b>(\$49,232)</b>	<b>\$253,253</b>	<b>(\$50,603)</b>	<b>\$259,301</b>	<b>(\$52,016)</b>	<b>\$267,829</b>	<b>(\$53,471)</b>	<b>\$277,227</b>
	<b>URBAN STORMWATER DRAINAGE</b>																				
	<b>OPERATING EXPENDITURE</b>																				
	<b>Sub Total - URBAN STORMWATER DRAINAGE OI/EXP</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Total - URBAN STORMWATER DRAINAGE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Total - COMMUNITY AMENITIES</b>	<b>(\$829,898)</b>	<b>\$1,298,923</b>	<b>(\$736,253)</b>	<b>\$1,262,195</b>	<b>(\$743,877)</b>	<b>\$1,221,133</b>	<b>(\$748,640)</b>	<b>\$1,252,117</b>	<b>(\$756,546)</b>	<b>\$1,285,193</b>	<b>(\$761,600)</b>	<b>\$1,326,127</b>	<b>(\$769,804)</b>	<b>\$1,370,480</b>	<b>(\$775,165)</b>	<b>\$1,407,495</b>	<b>(\$783,687)</b>	<b>\$1,453,422</b>	<b>(\$789,375)</b>	<b>\$1,506,726</b>
	<b>PUBLIC HALL &amp; CIVIC CENTRES</b>																				
	<b>OPERATING EXPENDITURE</b>																				
111101	Old Fire Station (to be sold 2013/14)	\$0	\$7,855	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
111102	Town Hall	\$0	\$92,045	\$0	\$87,926	\$0	\$91,252	\$0	\$94,711	\$0	\$148,285	\$0	\$106,419	\$0	\$105,856	\$0	\$109,885	\$0	\$114,079	\$0	\$118,446
111103	Scout Hall	\$0	\$598	\$0	\$614	\$0	\$640	\$0	\$668	\$0	\$697	\$0	\$728	\$0	\$760	\$0	\$793	\$0	\$828	\$0	\$865
111108	Community Resource Centre Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
111120	Admin O/Head & Labour Costs	\$0	\$28,051	\$0	\$28,195	\$0	\$30,456	\$0	\$30,048	\$0	\$31,003	\$0	\$32,246	\$0	\$33,867	\$0	\$33,886	\$0	\$35,398	\$0	\$36,486
111104	Greenhills Hall	\$0	\$4,878	\$0	\$4,910	\$0	\$4,944	\$0	\$4,979	\$0	\$5,017	\$0	\$5,055	\$0	\$5,096	\$0	\$5,139	\$0	\$5,184	\$0	\$5,231
111107	Talbot Hall	\$0	\$13,049	\$0	\$5,092	\$0	\$5,137	\$0	\$5,183	\$0	\$5,233	\$0	\$5,284	\$0	\$5,338	\$0	\$5,395	\$0	\$5,455	\$0	\$5,518
111199	Depreciation Expense	\$0	\$33,603	\$0	\$33,663	\$0	\$35,318	\$0	\$36,641	\$0	\$38,103	\$0	\$39,394	\$0	\$41,283	\$0	\$42,629	\$0	\$44,379	\$0	\$56,857
	<b>Sub Total - PUBLIC HALLS &amp; CIVIC CENTRES OI/EXP</b>	<b>\$0</b>	<b>\$180,069</b>	<b>\$0</b>	<b>\$160,400</b>	<b>\$0</b>	<b>\$167,748</b>	<b>\$0</b>	<b>\$172,232</b>	<b>\$0</b>	<b>\$228,337</b>	<b>\$0</b>	<b>\$189,126</b>	<b>\$0</b>	<b>\$192,200</b>	<b>\$0</b>	<b>\$197,727</b>	<b>\$0</b>	<b>\$205,323</b>	<b>\$0</b>	<b>\$223,403</b>
	<b>OPERATING INCOME</b>																				
111215	Reimbursements	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
111216	Hall Hire - Charges	(\$16,480)	\$0	(\$16,974)	\$0	(\$17,484)	\$0	(\$18,008)	\$0	(\$18,548)	\$0	(\$19,105)	\$0	(\$19,678)	\$0	(\$20,268)	\$0	(\$20,876)	\$0	(\$21,503)	\$0
111218	Liquor License Charges	(\$372)	\$0	(\$383)	\$0	(\$394)	\$0	(\$406)	\$0	(\$419)	\$0	(\$431)	\$0	(\$444)	\$0	(\$457)	\$0	(\$471)	\$0	(\$485)	\$0
111219	Grant Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New	Grant Town Hall - Climate Control	(\$1,800,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
111224	Tenant Charges Oldie York Fire Station	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New	Government Grant -	(\$4,839)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Sub Total - PUBLIC HALLS &amp; CIVIC CENTRES OP/INC</b>	<b>(\$1,821,691)</b>	<b>\$0</b>	<b>(\$17,357)</b>	<b>\$0</b>	<b>(\$17,878)</b>	<b>\$0</b>	<b>(\$18,414)</b>	<b>\$0</b>	<b>(\$18,967)</b>	<b>\$0</b>	<b>(\$19,536)</b>	<b>\$0</b>	<b>(\$20,122)</b>	<b>\$0</b>	<b>(\$20,726)</b>	<b>\$0</b>	<b>(\$21,347)</b>	<b>\$0</b>	<b>(\$21,988)</b>	<b>\$0</b>
	<b>Total - PUBLIC HALL &amp; CIVIC CENTRES</b>	<b>(\$1,821,691)</b>	<b>\$180,069</b>	<b>(\$17,357)</b>	<b>\$160,400</b>	<b>(\$17,878)</b>	<b>\$167,748</b>	<b>(\$18,414)</b>	<b>\$172,232</b>	<b>(\$18,967)</b>	<b>\$228,337</b>	<b>(\$19,536)</b>	<b>\$189,126</b>	<b>(\$20,122)</b>	<b>\$192,200</b>	<b>(\$20,726)</b>	<b>\$197,727</b>	<b>(\$21,347)</b>	<b>\$205,323</b>	<b>(\$21,988)</b>	<b>\$223,403</b>

Shire of York

Details by function Under The Following Programme Titles  
And Type Of Activities Within The Programme

Table with columns for Adopted Budget (2013-14), Proposed Estimates (2014-15 to 2022-23), and rows for OTHER RECREATION & SPORT, OPERATING EXPENDITURE, and OPERATING INCOME.

Shire of York

Details by function Under The Following Programme Titles  
And Type Of Activities Within The Programme

Table with columns for Adopted Budget (2013-14), Proposed Estimates (2014-15 to 2022-23), and rows for SWIMMING POOL, LIBRARIES, and OTHER CULTURE. Includes sub-totals for OP/EXP and OP/INC.







Shire of York

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

	Adopted Budget		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates	
	2013-14	2013-14	2014-15	2014-15	2015-16	2015-16	2016-17	2016-17	2017-18	2017-18	2018-19	2018-19	2019-20	2019-20	2020-21	2020-21	2021-22	2021-22	2022-23	2022-23
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>Sub Total - ECONOMIC DEVELOPMENT OI/EXP</b>	\$0	\$85,120	\$0	\$137,844	\$0	\$90,655	\$0	\$93,557	\$0	\$96,370	\$0	\$99,267	\$0	\$102,252	\$0	\$105,327	\$0	\$108,496	\$0	\$111,759
<b>OPERATING INCOME</b>																				
138202 Telecentre Reimbursements	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0
<b>Sub Total - ECONOMIC DEVELOPMENT OI/INC</b>	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0	(\$1,236)	\$0
<b>Total - ECONOMIC DEVELOPMENT</b>	(\$1,236)	\$85,120	(\$1,236)	\$137,844	(\$1,236)	\$90,655	(\$1,236)	\$93,557	(\$1,236)	\$96,370	(\$1,236)	\$99,267	(\$1,236)	\$102,252	(\$1,236)	\$105,327	(\$1,236)	\$108,496	(\$1,236)	\$111,759
<b>OTHER ECONOMIC SERVICES</b>																				
<b>OPERATING EXPENDITURE</b>																				
139142 Standpipes Water/Maintenance	\$0	\$1,521	\$0	\$1,570	\$0	\$1,620	\$0	\$1,672	\$0	\$1,722	\$0	\$1,774	\$0	\$1,827	\$0	\$1,882	\$0	\$1,938	\$0	\$1,996
139143 Standpipes-Water	\$0	\$37,100	\$0	\$38,955	\$0	\$40,903	\$0	\$42,948	\$0	\$45,095	\$0	\$47,350	\$0	\$49,718	\$0	\$52,203	\$0	\$54,814	\$0	\$57,554
139144 Community Bus Operation	\$0	\$6,297	\$0	\$6,515	\$0	\$6,741	\$0	\$6,975	\$0	\$7,217	\$0	\$7,468	\$0	\$7,729	\$0	\$7,998	\$0	\$8,277	\$0	\$8,567
139199 Depreciation Expense	\$0	\$12,350	\$0	\$12,372	\$0	\$12,980	\$0	\$13,467	\$0	\$14,004	\$0	\$14,478	\$0	\$15,172	\$0	\$15,667	\$0	\$16,311	\$0	\$20,897
<b>Sub Total - OTHER ECONOMIC SERVICES OI/EXP</b>	\$0	\$57,268	\$0	\$59,412	\$0	\$62,244	\$0	\$65,061	\$0	\$68,038	\$0	\$71,070	\$0	\$74,445	\$0	\$77,750	\$0	\$81,339	\$0	\$89,014
<b>OPERATING INCOME</b>																				
139255 Charges-Extractive Industry Licence	(\$412)	\$0	(\$412)	\$0	(\$412)	\$0	(\$412)	\$0	(\$412)	\$0	(\$412)	\$0	(\$412)	\$0	(\$412)	\$0	(\$412)	\$0	(\$412)	\$0
139256 Charges-Sale Water	(\$49,337)	\$0	(\$50,817)	\$0	(\$52,342)	\$0	(\$53,912)	\$0	(\$55,529)	\$0	(\$57,195)	\$0	(\$58,911)	\$0	(\$60,678)	\$0	(\$62,499)	\$0	(\$64,374)	\$0
New Community Bus Income - Grants	(\$50,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$50,000)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
139259 Community Bus Income	(\$8,967)	\$0	(\$9,236)	\$0	(\$9,513)	\$0	(\$9,799)	\$0	(\$10,093)	\$0	(\$10,395)	\$0	(\$10,707)	\$0	(\$11,029)	\$0	(\$11,359)	\$0	(\$11,700)	\$0
139258 Reimbursements	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - OTHER ECONOMIC SERVICES OI/INC</b>	(\$108,716)	\$0	(\$60,465)	\$0	(\$62,267)	\$0	(\$64,123)	\$0	(\$66,034)	\$0	(\$68,003)	\$0	(\$70,030)	\$0	(\$72,119)	\$0	(\$74,270)	\$0	(\$76,486)	\$0
<b>Total - OTHER ECONOMIC SERVICES</b>	(\$108,716)	\$57,268	(\$60,465)	\$59,412	(\$62,267)	\$62,244	(\$64,123)	\$65,061	(\$66,034)	\$68,038	(\$68,003)	\$71,070	(\$70,030)	\$74,445	(\$72,119)	\$77,750	(\$74,270)	\$81,339	(\$76,486)	\$89,014
<b>Total - ECONOMIC SERVICES</b>	(\$224,803)	\$759,360	(\$187,430)	\$757,840	(\$161,099)	\$732,461	(\$164,878)	\$740,163	(\$168,771)	\$729,283	(\$172,780)	\$751,301	(\$226,910)	\$775,295	(\$181,164)	\$805,206	(\$185,545)	\$820,101	(\$190,058)	\$850,499
<b>PRIVATE WORKS</b>																				
<b>OPERATING EXPENDITURE</b>																				
141001 Various Private Works	\$0	\$25,364	\$0	\$26,176	\$0	\$27,013	\$0	\$27,878	\$0	\$28,725	\$0	\$29,598	\$0	\$30,498	\$0	\$31,425	\$0	\$32,380	\$0	\$33,364
<b>Sub Total - PRIVATE WORKS OI/EXP</b>	\$0	\$25,364	\$0	\$26,176	\$0	\$27,013	\$0	\$27,878	\$0	\$28,725	\$0	\$29,598	\$0	\$30,498	\$0	\$31,425	\$0	\$32,380	\$0	\$33,364
<b>OPERATING INCOME</b>																				
142021 Charges-Private Works	(\$53,190)	\$0	(\$40,000)	\$0	(\$41,200)	\$0	(\$42,436)	\$0	(\$43,709)	\$0	(\$45,020)	\$0	(\$46,371)	\$0	(\$47,762)	\$0	(\$49,195)	\$0	(\$50,671)	\$0
<b>Sub Total - PRIVATE WORKS OI/INC</b>	(\$53,190)	\$0	(\$40,000)	\$0	(\$41,200)	\$0	(\$42,436)	\$0	(\$43,709)	\$0	(\$45,020)	\$0	(\$46,371)	\$0	(\$47,762)	\$0	(\$49,195)	\$0	(\$50,671)	\$0
<b>Total - PRIVATE WORKS</b>	(\$53,190)	\$25,364	(\$40,000)	\$26,176	(\$41,200)	\$27,013	(\$42,436)	\$27,878	(\$43,709)	\$28,725	(\$45,020)	\$29,598	(\$46,371)	\$30,498	(\$47,762)	\$31,425	(\$49,195)	\$32,380	(\$50,671)	\$33,364

Shire of York

Details By Function Under The Following Programme Titles  
And Type Of Activities Within The Programme

Table with columns: Adopted Budget (2013-14), Proposed Estimates (2014-15, 2015-16, 2016-17, 2017-18, 2018-19, 2019-20, 2020-21, 2021-22, 2022-23). Rows include PUBLIC WORKS OVERHEADS, OPERATING EXPENDITURE, OPERATING INCOME, PLANT OPERATIONS COSTS, OPERATING EXPENDITURE, OPERATING INCOME, MATERIALS AND STOCK, OPERATING EXPENDITURE, and TOTALS.







**Shire of York**

Details by function Under The Following Programme Titles  
And Type Of Activities Within The Programme

		Adopted Budget 2013-14		Proposed Estimates 2014-15		Proposed Estimates 2015-16		Proposed Estimates 2016-17		Proposed Estimates 2017-18		Proposed Estimates 2018-19		Proposed Estimates 2019-20		Proposed Estimates 2020-21		Proposed Estimates 2021-22		Proposed Estimates 2022-23	
		Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>LAND AND BUILDINGS</b>																					
<b>COMMUNITY AMENITIES</b>																					
<b>EXPENDITURE</b>																					
109386	Niche Wall Cemetery	\$0	\$21,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
106303	Housing Capital - Osnaburg Street	\$0	\$8,000	\$0	\$0	\$0	\$4,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
101371	Waste Management Land & Buildings	\$0	\$21,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>		\$0	\$50,800	\$0	\$0	\$0	\$4,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$92,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - COMMUNITY AMENITIES</b>		\$0	\$50,800	\$0	\$0	\$0	\$4,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$92,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>LAND AND BUILDINGS</b>																					
<b>RECREATION AND CULTURE</b>																					
<b>EXPENDITURE</b>																					
111308	Youth Centre Building	\$0	\$7,000	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
113029	Town Hall Building	\$0	\$1,830,224	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
112303	Swimming Pool	\$0	\$170,363	\$0	\$390,000	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
111307	Olde Fire Station	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New	Croquet Club	\$0	\$6,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Old Bowling Club Building		\$3,500																		
113343	Netball Courts & Lights	\$0	\$14,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,000
113326	Forest Oval Redevelopment / Pavilion Building Capital	\$0	\$66,688	\$0	\$0	\$0	\$30,000	\$0	\$0	\$25,000	\$0	\$50,000	\$0	\$0	\$84,000	\$0	\$0	\$0	\$0	\$0	\$0
113303	RSL Memorial Park Upgrade	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
113306	Avon Park Capital - Buildings	\$0	\$21,000	\$0	\$9,000	\$0	\$37,392	\$0	\$0	\$0	\$0	\$0	\$0	\$57,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
113338	Race Course Buildings - Mt Bakewell	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New	Swinging Bridge	\$0	\$33,340	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
113327	Candice Bateman Park Capital	\$0	\$33,500	\$0	\$5,000	\$0	\$15,000	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>		\$0	\$2,344,115	\$0	\$482,000	\$0	\$127,392	\$0	\$51,000	\$0	\$85,000	\$0	\$50,000	\$0	\$462,000	\$0	\$84,000	\$0	\$0	\$0	\$14,000
<b>Total - RECREATION AND CULTURE</b>		\$0	\$2,344,115	\$0	\$482,000	\$0	\$127,392	\$0	\$51,000	\$0	\$85,000	\$0	\$50,000	\$0	\$462,000	\$0	\$84,000	\$0	\$0	\$0	\$14,000
<b>LAND AND BUILDINGS</b>																					
<b>OTHER PROPERTY AND SERVICES</b>																					
<b>EXPENDITURE</b>																					
146303	Land Purchase And Development	\$0	\$28,231	\$0	\$5,000	\$0	\$6,000	\$0	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>		\$0	\$28,231	\$0	\$31,000	\$0	\$19,000	\$0	\$6,000	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - OTHER PROPERTY AND SERVICES</b>		\$0	\$28,231	\$0	\$31,000	\$0	\$19,000	\$0	\$6,000	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - LAND AND BUILDINGS</b>		\$0	\$3,517,660	\$0	\$686,000	\$0	\$483,392	\$0	\$85,000	\$0	\$115,000	\$0	\$50,000	\$0	\$1,061,000	\$0	\$434,000	\$0	\$0	\$0	\$14,000
<b>PLANT AND EQUIPMENT</b>																					
<b>GOVERNANCE</b>																					
<b>EXPENDITURE</b>																					
042339	Vehicles Ceo/Dceo	\$0	\$153,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000
<b>Sub Total - CAPITAL WORKS</b>		\$0	\$153,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000
<b>Total - GOVERNANCE</b>		\$0	\$153,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000	\$0	\$155,000
<b>PLANT AND EQUIPMENT</b>																					
<b>LAW ORDER &amp; PUBLIC SAFETY</b>																					
<b>EXPENDITURE</b>																					
051336	Plant and Equipment Fire Brigades	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New	Crime Prevention - Plant & Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>		\$0	\$0	\$0	\$0	\$198,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$48,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - LAW ORDER &amp; PUBLIC SAFETY</b>		\$0	\$0	\$0	\$0	\$198,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$48,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>PLANT AND EQUIPMENT</b>																					
<b>HEALTH</b>																					
<b>EXPENDITURE</b>																					
077305	Plant And Equipment Capital	\$0	\$85,000	\$0	\$86,000	\$0	\$60,000	\$0	\$86,000	\$0	\$60,000	\$0	\$86,000	\$0	\$60,000	\$0	\$86,000	\$0	\$60,000	\$0	\$86,000
<b>Sub Total - CAPITAL WORKS</b>		\$0	\$85,000	\$0	\$86,000	\$0	\$60,000	\$0	\$86,000	\$0	\$60,000	\$0	\$86,000	\$0	\$60,000	\$0	\$86,000	\$0	\$60,000	\$0	\$86,000
<b>Total - HEALTH</b>		\$0	\$85,000	\$0	\$86,000	\$0	\$60,000	\$0	\$86,000	\$0	\$60,000	\$0	\$86,000	\$0	\$60,000	\$0	\$86,000	\$0	\$60,000	\$0	\$86,000
<b>PLANT AND EQUIPMENT</b>																					
<b>COMMUNITY AMENITIES</b>																					

Shire of York

Details By function Under The Following Programme Titles  
And Type Of Activities Within The Programme

	Adopted Budget 2013-14		Proposed Estimates 2014-15		Proposed Estimates 2015-16		Proposed Estimates 2016-17		Proposed Estimates 2017-18		Proposed Estimates 2018-19		Proposed Estimates 2019-20		Proposed Estimates 2020-21		Proposed Estimates 2021-22		Proposed Estimates 2022-23		
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	
<b>EXPENDITURE</b>																					
106302	Town Planning Plant & Equipment	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000
	Youth Centre Plant & Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Town Hall Plant & Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Bowling Club Plant & Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Old Rec Centre Stadium Plant & Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
112304	Plant & Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Sub Total - CAPITAL WORKS</b>	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000
	<b>Total - COMMUNITY AMENITIES</b>	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000
<b>PLANT AND EQUIPMENT</b>																					
<b>PLANT AND EQUIPMENT</b>																					
<b>TRANSPORT</b>																					
<b>EXPENDITURE</b>																					
127304	Plant Purchases Capital	\$0	\$678,227	\$0	\$289,200	\$0	\$333,800	\$0	\$431,200	\$0	\$495,400	\$0	\$315,900	\$0	\$534,600	\$0	\$187,900	\$0	\$731,000	\$0	\$495,900
	<b>Sub Total - CAPITAL WORKS</b>	\$0	\$678,227	\$0	\$289,200	\$0	\$333,800	\$0	\$431,200	\$0	\$495,400	\$0	\$315,900	\$0	\$534,600	\$0	\$187,900	\$0	\$731,000	\$0	\$495,900
	<b>Total - TRANSPORT</b>	\$0	\$678,227	\$0	\$289,200	\$0	\$333,800	\$0	\$431,200	\$0	\$495,400	\$0	\$315,900	\$0	\$534,600	\$0	\$187,900	\$0	\$731,000	\$0	\$495,900
<b>PLANT AND EQUIPMENT</b>																					
<b>ECONOMIC SERVICES</b>																					
<b>EXPENDITURE</b>																					
133319	Building Surveyor's Motor Vehicle	\$0	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0
	<b>Sub Total - CAPITAL WORKS</b>	\$0	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0
	<b>Total - ECONOMIC SERVICES</b>	\$0	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0
<b>PLANT AND EQUIPMENT</b>																					
<b>OTHER PROPERTY AND SERVICES</b>																					
<b>EXPENDITURE</b>																					
139301	Community Bus Capital purchase	\$0	\$130,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$130,000	\$0	\$0	
139303	Plant & Equipment	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
143301	Depot Plant Capital Purchase	\$0	\$30,000	\$0	\$60,000	\$0	\$60,000	\$0	\$85,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$85,000	\$0	\$60,000	\$0	\$60,000
	<b>Sub Total - CAPITAL WORKS</b>	\$0	\$175,000	\$0	\$75,000	\$0	\$75,000	\$0	\$100,000	\$0	\$75,000	\$0	\$60,000	\$0	\$60,000	\$0	\$85,000	\$0	\$190,000	\$0	\$60,000
	<b>Total - OTHER PROPERTY AND SERVICES</b>	\$0	\$175,000	\$0	\$75,000	\$0	\$75,000	\$0	\$100,000	\$0	\$75,000	\$0	\$60,000	\$0	\$60,000	\$0	\$85,000	\$0	\$190,000	\$0	\$60,000
	<b>Total - PLANT AND EQUIPMENT</b>	\$0	\$1,177,227	\$0	\$715,200	\$0	\$907,800	\$0	\$832,200	\$0	\$891,400	\$0	\$726,900	\$0	\$895,600	\$0	\$621,900	\$0	\$1,222,000	\$0	\$906,900
<b>INFRASTRUCTURE</b>																					
<b>ROAD CONSTRUCTION</b>																					
122400	Roads To Recovery Projects	\$0	\$298,000	\$0	\$300,000	\$0	\$300,000	\$0	\$300,000	\$0	\$300,000	\$0	\$300,000	\$0	\$300,000	\$0	\$300,000	\$0	\$300,000	\$0	\$300,000
122401	Regional Road Group Projects	\$0	\$445,020	\$0	\$450,000	\$0	\$450,000	\$0	\$450,000	\$0	\$450,000	\$0	\$450,000	\$0	\$450,000	\$0	\$450,000	\$0	\$450,000	\$0	\$450,000
122402	Municipal Road Construction Projects	\$0	\$592,000	\$0	\$724,000	\$0	\$684,000	\$0	\$733,000	\$0	\$1,020,000	\$0	\$919,000	\$0	\$894,000	\$0	\$846,000	\$0	\$780,000	\$0	\$810,000
122403	Municipal Footpath Construction Projects	\$0	\$243,862	\$0	\$110,000	\$0	\$70,000	\$0	\$50,000	\$0	\$80,000	\$0	\$120,000	\$0	\$90,000	\$0	\$110,000	\$0	\$120,000	\$0	\$110,000
122404	Municipal Bridge Construction Projects	\$0	\$292,830	\$0	\$0	\$0	\$180,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
122407	Blackspit Projects	\$0	\$52,148	\$0	\$295,702	\$0	\$90,000	\$0	\$90,000	\$0	\$90,000	\$0	\$90,000	\$0	\$90,000	\$0	\$90,000	\$0	\$90,000	\$0	\$90,000
122408	Subdivision Roads	\$0	\$45,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000
122410	Royalties For Regions Road Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
122411	Townsite Drainage Construction	\$0	\$510,000	\$0	\$150,000	\$0	\$150,000	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000	\$0	\$250,000	
122412	Asset Upgrade - Gravel Sheetting/School Bus Routes	\$0	\$139,598	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b>Sub Total - CAPITAL WORKS</b>	\$0	\$2,658,458	\$0	\$2,199,702	\$0	\$2,092,580	\$0	\$1,983,000	\$0	\$2,000,000	\$0	\$1,939,000	\$0	\$1,884,000	\$0	\$1,956,000	\$0	\$1,900,000	\$0	\$2,070,000
	<b>Total - ROADS</b>	\$0	\$2,658,458	\$0	\$2,199,702	\$0	\$2,092,580	\$0	\$1,983,000	\$0	\$2,000,000	\$0	\$1,939,000	\$0	\$1,884,000	\$0	\$1,956,000	\$0	\$1,900,000	\$0	\$2,070,000
	<b>Total - INFRASTRUCTURE ASSETS ROAD RESERVES</b>	\$0	\$2,658,458	\$0	\$2,199,702	\$0	\$2,092,580	\$0	\$1,983,000	\$0	\$2,000,000	\$0	\$1,939,000	\$0	\$1,884,000	\$0	\$1,956,000	\$0	\$1,900,000	\$0	\$2,070,000

Shire of York

Details By Function Under The Following Programme Titles  
And Type Of Activities Within The Programme

	Adopted Budget		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates		Proposed Estimates			
	2013-14		2014-15		2015-16		2016-17		2017-18		2018-19		2019-20		2020-21		2021-22		2022-23	
	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure	Income	Expenditure
<b>INFRASTRUCTURE - RECREATION FACILITIES</b>																				
113346	\$0	\$0		\$12,500		\$0		\$0		\$0		\$0		\$35,000		\$0		\$0		\$0
113347		\$15,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
113302	\$0	\$17,602	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$144,000	\$0	\$0	\$0	\$0	\$0	\$0
113331	\$0	\$317,668	\$0	\$30,000	\$0	\$64,000	\$0	\$0	\$0	\$120,000	\$0	\$230,000	\$0	\$91,000	\$0	\$214,000	\$0	\$296,000	\$0	\$0
113334	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
113335	\$0	\$68,375	\$0	\$100,000	\$0	\$70,000	\$0	\$100,000	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$85,000	\$0	\$0	\$0	\$140,000
New	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$433,645	\$0	\$157,500	\$0	\$217,000	\$0	\$122,000	\$0	\$210,000	\$0	\$230,000	\$0	\$270,000	\$0	\$299,000	\$0	\$296,000	\$0	\$140,000
<b>Total - RECREATION FACILITIES</b>	\$0	\$433,645	\$0	\$157,500	\$0	\$217,000	\$0	\$122,000	\$0	\$210,000	\$0	\$230,000	\$0	\$270,000	\$0	\$299,000	\$0	\$296,000	\$0	\$140,000
<b>Total - INFRASTRUCTURE ASSETS - RECREATION FACILITIES</b>	\$0	\$433,645	\$0	\$157,500	\$0	\$217,000	\$0	\$122,000	\$0	\$210,000	\$0	\$230,000	\$0	\$270,000	\$0	\$299,000	\$0	\$296,000	\$0	\$140,000
<b>INFRASTRUCTURE ASSETS - OTHER</b>																				
<b>COMMUNITY AMENITIES</b>																				
109383	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - COMMUNITY AMENITIES</b>	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
132304	\$0	\$31,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sub Total - CAPITAL WORKS</b>	\$0	\$31,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - TOURISM &amp; AREA PROMOTION</b>	\$0	\$31,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total - INFRASTRUCTURE ASSETS - OTHER</b>	\$0	\$61,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>GRAND TOTALS</b>	(\$19,916,104)	\$19,916,104	(\$12,062,142)	\$12,162,363	(\$11,214,464)	\$11,126,716	(\$10,768,011)	\$10,335,770	(\$11,220,856)	\$10,745,132	(\$11,730,973)	\$10,944,685	(\$13,022,653)	\$12,096,090	(\$13,092,287)	\$11,434,608	(\$13,855,238)	\$11,792,198	(\$14,754,478)	\$11,645,360